

Looking to the future...





...but in the beginning











Iraq 5,000 years ago

Egypt 3,500 years ago

China 2,000 years ago

UK 1810 **UK** 1865

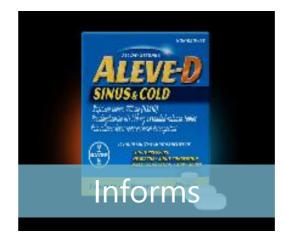


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Packaging is a hero...

















But the choices we make are increasingly scrutinised

Plastic Wasted in One Hour





[Christ the Redeemer, Rio, 30m tall]

Original image from REUTERS/Simon Scarr, Marco Hernandez.



5

Development characterised by (label) change

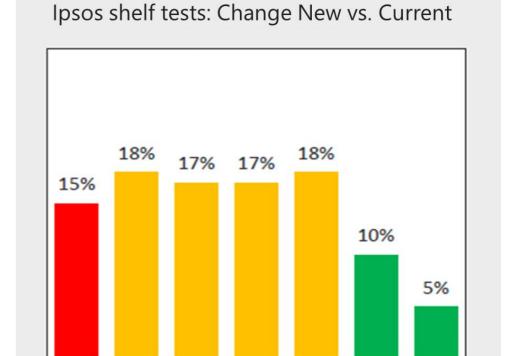
1965



2019



Impact of pack change in this context is limited





Examples of radical change are few...

After its package redesign, sales
dropped 20% between Jan. 1
and Feb. 22. On Feb. 23, the
company announced it would
scrap the new packaging.







Pack changes historically about careful evolution

But new agents of change have increasing relevance

Manufacturer controlled...

BRAND RESTAGE

SHARPEN POSITIONING

PORTFOLIO MANAGEMENT

REACTING TO COMPETITION

DRIVING THE CATEGORY

REFRESH

NEW TARGET

NEW CHANNEL

NEW CLAIMS OR INGREDIENTS

External forces ...

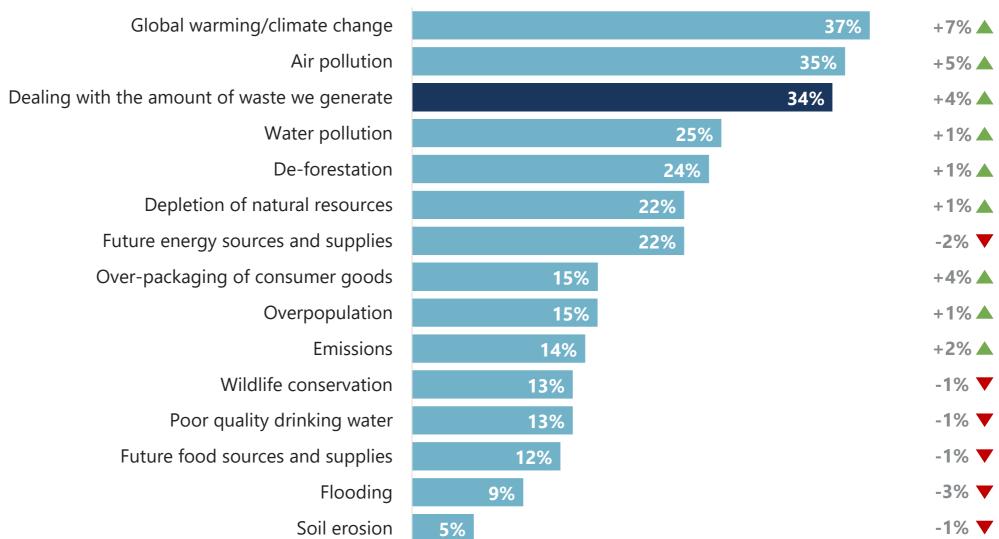
- **←** Changing consumer attitudes
- **←** Regulatory change
- ← Increasing retailer power
- ← Increasing influence of ecommerce



vs. 2018

Dealing with the amount of waste is a top of mind global concern (Global Advisor Q1 2019)

Q. In your view, what are the three most important environmental issues facing [COUNTRY] today? That is, the top environmental issues you feel should receive the greatest attention from your local leaders?

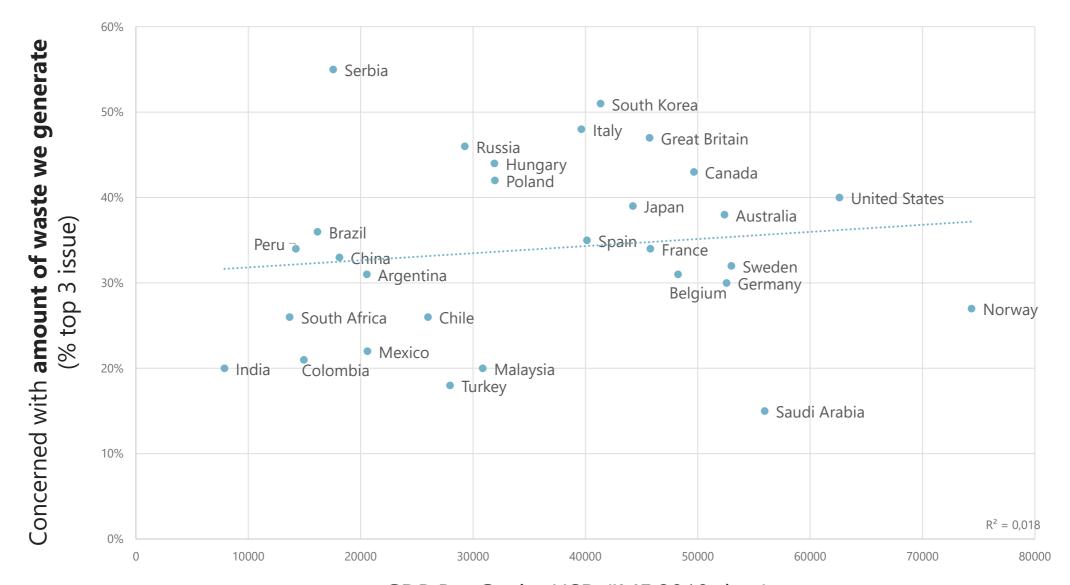




Top environmental issues reflect that



Not just the privilege of higher income countries



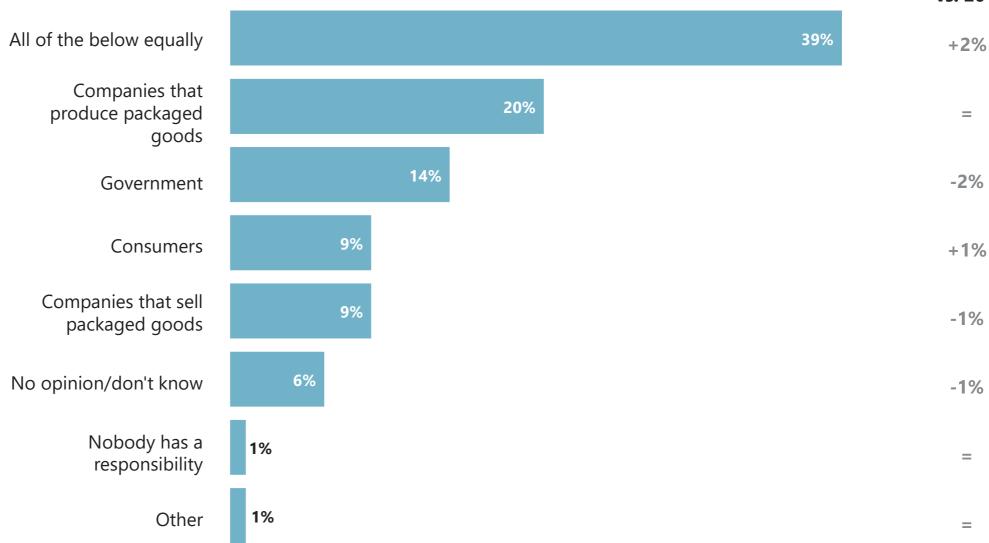


GDP Per Capita USD (IMF 2018 data)

vs. 2018

Consumers are not ready to carry the burden alone...
They're part of the solution but manufacturers and Government are primarily responsible

Q. Who if anybody do you believe should take most responsibility for finding a way to reduce the amount of unnecessary packaging which is sold?



Reducing amount of packaging is a collective issue



Where smart legislation can drive behaviour change



86% reduction

Plastic bag sales in England's 'big seven' supermarkets have dropped by 86% since the Government introduced its 5p plastic bag charge in 2015, helping to tackle the devastating impact of plastic waste on our environment. ... Plastic bags have a significant impact on the environment. Jul 27, 2018





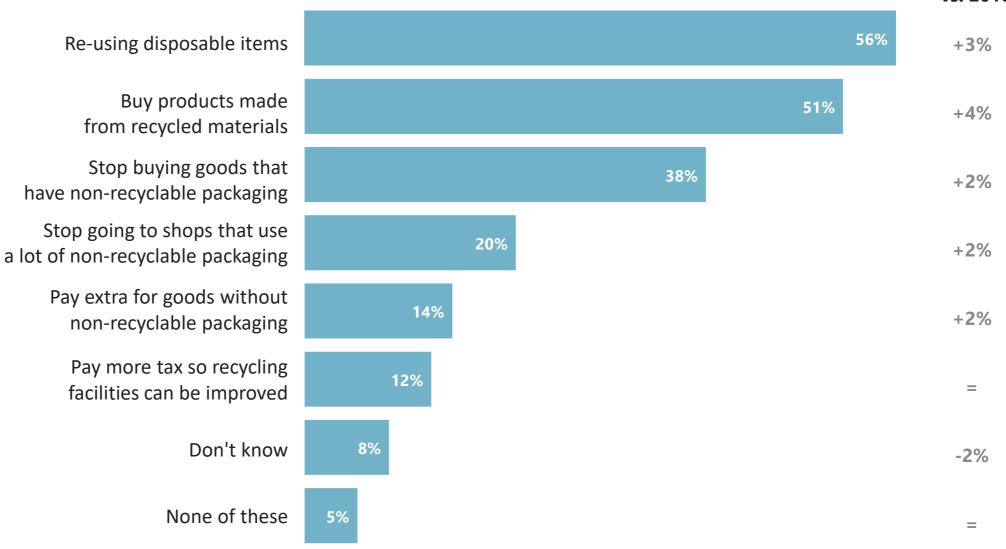
vs. 2018

Re-using and recycling are also actions which consumers are

most ready to take

Re-use and Recycled/Recyclable are key actions

Q. Which, if any, of the following would you personally do to reduce the problems caused by unnecessary use of plastic and packaging that cannot be recycled?





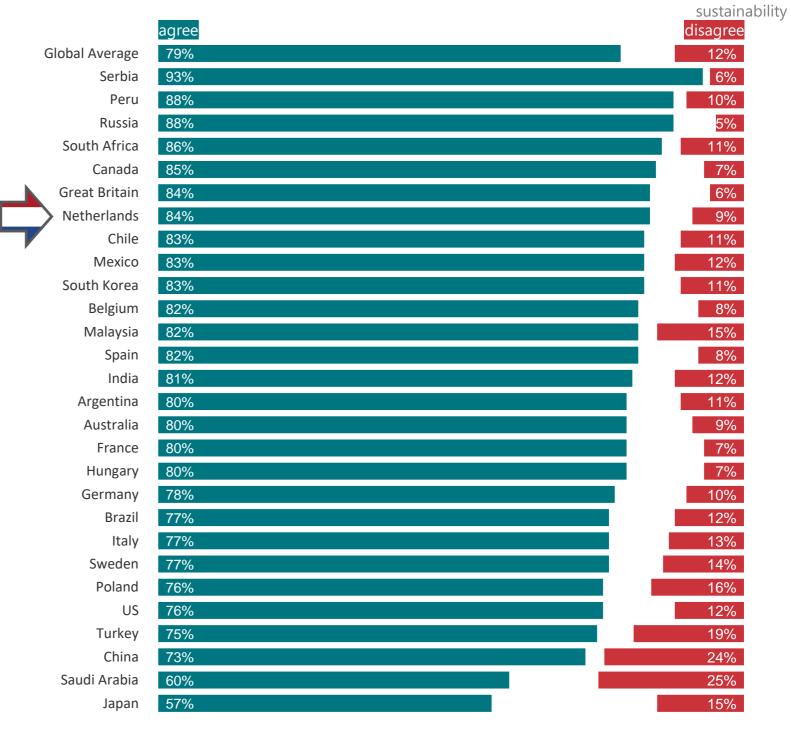
Manufacturers must

be part of the recycling

and re-use solution

Q. Agree or disagree that "Manufacturers should be obliged to help with the recycling and reuse of packaging that they produce"





'Say-Do Gap'

Positive intent does

not always lead to

positive action.

Inconvenience as in this case is one of the barriers.
Other motivations and priorities get in the way of behaviour change.



75%	64%	-11%
as little packaging as possible"	if it meant I would use less packaging"	(2) – (1)
•	(2) "I'd be willing to change where I shop	



Global Avg.	75%	64%	-11%
Netherlands	75%	50%	-25%
Great Britain	81%	57%	-24%
US	72%	49%	-23%
Belgium	78%	56%	-22%
Canada	80%	61%	-19%
Poland	79%	60%	-19%
Australia	74%	56%	-18%
Sweden	71%	53%	-18%
Spain	78%	63%	-15%
Hungary	81%	67%	-14%
Germany	77%	63%	-14%
France	74%	61%	-13%
Argentina	72%	61%	-11%
Serbia	86%	76%	-10%
South Africa	77%	67%	-10%
Italy	74%	64%	-10%
Russia	72%	62%	-10%
Mexico	80%	71%	-9%
South Korea	77%	68%	-9%
Malaysia	77%	69%	-8%
Japan	56%	49%	-7%
China	77%	71%	-6%
Chile	78%	73%	-5%
Brazil	73%	68%	-5%
Peru	81%	78%	-3%
India	78%	75%	-3%
Turkey	72%	72%	0%
Saudi Arabia	55%	57%	2%

Recyclability is a solution but it's not as clear as it could be







A: Pizza boxes are made from corrugated cardboard, however the cardboard becomes soiled with grease, cheese, and other foods once the pizza has been placed in the box. Once soiled, the paper cannot be recycled because the paper fibers will not be able to be separated from the oils during the pulping process.



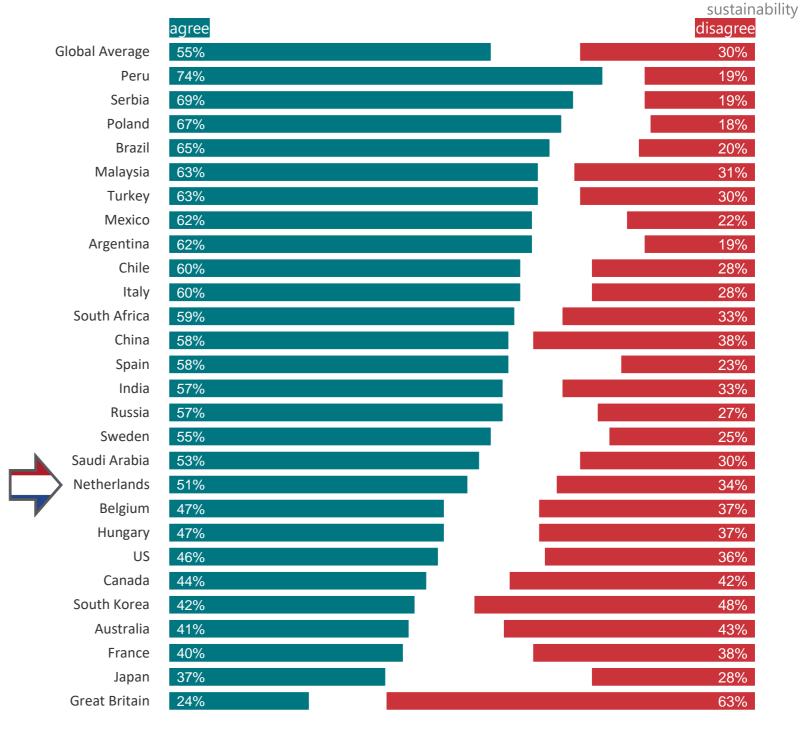
Frequently Asked Questions: Contamination | Land, Buildings & Real ... https://lbre.stanford.edu/...recycling/frequently.../frequently-asked-questions-contaminati...



Unequal knowledge

"all plastics can be recycled"

Q. Agree or disagree that "all plastics can be recycled"





Plastic perceived as least sustainable

But qualification e.g. 'recyclable' helps a great deal

Q. How sustainable do you consider each of them from an environmental perspective. 1=NOT AT ALL SUSTAINABLE / 10=VERY SUSTAINABLE

Paper/cardboard	63%	44%	52%	64%	55%
Glass	61%	46%	54%	53%	46%
Bioplastic from renewable sources	53%	40%	42%	36%	39%
Recyclable plastic	47%	29%	47%	50%	51%
Aluminium	35%	7%	23%	34%	43%
Tetrapack	32%	19%	29%	17%	12%
Bioplastic of fossil origin	30%	25%	22%	20%	20%
Plastic	21%	5%	17%	22%	25%
Polylaminate	9%	5%	8%	10%	12%



Big upside when brands take the initiative



Age 18-34 Age 35 +



news.starbucks.com

Follow

We're removing plastic straws in our stores globally by 2020—reducing more than 1 billion plastic straws per year from our stores.



	3	9
I felt much more favorably about the brand	27%	16%
I felt slightly more favorably about the brand	21%	16%
It did not change my impression of the brand	36%	47%
I felt slightly less favorably about the brand	5%	3%
I felt much less favorably about the brand	3%	5%
I did not know about this announcement until now	9%	12%

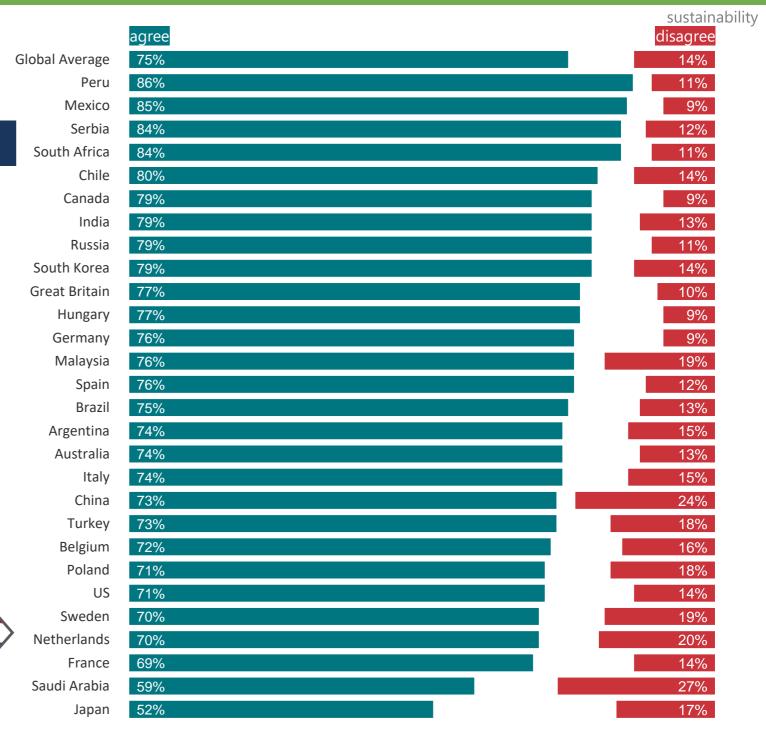


Consumers feel better

about brands which take action

Claim to feel better about brands which take action in a ratio more than 5:1 globally

Q. I feel better about brands which make changes to achieve better environmental outcomes - Agree (%)



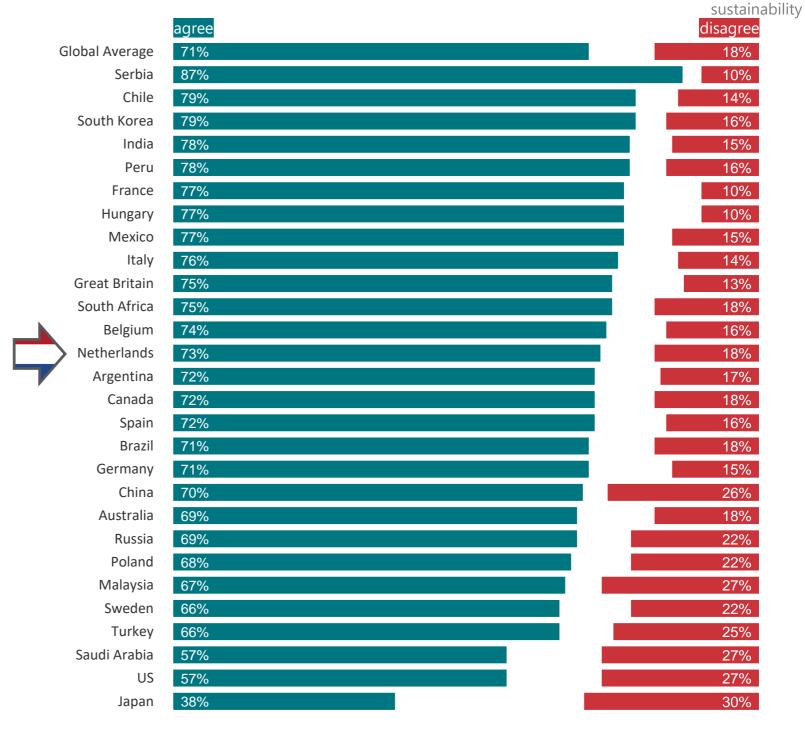


Strong support

for an immediate ban

of single use plastics

Q. Agree or disagree that "Single use plastics should be banned as soon as possible"





A challenging area for marketers

A good news story? ...gets scrutinised to an impromptu Life Cycle Analysis



Bruno Van Gompel

Technical and Supply Chain Coca-Cola Western Europe | Supply Chain Exp...

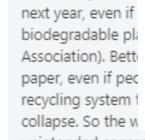
I don't think this is the way to go.

- Composting is not the right solution for creating a circular economy. Collecting and re-use is the better solution.
- Where will the plastic go after composting? Biobased plastic doesn't mean it is biodegradable!

Introducing multilayered packaging make

♣ · 7 Likes

case in all countr match specific m



affected by the SI

unintended consequencies, (edited)



worrie

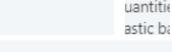
ganic so

Unico van Kooten

Initiator WasteMastersAfrica (a project / no company)

To put packaging waste containing mostly paper/cardboard and a little bioplastics into the biowaste bin for industrial composting (for making compost as soil improver) is not a sustainable practice. The comparison between plastic based packaging and

bioplastic/cardboard based material is too one dimensional. Also the waste stage should be properly considered to make sure that what is claimed is correct:



Jesper Rune Bak

♠ · 1 Like

1mo ...

Chemist with a Keen Interest in Fragrances, Aromas and Flavours | Produc...

Well, the intentions are good. But I have seen many families reuse the plastic tubs in their households multiple times for storing leftovers in the fridge and many other purposes. I believe the new packs will not last that long, so this will for sure lead to the packaging being single use...

e stream. vaste before and confuse citizens

(most prominent

e input into pollution of the

s new raw material

It is very positive that companies like recyclability of their packaging. We like to team up with them about how close the material loops better. This requires knowledge also about what the industrial waste management - and recycling system are capable of doing (in the interplay with citizens). Unfortunately, product innovation does not deliver if a country has still landfilling as main option in place (from Rome to the far South, IT is still a landfill country). (edited)



Examples of significant initiatives







Seek to achieve 100%
recyclable, reusable, or
industrially compostable
packaging for its private brand
packaging by 2025

Nestlé today announced the creation of the Nestlé Institute of Packaging Sciences...a step further to achieve the commitment to make 100% of its packaging recyclable or reusable by 2025.

Announced at the World
Economic Forum in Davos, Loop
will allow consumers to
'responsibly' consume products
in refillable packaging which is
collected, cleaned, and reused,
TerraCycle said.



Summary: Drivers of change related to pack

- 1. New forces are challenging brands to think differently
- 2. Waste is a key global environmental concern
- 3. Relevant legislation can have a big impact on behaviour
- 4. But there is confusion about what can and can't be recycled
- 5. Although we want to do good, we don't always do good
- 6. But we're ready for some disruption (e.g. banning single use plastics)
- 7. Sustainability (and its demonstration) becomes a business imperative



It's important to recognise pack's role

at multiple 'moments of truth'

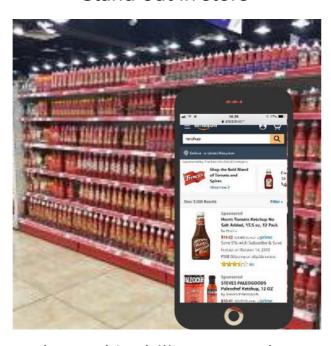
Zero moment of truth

Memory saliency



Tangible features that define packaging

1st moment of truth Stand out in store



The pack's ability to standout from its competitive set

2nd moment of truth



Characteristics and functionality which drive repeat

3rd moment of truth

Reduce, Reuse, Recycle



Pack's role as a positive sustainability driver

