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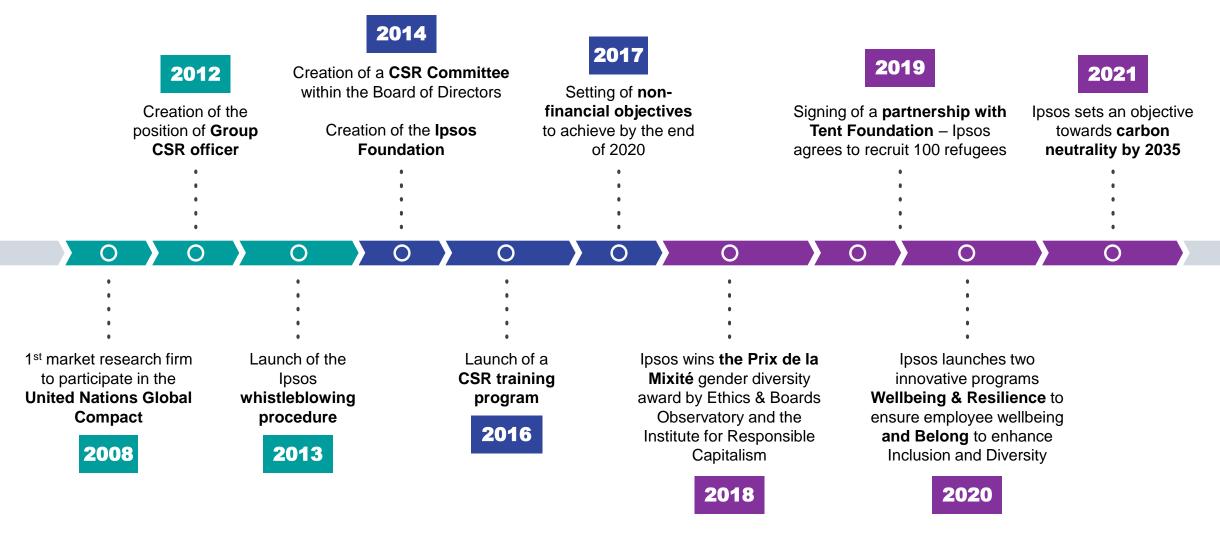
GOING FURTHER IN 2023



OUR CSR JOURNEY



OVER 10 YEARS OF COMMITMENT





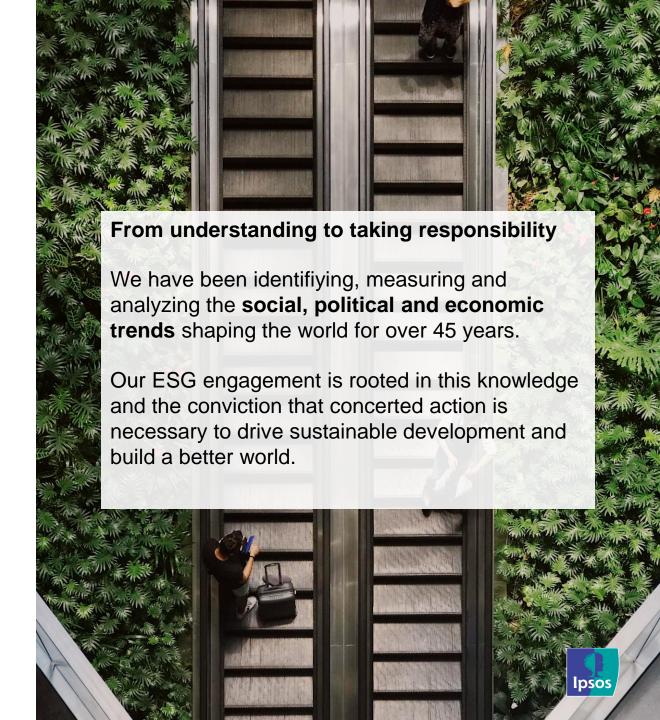
OUR ENGAGEMENT STEMS FROM OUR RAISON D'ÊTRE

"Deliver reliable information for a true understanding of Society, Markets and People.

This is our mission and raison d'être"

Didier Truchot

Ipsos Chairman of the Board and CEO



DRIVING CSR AT THE HIGHEST LEVEL OF THE ORGANIZATION

A board-level governance

CSR Committee

- Created in 2014
- 4 members appointed by the Board of Directors
- Chairman: Florence von Erb, Independent Board Member and also Representative of Afammer (NGO) at the United Nations

Missions of the CSR Committee

- Sets our objectives, reviews policies and reporting tools and monitors the Group's non-financial issues and targets
- Reviews the extra-financial performance statement
- Oversees the activities of Ipsos Foundation, whose purpose is to provide assistance, develop and implement educational actions for children and young people worldwide.

CSR objectives embedded in our governance

CSR targets are part of the CEO's qualitative annual objectives

- Reduction of the CO₂ emissions
- Improvement of the gender equality ratio



A PROGRAM TO EMBODY OUR CSR ACTIONS GLOBALLY

Taking Responsibility

- A global program for our 90 markets
- Created in 2008
- Sets out our ambitions and CSR actions
- Monitors our performance against our targets

Covering 3 areas









COMMITMENT TO EMPLOYEES, OUR MOST VALUABLE ASSET

MONITORING EMPLOYEE SATISFACTION

- Ipsos introduced **Pulse** in 2003 an annual **satisfaction survey** conducted worldwide on our 18,000 employees
- The company sets global action plans to reinforce employee satisfaction and engagement

76%

of employees feel happy at lpsos

CREATING AN INCLUSIVE WORKPLACE

- Belong: Our Inclusion and Diversity global initiative to build a culture based on universal respect openness and equality
- Gender Balance Network: our initiative to build a more diverse and equal company and create an environment where everyone can reach their highest potential

78%

of employees say they work in an inclusive company that embraces diversity

CONTINUOUS TRAINING AND LEARNING

- The Ipsos Training Center designs and delivers online training to all employees
- 445 training courses to enhance five types of skills: solutions, market research, management & leadership and general skills

51h

of training on average per employee in 2021

DEVELOPING TALENT

- The Generation Ipsos program offers young talents the opportunity to discover Ipsos' business through multiple activities
- Integrates young and recently-hired employees through exciting development opportunities

1174

graduates in Generation Ipsos program in 2021



COVID-19: REINFORCING OUR ACTIONS WHEN MOST NEEDED

Looking after the wellbeing and resilience of our employees

- We implemented a wellbeing strategy locally aiming at supporting our teams and helping them perform their best
- For all our employees, we have an external supplier providing Employees Assistance Programs which give access to psychologists, personal development trainings, sport sessions
- We invested in trainings and have moved from face-to-face to e-learnings: developing resilience training to support our people to face the pandemic and dedicated trainings about our solutions to make sure they can deliver with excellence

75%

Say Ipsos is an organization that has shown care and interest in its people **2,7%** of the total working hours are dedicated to training



COMMITTED TO A FAIRER SOCIETY

Supporting the displaced and disadvantaged

THE IPSOS FOUNDATION

- The Ipsos Foundation, created in 2014 provides access to education for disadvantaged and displaced children
- The Foundation operates across the globe thanks to its Ambassadors
 Network, present in all countries where lpsos has an office
- 98 projects funded in 43 countries
- Over the years, the Foundation built schools in Nepal, Ghana and Zambia, provided books to children in the USA, Hong Kong, South Africa and Haiti and led several education initiatives for children with illnesses in Russia, the Philippines and Kazakhstan.

COMMITMENT TO REFUGEES

- Ipsos is mobilized with the Tent Partnership for Refugees to promote social integration through employment: 60 refugees joined our workforce since 2019
- Ipsos takes a stand on World Refugee Day each June 20th and sets volunteer initiatives with refugee populations around the world
- Our employees are involved in mentoring initiatives in France, for refugee Science Po students and in Brazil, for LGBTI refugees
- Ipsos is a member of the Refugees are Talents network, a C-Level initiative in France that encourages the integration process of refugees through employability

CONTRIBUTING TO **SOCIETY** WITH OUR RESEARCH

WOMEN

Assessing the impact of Covid-19 on violence against women

Helping define the UN policies to combat violence against women



Partnership for Evidence-based Response to Covid-19

Anticipating the health, social and economic impact of the pandemic in Africa



OUR COMMITMENT TO THE PLANET

TOWARDS CARBON NEUTRALITY

- We monitor our greenhouse gas emissions, based on the *Bilan Carbone* methodology, with the objective to reduce to 2.05 tons of CO₂ by employee in 2023 (2,61 tons in 2018)
- We continuously reduce our paper consumption and opt for paper recycling with more than 91.9% of paper available for recycling in 2021
- We continue to reduce our carbon footprint with -31.6% vs 2020 over the 35 main markets mostly driven by business travels reductions and energy savings on premises
- We are developing a carbon offset scheme to limit lpsos' environmental footprint and achieve carbon neutrality by 2035

RAISING ENVIRONMENTAL AWARENESS

- We encourage employees to adopt a more sustainable and responsible consumption at the office and in their day-to-day lives with Eco-Gestures: a guide to promote the adoption of eco-friendly behavior by employees
- We implemented a policy of recycling and eliminating single-use plastic in our offices

IPSOS IS COMMITTED TO FOLLOW THE MAIN PRINCIPLES

- Following TCFD recommendations
- Taking consideration of European Green Taxonomy
- Planning to join SBTi in 2022

Eligibility ratios:

Turnover (0%); CAPEX (44%); OPEX (not material)

CONTRIBUTING TO **THE PLANET** WITH OUR RESEARCH





A STRONG GOVERNANCE OVERSEEING OUR ACTIVITIES

CODE OF CONDUCT

- Ipsos is an active member of ESOMAR, which, through its Code on Market and Social Research drawn up jointly with the International Chamber of Commerce, sets out global regulatory and ethical guidelines
- The "Green Book", Ipsos' professional code of conduct and ethics, is the reference guide for all Group employees. This Professional Code of Conduct sets out the policies and procedures in place to ensure compliance not only with the most stringent industry legislation and standards, but also with our values as a leader in the field of market research

DATA PROTECTION

- Data protection toward clients, employees and interviewers is a fundamental part of Ipsos' activities.
- Personal data is managed with great care and in compliance with applicable laws, privacy regulations and professional standards
- Data Protection Officers are present at Group level and in each country in which Ipsos operates ensuring the compliance with the latest regulation (e.g. GDPR)

DUTY OF CARE

- Regular assessment of subcontractor and suppliers
- Inclusion clauses committing to the UN Global Compact principles plus audit clauses in new contracts with our main suppliers and subcontractors.



AWARDS AND EXTRA-FINANCIALS RATINGS

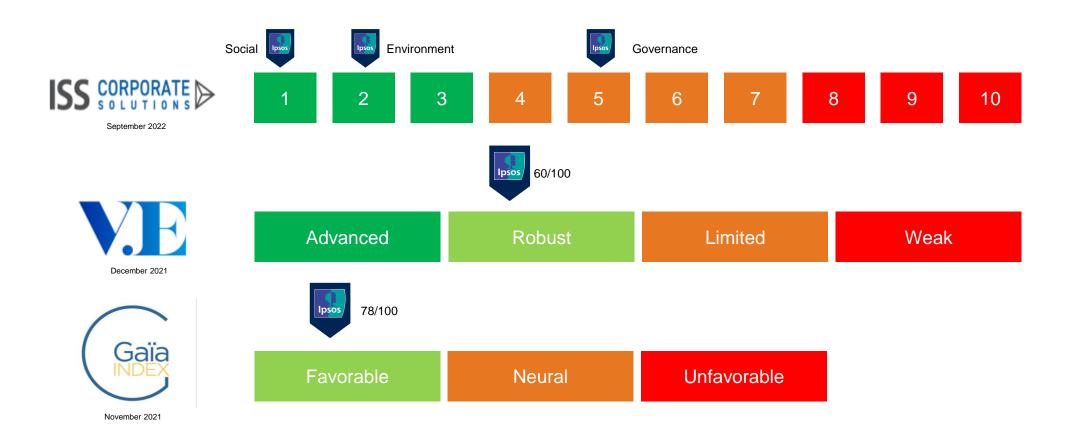


IPSOS EXTERNAL CSR RATINGS (1/2)





IPSOS EXTERNAL CSR RATINGS (2/2)





GOING FURTHER IN 2023



OUR SUSTAINABLE DEVELOPMENT ROADMAP 2021-2023

Corporate targets

	Baseline value	Target 2023	
Employee commitment	72%	Equal to the "RED" (Representative Employee Data) benchmark	
Employee turnover rate	11.7%	Below 12% related to voluntary departures (excluding employees with under 3 years length of service)	
Gender equality	34.2%	40% of women appointed to level 1 of the Leadership Team	
	43.6%	50% of women appointed to level 2 of the Leadership Team	
Response rate to the "Taking Responsibility" survey	100%	95% response rate to the "Taking Responsibility" survey for all countries with more than 50 employees	



OUR SUSTAINABLE DEVELOPMENT ROADMAP 2021-2023

Social targets

Туре	Baseline value	Target 2023
Number of suppliers who have signed up to the United Nations Global Compact	N/A	90% of global suppliers to subscribe to the UNGC by 2023



OUR SUSTAINABLE DEVELOPMENT ROADMAP 2021-2023

Environmental targets

Objective	Baseline value	Target 2023
Greenhouse gas emissions per employee	2.35 tons of CO2e per employee	Total tonnage of CO2 equivalent emissions for Scopes 1 and 2 and business travel in Scope 3 of 2.05 per employee Scope : 35 countries monitored for GHG emissions
Single-use plastic	N/A	Ban of single-use plastic by 2023
Direct purchases of paper	260 metric tons	Reduce purchases of paper by 10%
		Scope : 35 countries monitored for GHG emissions
Paper recycling	84.2%	90% of paper available for recycling to be recycled

