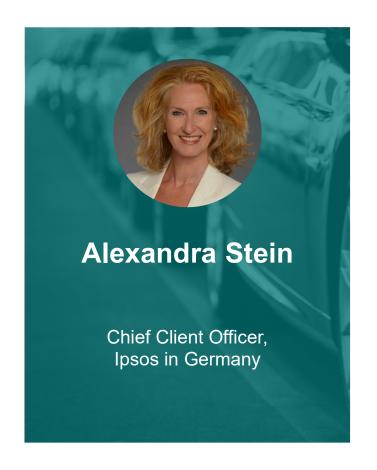
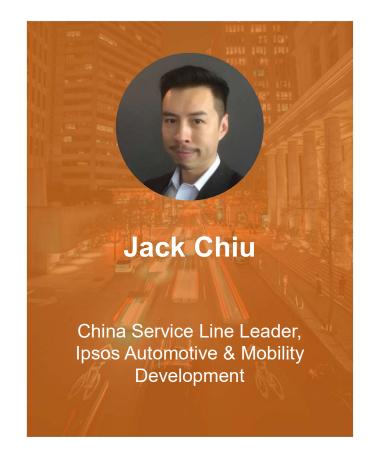


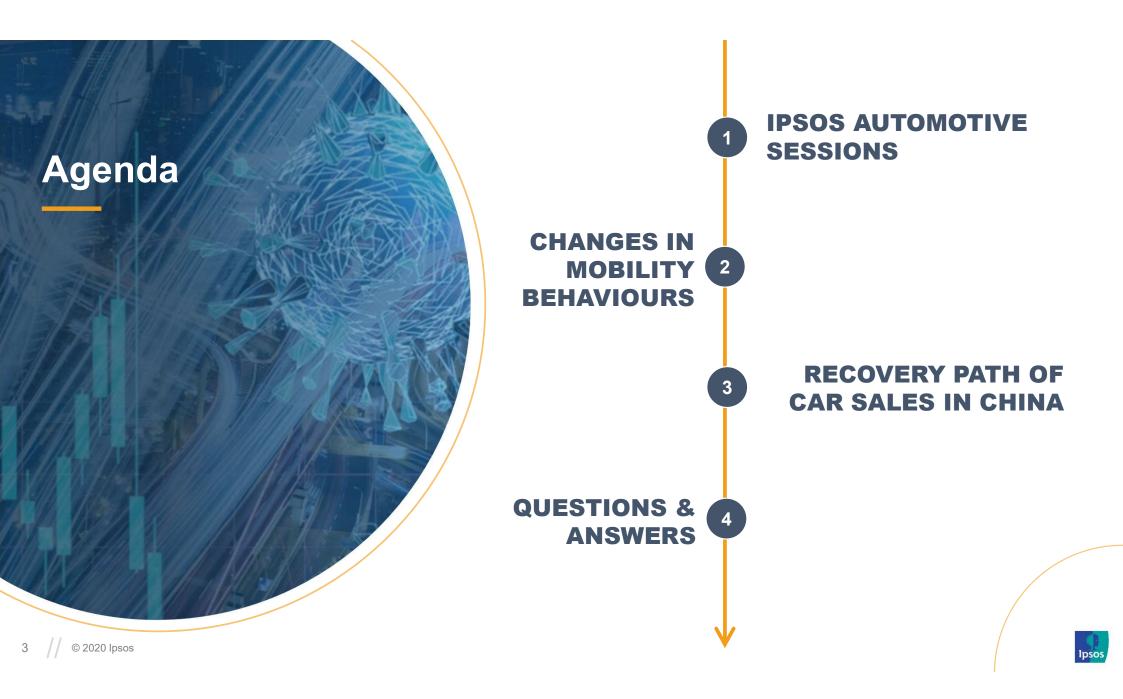
Introductions











Our 4 Automotive Web-Sessions

"Mobility behaviours and automotive purchase intentions in troubled times"

Tue, October 6, 2020, 11:00 AM - 12:00 PM CEST

"The future of mobility - electrification, connectivity, and automated driving"

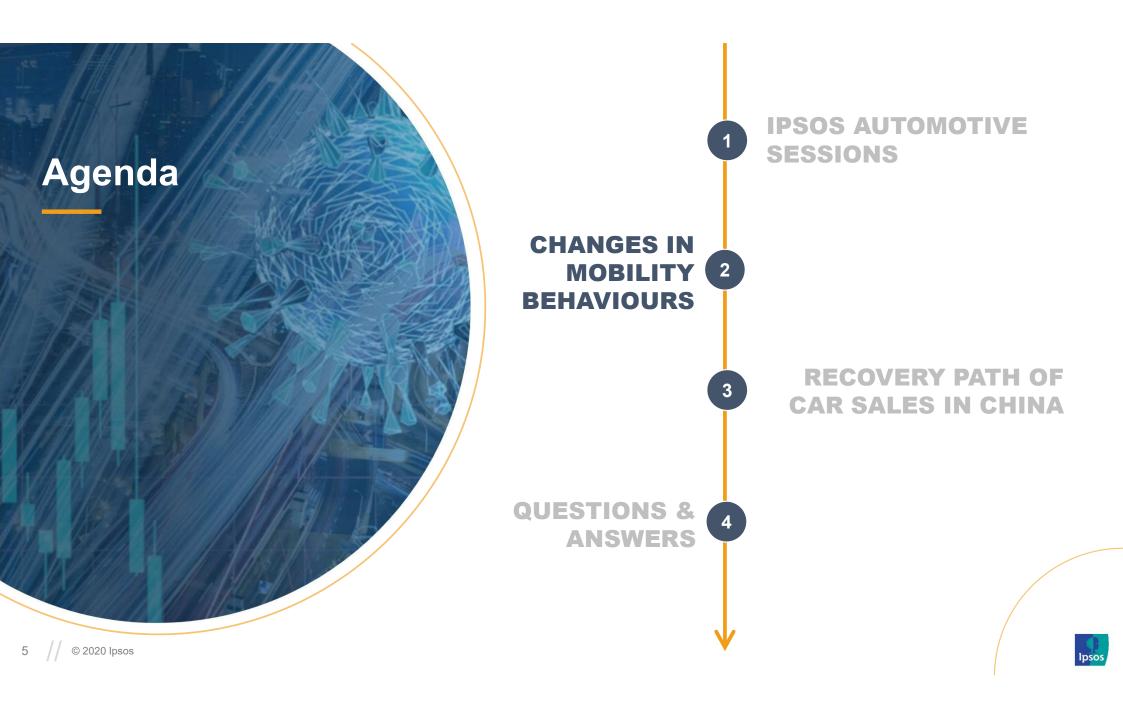
Tue, October 13, 2020, 11:00 AM – 12:00 PM CEST

"Accelerating in digital – the new customer journey" Tue, October 27, 2020, 11:00 AM – 12:00 PM CEST

"Looking beyond automotive – emotional branding in other sectors"

Tue, November 10, 2020, 11:00 AM – 12:00 PM CEST





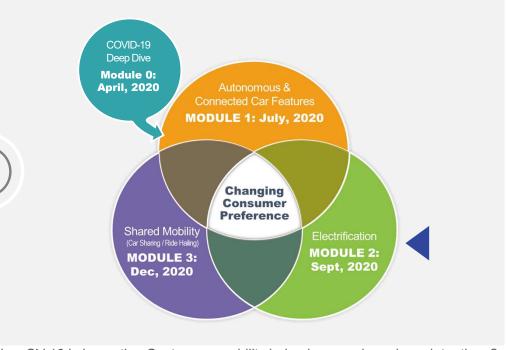
Ipsos sources of COVID-19 information

Global COVID-19 Information Sources at Ipsos

Global Trends Global Longitudinal Ethnographies G

Ipsos Mobility Navigator

a syndicated study focused on the key trends in mobility



How CV-19 is impacting Customers mobility behaviours and purchase intentions?

Prior to CV19

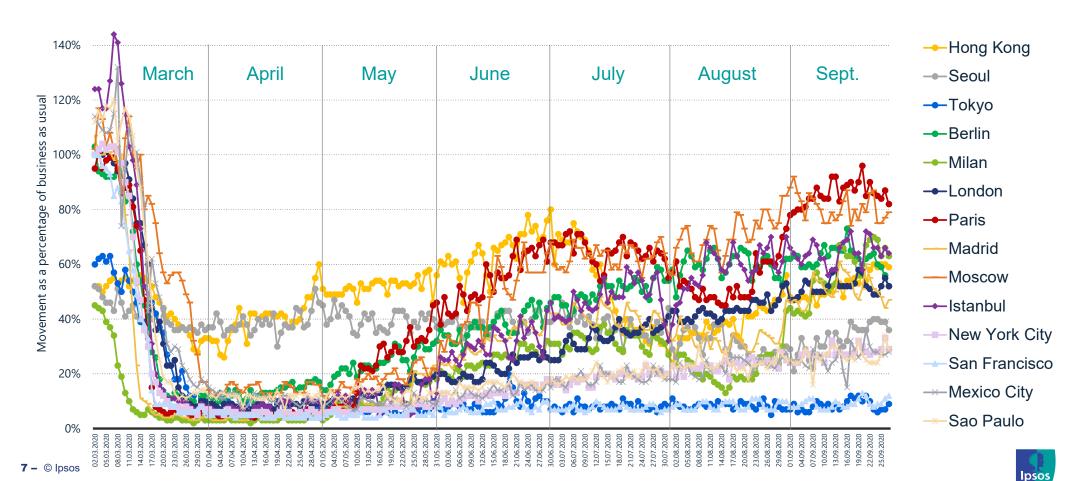
CV19 Impact on Mobility

Dealership & CV19

General CV19 Impact

How has Mobility been impacted by CV-19?

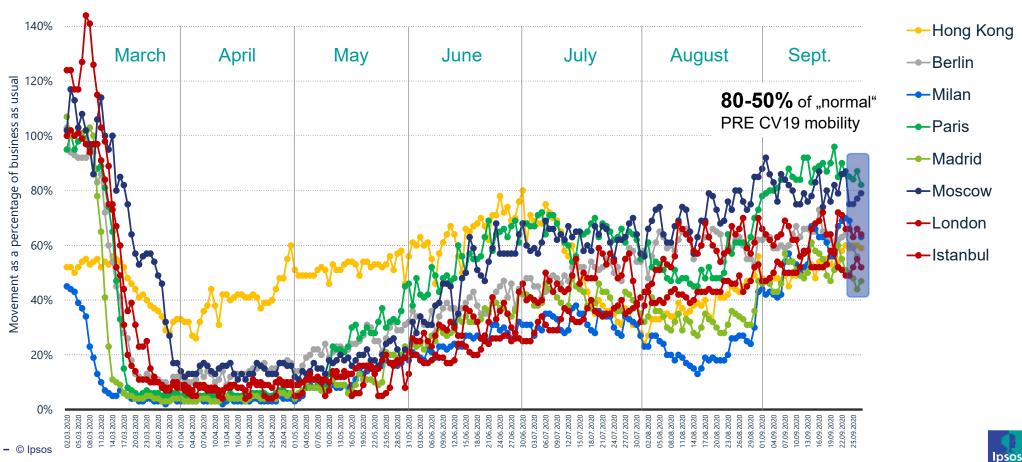
Urban mobility since March 2020



Source: https://citymapper.com/

How has Mobility been impacted by CV-19?

Urban mobility since March 2020

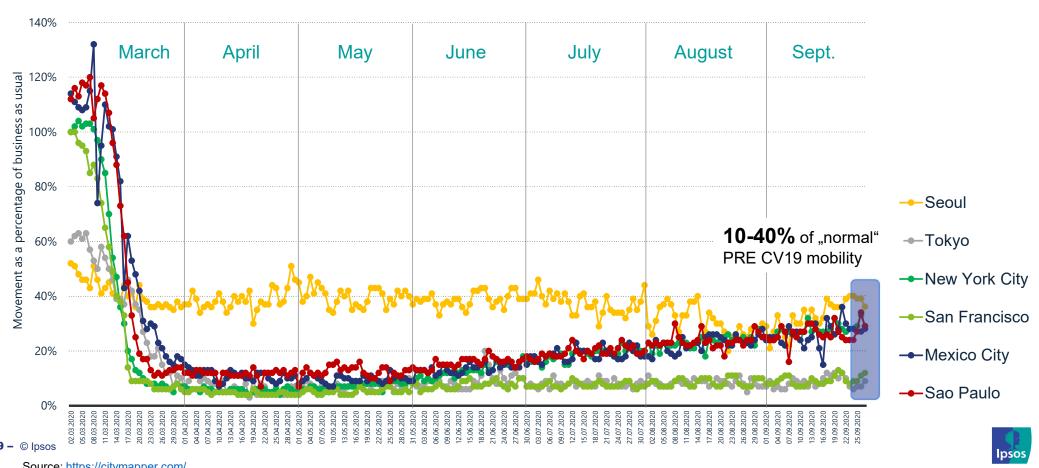


Source: https://citymapper.com/



How has Mobility been impacted by CV-19?

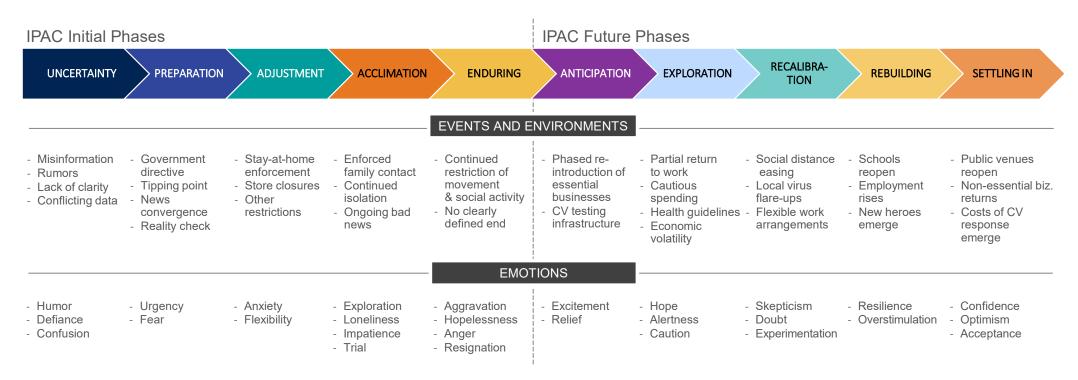
Urban mobility since March 2020



Source: https://citymapper.com/

IPAC: understand and anticipate how consumers feel at each phase of the crisis, and how they're likely to behave

Mapping how people are dealing with COVID-19



IPAC = Ipsos Pandemic Adaptability Continuum

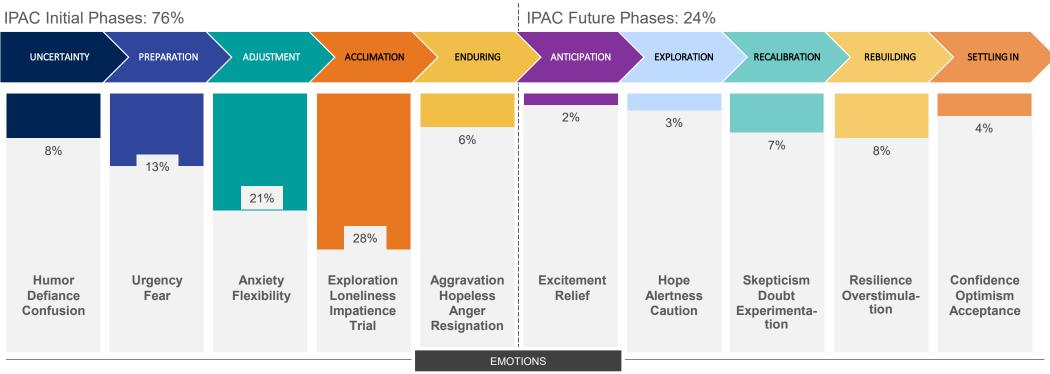




Three in four new car owners remain in the IPAC initial stages as they get used to living in a prolonged pandemic



Mapping how new car owners are dealing with COVID-19

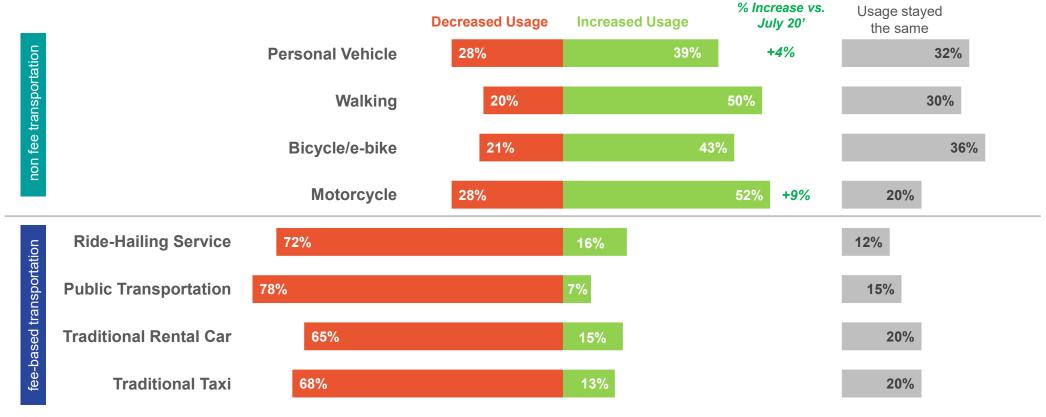




Fee-based vs. non fee-based transportation, globally



How has your usage of the different modes of transportation changed since the start of the Covid-19 outbreak? – September 2020





In the last 6 weeks, there has been a large increase in the intent to drive a personal vehicle post-COVID-19

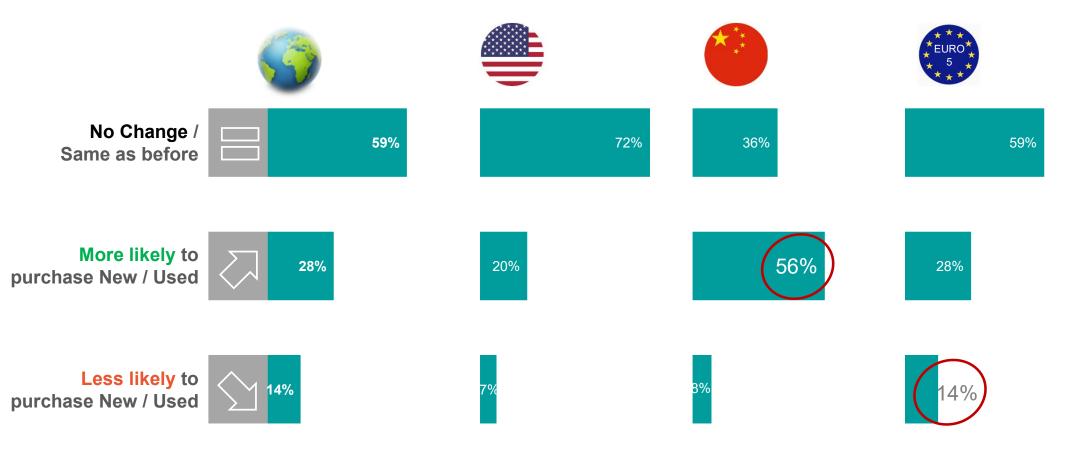


Thinking about when COVID-19-related closures and restrictions end, how will you proceed in using...?

Drive my own vehicle Among those who previously drove their own vehicle	Use ride-sharing services Among those who previously used ride-sharing services	Use public transportation Among those who previously used public transportation				
Return To Use Immediately						
77% +11 points	32% +4 points 29% +3 points					
Wait And See If It Is Safe Before Using Again						
14% -7 points	30% +0 points 29% -6 points					
Delay Return Or Stop Use						
9% -4 points	38% -4 points	42% +3 points				

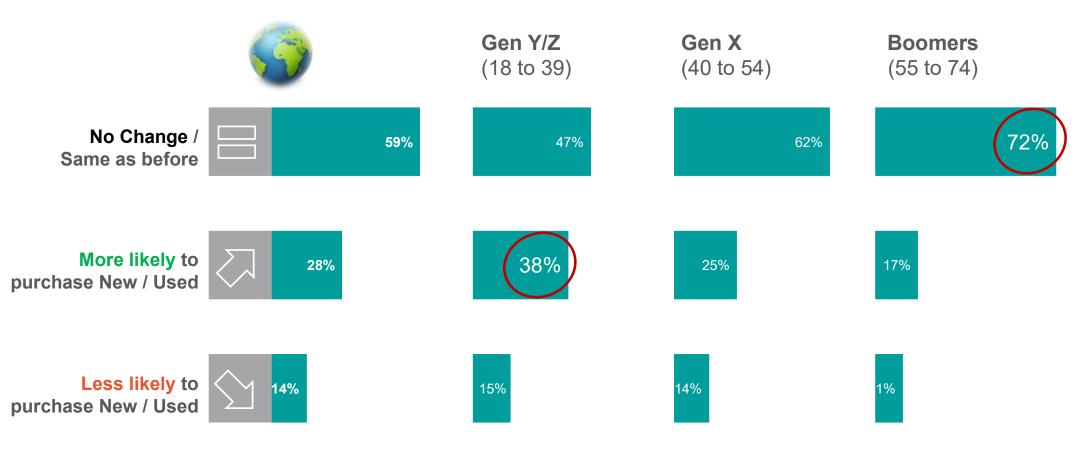


Impact on vehicle purchase intentions: significant variations by market, but overall slight increased interest in car ownership





Impact on vehicle purchase intentions: new trend for Generation Y/Z?

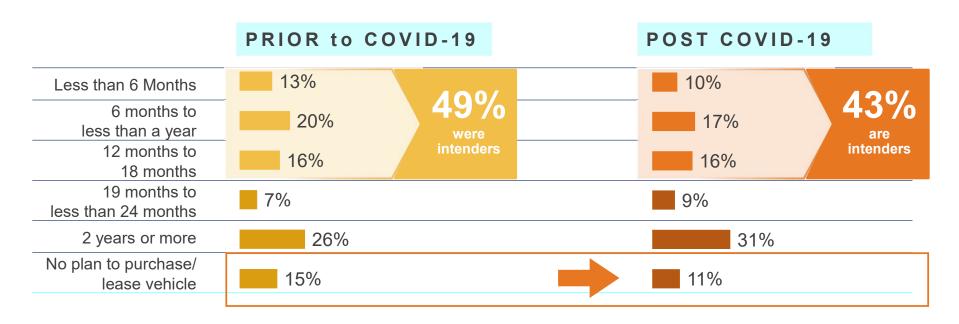




While most will maintain their vehicle intent, we do see a slight decline of purchase intentions in the next 18 months as a direct result of COVID-19

Intention to purchase a vehicle in the next 18 months

Purchase Timeline [New Vehicle Owners]

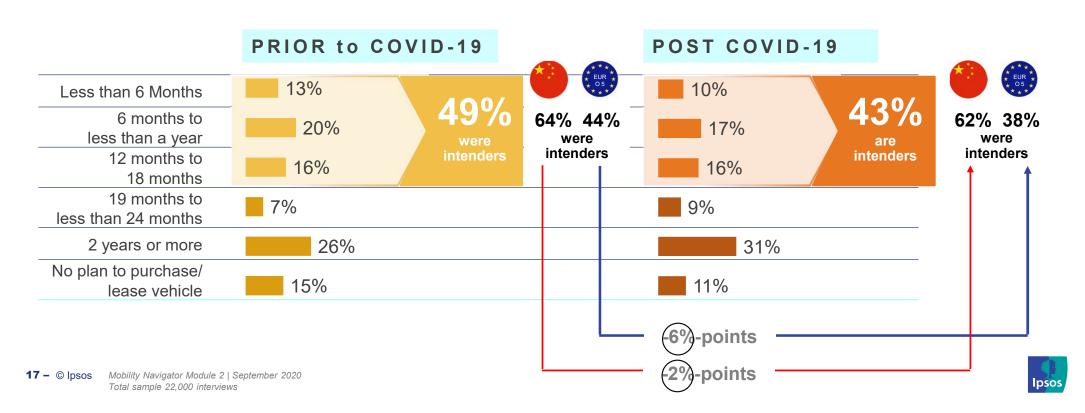




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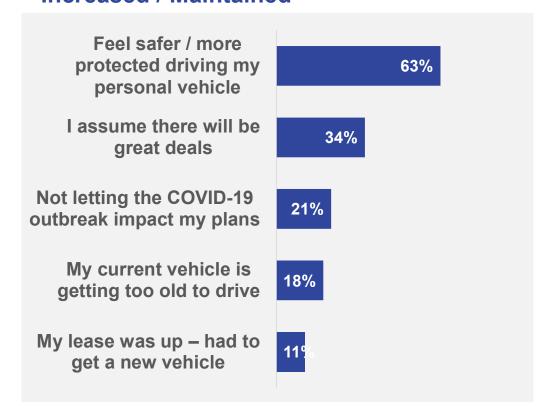
Intention to purchase a vehicle in the next 18 months

Purchase Timeline
[New Vehicle Owners]

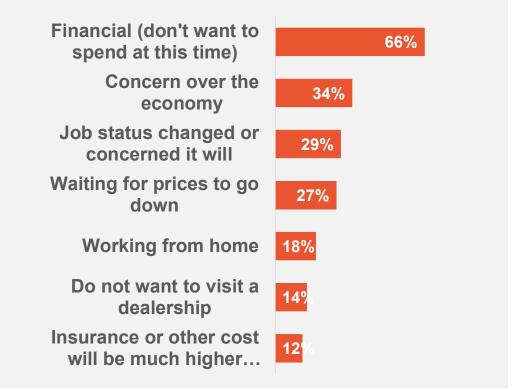


Reasons for Purchase vs. delaying Purchase

Top Reasons for Purchase Intention Increased / Maintained



Top Reasons for Purchase Intention **Decreased**





Car Brands and Car Dealers' communication and preparation





Post-covid-19 outbreak, indicate your level of agreement with the following

Consumer Beliefs About: [% Strongly/Somewhat Agree]



COVID-19

82% Take COVID-19 Risks into account

90%



Auto Manufacturers

29% Believe manufacturer has done a lot to **76%** help people during the outbreak

Dealer Sales

31% Believe dealer has communicated 69% how to purchase a new vehicle during the outbreak 40% Agree dealer has steps in place to ensure 84% vou don't catch

vehicle

COVID-19 if I purchase a

Dealer Service

38% Agree dealer has 76% communicated how to get vehicle serviced

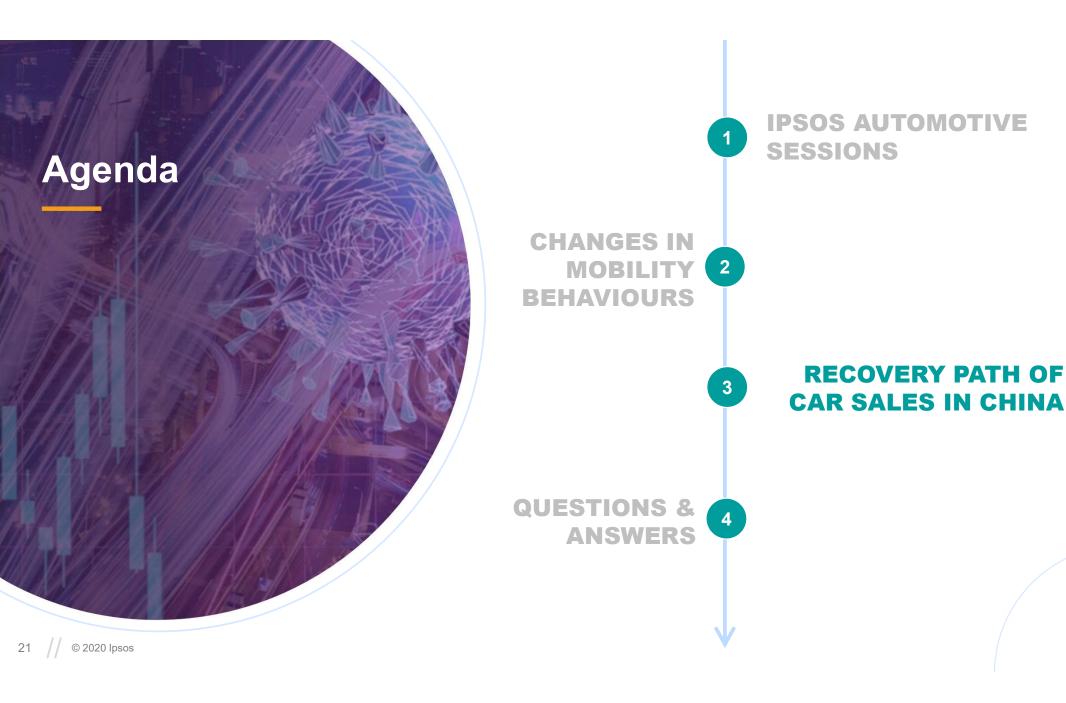
46% Agree dealer has steps in place to ensure you don't catch COVID-19 if vehicle in for service





- The market is changing very rapidly. So, what do we know?
 - Shared forms of transportation are being largely avoided by customers. Return to public transportation or ride hailing services will not be automatic or natural.
 - There is an increased interest for private vehicle ownership.
 - However, concerns over financial situation are also leading customers to postpone vehicle purchases.
- New behaviours and attitudes are emerging. So, be ready for **new risks** & **opportunities**:
 - Have the right processes to meet customers' expectations in terms of CV-19 protocols.
 - Offer a great digital purchase experience.
 - Rethink new mobility concepts especially for young and urban customers.
- More than ever you need to restart to understand your customers.









IPSOS CHINA LAUNCHED A QUICK SURVEY IN THE END OF FEBRUARY



+32% Use Private Car after Pandemic

72% Strengthening
Purchase Intention

66% Would Like to Purchase a Car within 6 months

Source: White Paper on Impact of Coronavirus to New Car Purchase in China (February 2020)



COVID19 HAS -15% IMPACT ON NEW CAR SALES IN CHINA



million of new car sold (Jan-Aug 2020)



-15.2% same period last year

decrease from

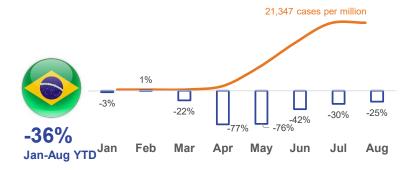
million units decrease in production

Source: ECDC (2020)



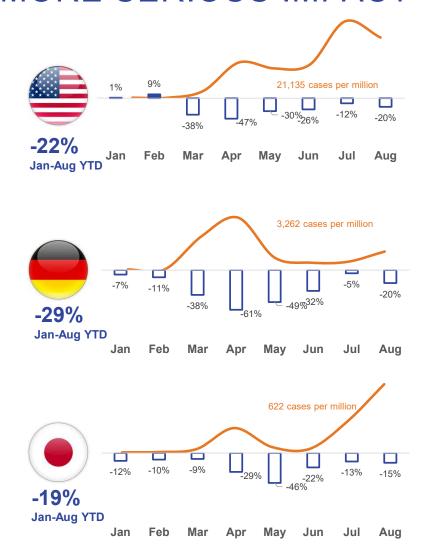
DEVELOPING COUNTRIES HAVE MORE SERIOUS IMPACT





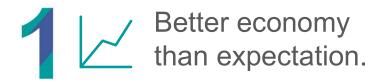
Source: ECDC (2020)

25 - © lpsos





4 FACTORS CONTRIBUTING TO POSITIVE RECOVERY OF NEW CAR SALES IN CHINA



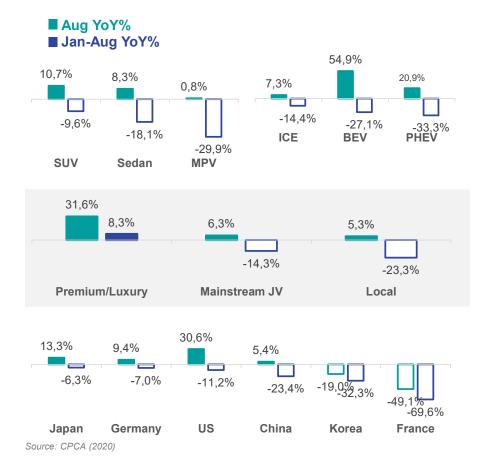
Safer to commute by private cars instead of public transportation.

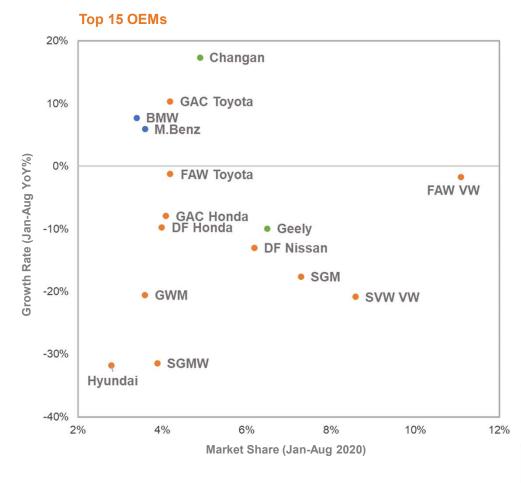
3 increasing inbound travelling.





PREMIUM BRANDS AND SUV ARE LESS AFFECTED BY COVID-19

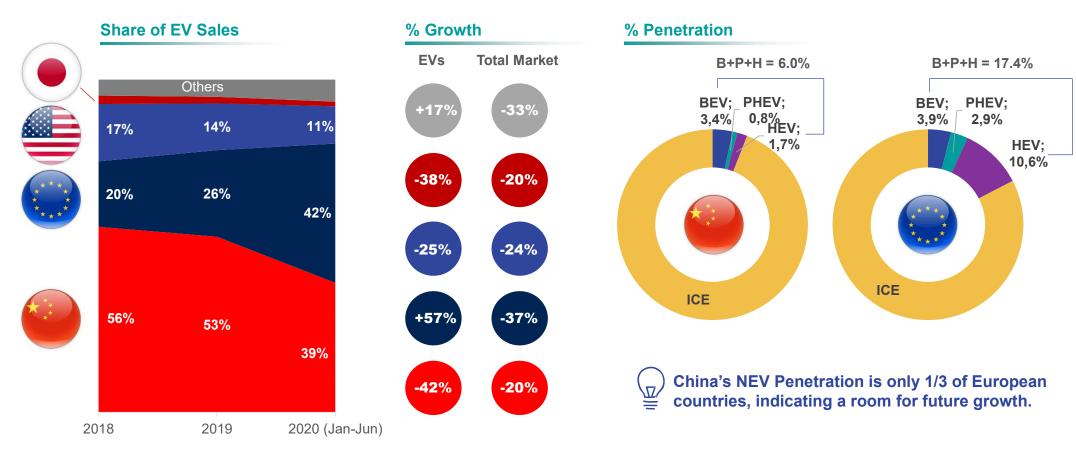








CHINA'S EV SALES DECLINE DUE TO LESS SUBSIDIES



Source: EV Volumes & CPCA







DIRECT COMPETITION BETWEEN NIO AND TESLA...



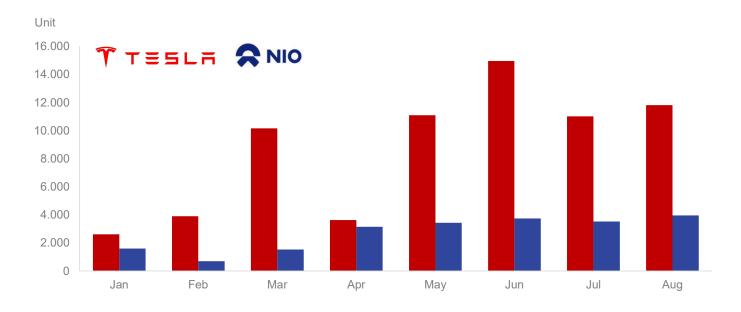
	NIO ES6	NIO ES8	Tesla Model 3	Tesla Model Y*
Price (k USD)	52.7 - 77.4	68.9 - 91.9	43.0 - 61.8	71.8 - 78.8
Body type	SUV	SUV	Sedan	SUV
Size (CM)	4850*1965*1758	5022*1962*1756	4694*1850*1443	4751*1921*1624
Seats	5	7	5	5
Range per charge (KM)	420 - 610	415 - 580	445 - 668	480 - 505

^{*} To be launched in 2021

Source: Auto Home

lpsos

TESLA SELLS MORE CARS THAN NIO AFTER THE GIGAFACTORY IN OPERATION IN 2020



- Tesla may sell over 100k units in 2020.
- Tesla will be the 3rd largest NEV brand in China, right after BYD & BAIC.
- Meanwhile, some local EV startups admitted difficulty to raise funds - Byton, Bordrin and Saleen.

Source: CPCA (2020)



TESLA OWNS GOOD BRAND REPUTATION AND QUALITY PERCEPTION BETTER THAN NIO

Tesla Model 3



Purchase Reasons



Satisfaction

- Oriving performance
- e-range
- **ADAS** and OTA
- **Convenient charging**
- Low premium-ness of interior
- System crash

NIO ES6 & ES8



Purchase Reasons



Satisfaction

- M Dealer service
- Vehicle safety
- **Oriving performance**
- Operating system
- e-range

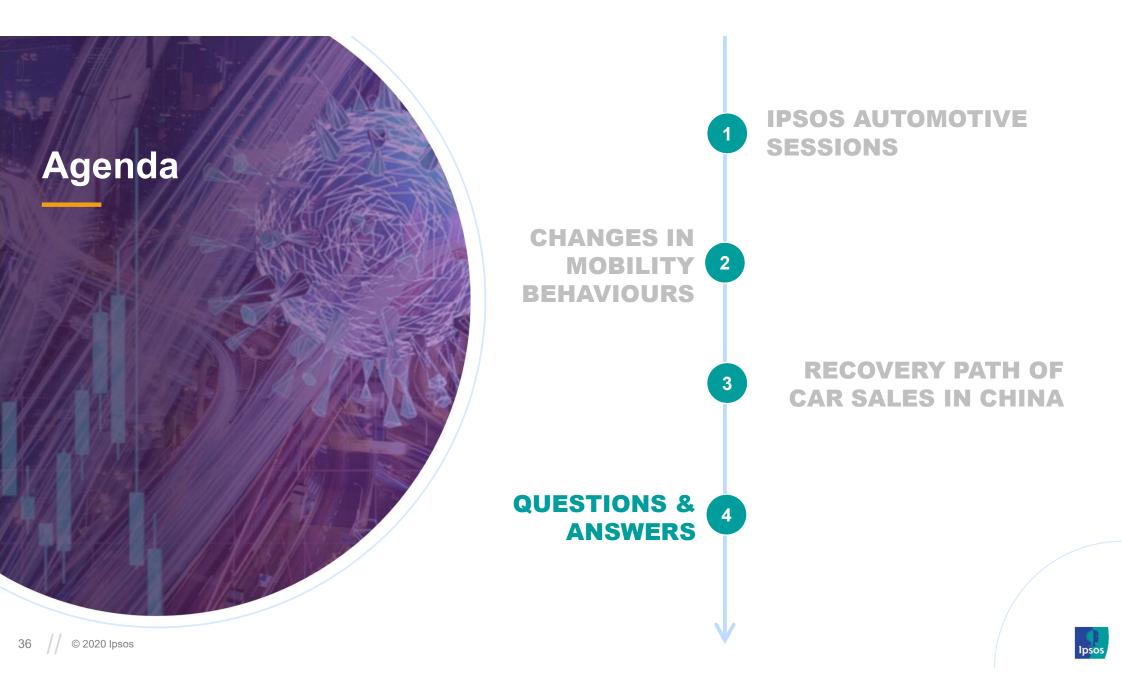




KEY TAKEOUT...

- Premium + SUV is the key growing segment.
- Except product design, OEMs need to invest more on **branding**, enhance **product quality** and offer excellent **customer experience**.
- China still have potential to grow NEV.
 Government's policy and subsidy are the key to grow NEV.
- If international brands would like to sell more NEV in China, local production should be considered.





BE QUESTIONS & ANSWERS SURE. MOVE FASTER.

GAME CHANGERS



THANK YOU.



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