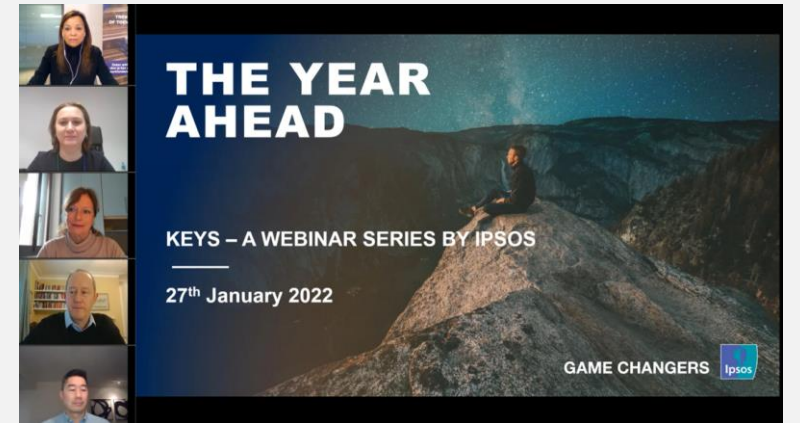


# THE YEAR AHEAD

KEYS – A WEBINAR SERIES BY IPSOS

---

27<sup>th</sup> January 2022



[WATCH](#) the recording

GAME CHANGERS





# AGENDA

## INTRODUCTION

Jennifer Hubber

Head of Ipsos Global Client Organisation

## THE END OF THE BEGINNING? 10 Lessons from Covid Times (so far)

Simon Atkinson

Chief Knowledge Officer, Ipsos

## FROM ADJUSTING TO LIVING

Oscar Yuan

President, Ipsos Strategy3

## RE-DEFINING AFFLUENCE

Nathalie Sodeike

Director, Global Affluent Surveys, Ipsos

## RUSSIA: IN THE FLOW OF CHANGE

Ekaterina Ryseva

Country Manager, Ipsos in Russia



**WATCH** the recording

# THE END OF THE BEGINNING?

---

Simon Atkinson

GAME CHANGERS



# THE END OF THE BEGINNING?



WORLD ECONOMIC FORUM

Global Agenda | Davos Agenda 2022 | COVID-19

## 10 COVID-19 lessons that will change the post-pandemic future

COVID-19 lessons: What happens next? Image: Michael Marais/Unsplash

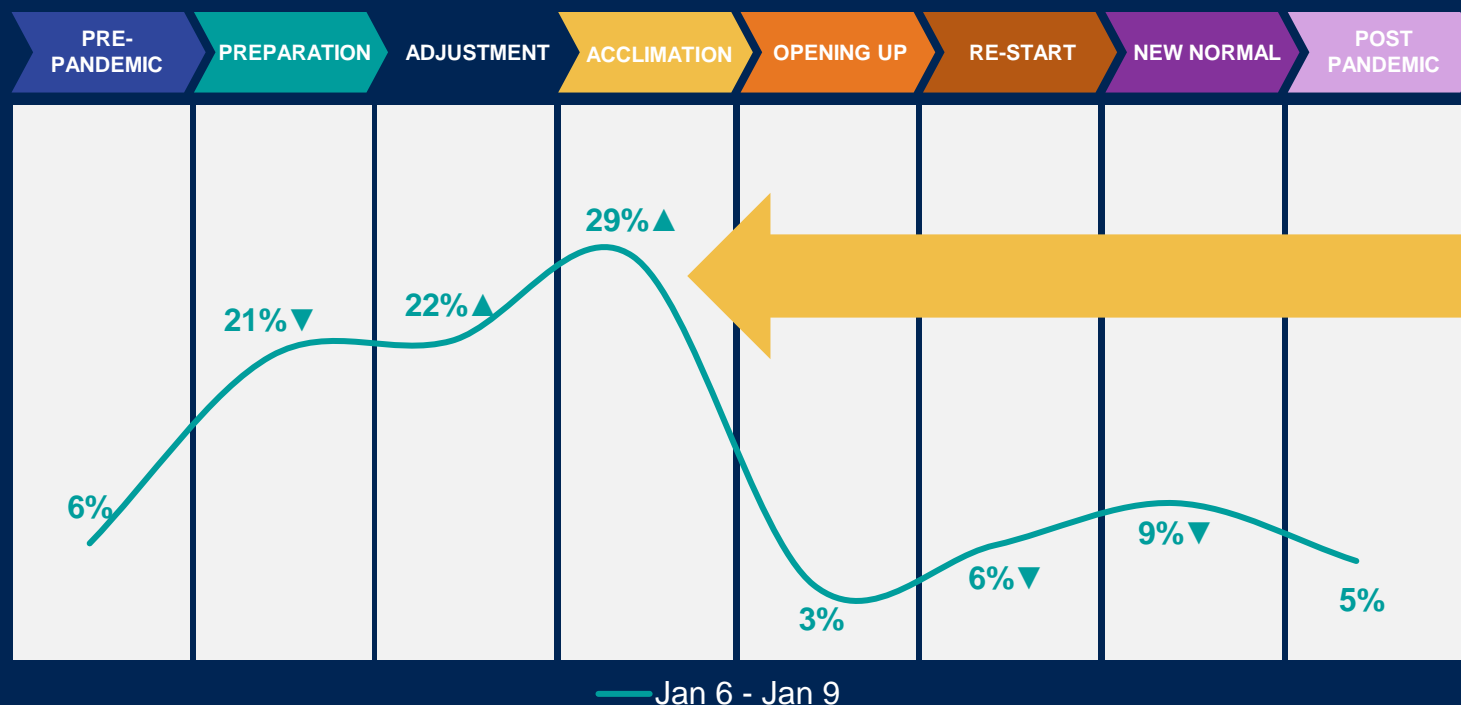


1

# THE PANDEMIC REALLY UNDERLINES THE **ADAPTIVITY** OF HUMAN BEINGS



**March 2020:**  
100 countries in lockdown



**January 2022:**

**43%** are

PREPARING or ADJUSTING to new restrictions

But life goes on...many economies have performed **better than expected**

Be careful about hot takes: path to the **new normal** is likely to be incremental rather than dramatic

Q. Which one of the following phases do you feel best describes your current situation regarding the COVID-19 pandemic?  
Base: Jan 6 - Jan 9: 10515

2

## THE PANDEMIC HAS TAKEN ITS TOLL

Through one global public health crisis, **another is being revealed**. Levels of **reported anxiety** are as high as ever, with **women** and **young people** hit hardest.

**79%**

of people around the world now say their **mental health** is as important as their **physical health**.

### Perceived vs. experienced importance of health

■ Equally important ■ Mental health more important ■ Physical health more important ■ Don't know/did not answer

Thinking of your own health, do you think mental or physical health is more important?

79%

12%

How are mental health and physical health treated in your country's healthcare system?

35%

9%

42%

12%

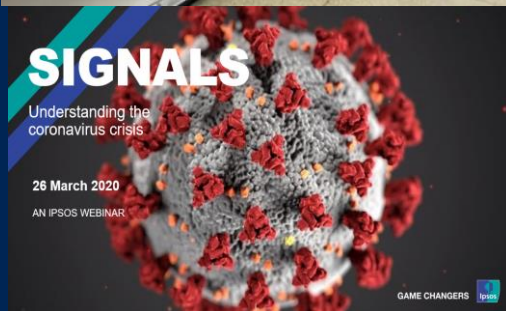
21,513 online adults in 30 countries, August 20th – September 3rd 2021. The "Global Country Average" reflects the average result for all the countries where the survey was conducted.



## 3

# CONSUMERS' DESIRES FELT **EVEN HARDER TO PREDICT** THAN USUAL

*Three points in time...*



March 2020



June 2021



**20%** say inflation a big issue: **double Jan 2021** score



January 2022

## 4

# THE WHOLE EXPERIENCE HAS BEEN A **GAP-WIDENER**

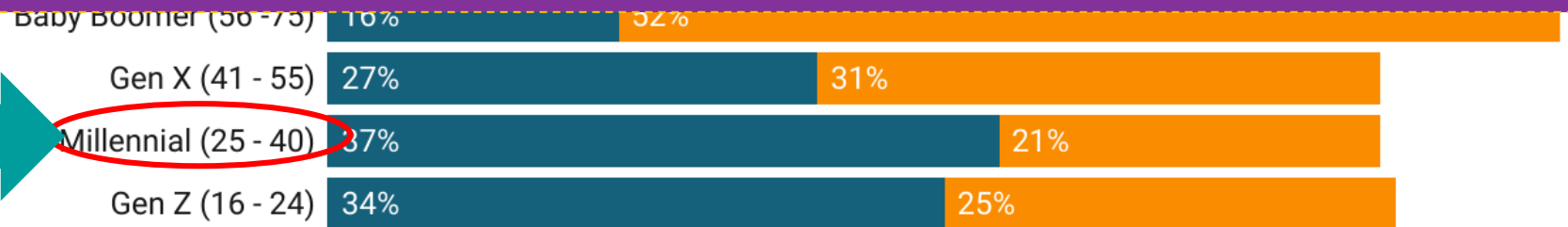
The pandemic left us with  
all our old problems and  
**added some new ones**

**37%**

of millennials say  
their parents had  
better life chances

## THEMES TO WATCH

- **Childcare** gender gap
- Working **away from home** vs working from home
- **Lower income** vs higher income



Base: 2,237 UK residents aged 16-75, interviewed 17-20 July 2020

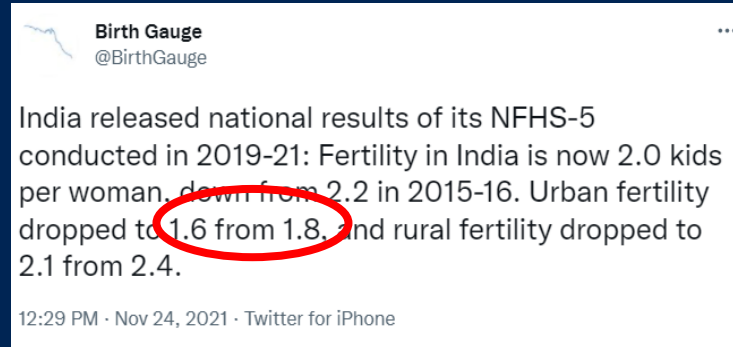
Source: King's College London and Ipsos MORI • Created with Datawrapper



5

# THE "EMPTY PLANET" SCENARIO IS APPEARING MORE LIKELY

No pandemic baby boom!  
many countries now below





# 6

## BE CAREFUL ABOUT GENERALISING: **COUNTRIES** AND **CULTURES** MATTER

We see **huge disparities** in outlook by country, even between apparently similar close neighbours...





6

# BE CAREFUL ABOUT GENERALISING: COUNTRIES AND CULTURES MATTER

7

the number of **different themes** occupying #1 spot as main concern facing my country in January's **What Worries the World** survey

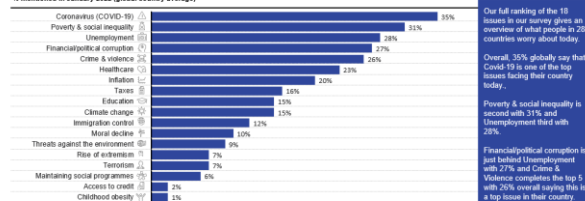
## WHAT WORRIES THE WORLD?

January 2022

### WORLD WORRIES: THE FULL LIST

Which three of the following topics do you find the most worrying in your country?

% mentioned in January 2022 (global country average)



Base: Representative sample of 18,488 adults aged 18-74 in 28 participating countries, December 23rd 2021 - January 7th 2022.

Source: Ipsos Global Attitudes. Global scores in a Global Country Average. See methodology for details.

© Ipsos | What Worries the World

Our full ranking of the 18 issues in our survey gives an overview of what people in 28 countries worry about today.

Overall, 35% globally say that Covid-19 is one of the top issues facing their country today.

Poverty & social inequality is second with 31% and Unemployment third with 28%.

Financial/political corruption is just behind Unemployment with 27% and Crime & Violence completes the top 5 with 26% overall, saying this is a top issue in their country.

### Top worry for each individual nation

Colombia	Corruption and finance
Malaysia	Corruption and finance
Peru	Corruption and finance
Australia	Covid-19
Belgium	Covid-19
Canada	Covid-19
France	Covid-19
Germany	Covid-19
Great Britain	Covid-19
Japan	Covid-19
Netherlands	Covid-19
Saudi Arabia	Covid-19
South Korea	Covid-19
the US	Covid-19
Chile	Crime and violence
Israel	Crime and violence
Mexico	Crime and violence
Sweden	Crime and violence
Hungary	Healthcare
Argentina	Inflation
Poland	Inflation
Turkey	Inflation
Brazil	Poverty and social inequality
Russia	Poverty and social inequality
India	Unemployment
South Africa	Unemployment
Spain	Unemployment
Italy	Unemployment
GCA	Covid-19

Look beyond the **Global Country Average**.... we need to factor in prevailing cultures, legal systems, decisions of governments...

January results for 28 countries [here](#)

# 7 PUBLIC TRUST NEEDS TO BE EARNED



Doctors become the world's most trusted profession

% saying trustworthy

**64% DOCTORS**

**61% SCIENTISTS**

**15% ADVERTISING EXECUTIVES**

**14% GOVERNMENT MINISTERS**

**“BEHAVING RESPONSIBLY”**: the key driver of trust in public and private institutions in a world where **people feel more able to challenge authority** than they used to

**Pharmaceutical and banking companies** and **governments** are improving their scores when it comes to being **trustworthy**



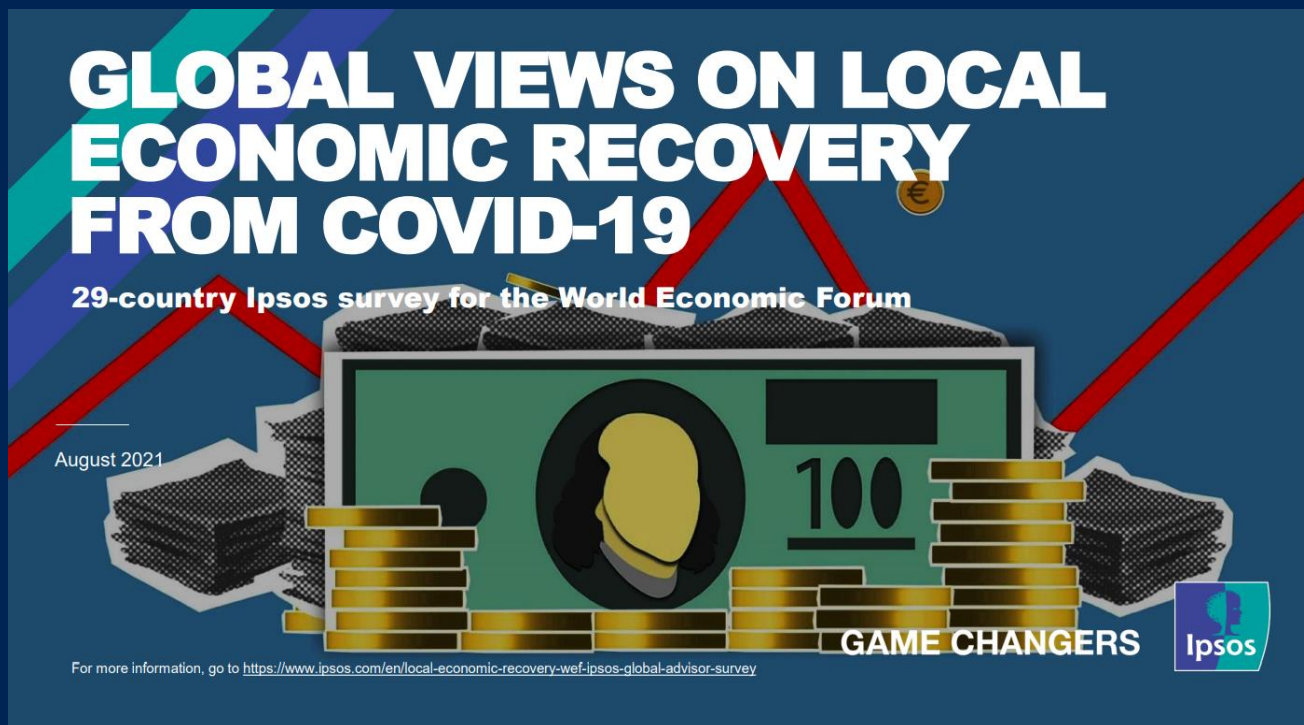
## 8

# EXPECTATIONS OF THE STATE ARE BEING ALTERED

53%

trust their government most to take primary responsibility for ensuring economy recovers

*Large companies and businesses come second. Individuals come third...*



Source: [Ipsos](#)/World Economic Forum

## 9

# LONG-STANDING CONCEPTS OF **FEAR** **AND RISK** ARE BEING RE-DEFINED

**80%**

say “I think there will be **another wave of COVID-19 infections** in my country”

For more than **2 in 3** people in US, Russia, Brazil and Germany: “I feel things in my country are out of control right now”

## The Rewired Consumer.

How today's shoppers are evaluating their priorities and actions towards food, health and the environment.

“

Since the lockdown I save more because of **fear of the unknown** ... I watch what I buy, I try to stay prudent and I don't buy the things I don't need. It avoids wasting food

– Musa, Nigeria

“

I definitely added more food items to the list like ginger and grapefruits and oranges because I know citrus foods are good for your **immune system**. I want to get my immune system as absolutely as strong as it can be due to Covid-19

– Michael, USA

Source: [Tetra Pak Index 2021](#)

10

# THE PATH TO A SUSTAINABLE FUTURE WILL NEED LEADERSHIP

69%

say “I understand what action I need to take to play my part in tackling climate change”

## BUT DO WE REALLY?

### PERILS OF PERCEPTION

#### Environmental Perils

April 2021

Global Advisor

<https://www.ipsos.com/en/ipsos-perils-perception-climate-change>

© Ipsos | Environmental Perils of Perception 2021 | Public



GAME CHANGERS

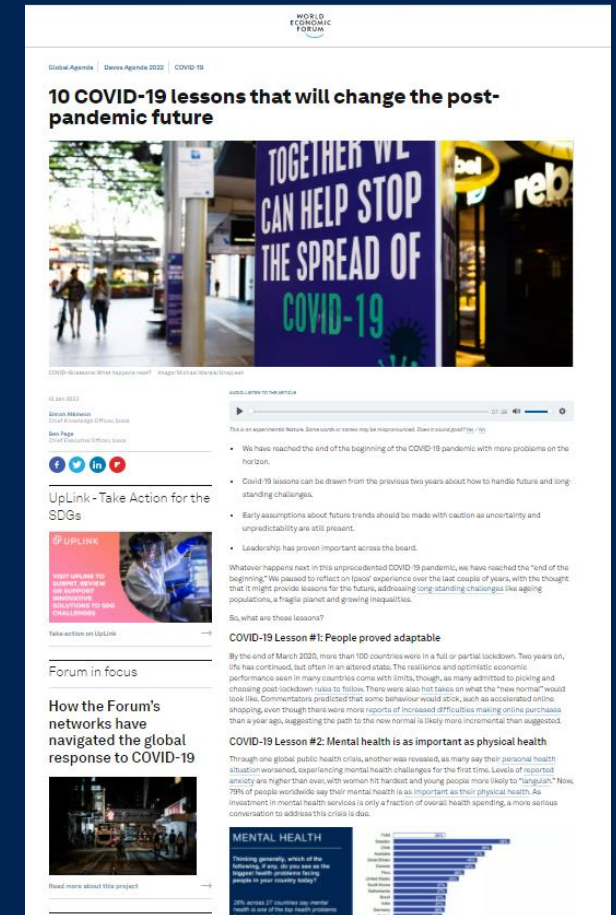




# THE END OF THE BEGINNING?

## 10 Things We Learned (So Far)

- 1 The Pandemic really underlines the **Adaptivity** of Human Beings
- 2 **Mental health is** now on an equal footing to physical health
- 3 Consumers' desires felt **even harder to predict** than normal
- 4 The Whole Experience has been **a Gap-Widener**
- 5 The **Empty** (and Grey) **Planet** scenario is appearing more likely
- 6 Be careful about generalising: **Countries, Cultures and Communities Matter**
- 7 **Public trust** is less ubiquitous and has become **Conditional**. It needs to be earned
- 8 **Expectations of the State** have been radically altered
- 9 Long-standing concepts of **fear** and **risk** are being **redefined**
- 10 The path to a **Sustainable Future** will bring unexpected surprises



Davos Agenda [article](#)

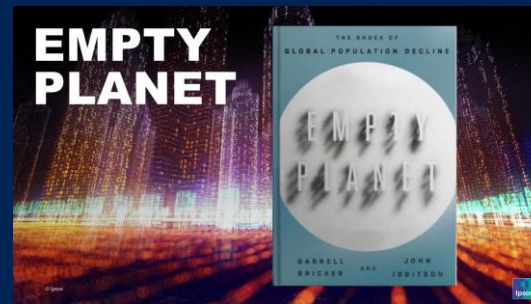
# THE END OF THE BEGINNING: **RESOURCES**



**GLOBAL TRENDS STUDY**  
NEW **podcast** with Ipsos CEO  
Ben Page



**SHAPING THE FUTURE**  
Potential scenarios for  
2025 and beyond



**EMPTY PLANET**  
Preparing for the shock of  
population decline



**WHAT WORRIES THE WORLD**  
What are the main issues facing  
your country?



**GLOBAL TRUST MONITOR**  
18 professions ,9 sectors  
29 countries



**PERILS OF PERCEPTION**  
What can individuals do to  
tackle climate change?



**IPSOS UPDATE**  
Monthly round-up of latest  
research in EN, ES & FR.





# Thriving in an Unpredictable World

A Look to the Year Ahead through the Lens of Scenario Planning

---

Oscar Yuan  
President  
Ipsos Strategy3

KEYS WEBINAR  
27 JANUARY 2022





# Our COVID tracking project



Uncertainty

Preparation

Adjustment

Acclimation

Enduring

Anticipation

Exploration

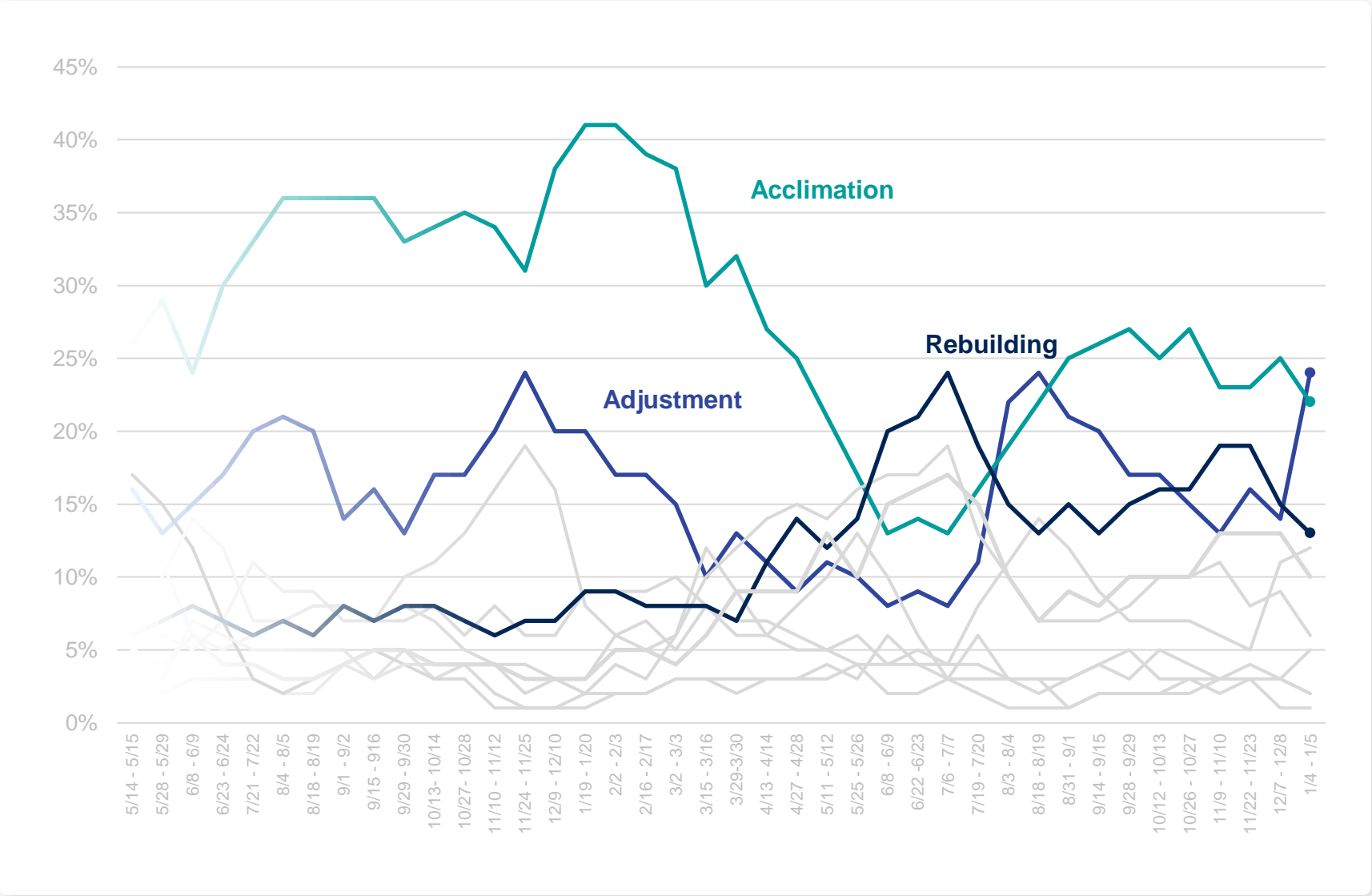
Recalibration

Rebuilding

Settling In

April	6%	13%	23%	11%	13%	7%	7%	9%	7%	3%
May	2%	6%	15%	25%	14%	16%	4%	9%	7%	5%
June	3%	6%	16%	27%	6%	10%	7%	13%	8%	5%
July	3%	11%	20%	33%	6%	3%	5%	7%	6%	4%
August	2%	9%	21%	36%	8%	3%	5%	8%	7%	3%
September	4%	8%	14%	35%	7%	4%	4%	8%	8%	5%
October	4%	12%	17%	35%	7%	3%	4%	7%	8%	5%
November	3%	18%	22%	33%	7%	1%	2%	4%	7%	4%
December	3%	16%	20%	38%	6%	1%	1%	3%	7%	3%
January	2%	8%	20%	41%	9%	2%	1%	3%	9%	3%
February	2%	7%	17%	40%	9%	4%	2%	6%	9%	5%
March	3%	7%	13%	33%	8%	9%	3%	9%	8%	6%
April	3%	7%	10%	26%	6%	7%	3%	15%	13%	9%
May*	3%	5%	11%	21%	5%	10%	4%	14%	12%	13%

# Interesting, but not predictive



**24%**  
**Adjustment**

Same ranking as last wave  
▲10% since December 7-8

**22%**  
**Acclimation**

Same ranking as last wave  
▼3% since December 7-8

**13%**  
**Rebuilding**

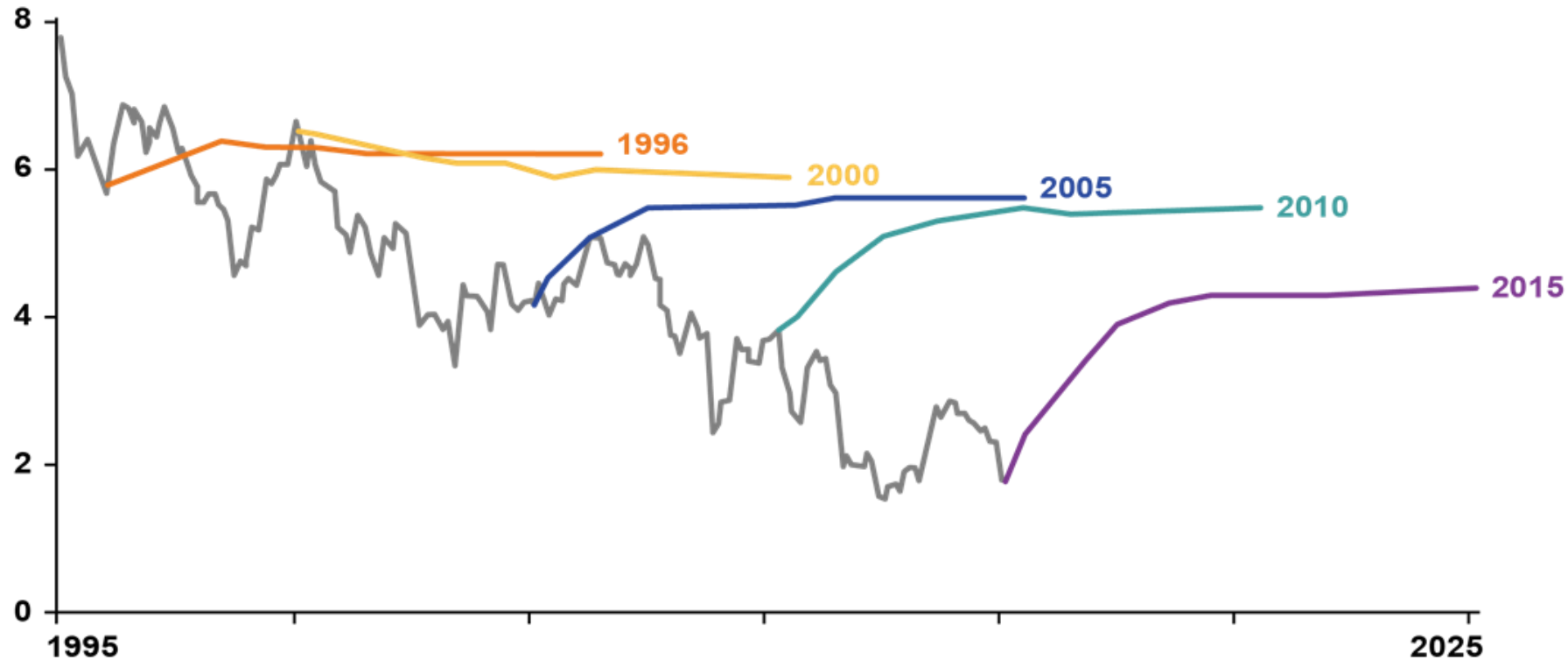
Same ranking as last wave  
▼2% since December 7-8

January 4-5, 2022



# In fact, most predictions are wrong

10-year Treasury Rates — and Historical Economist Forecasts (%) (coloured lines)




**Note:** Forecasts are those reported by Blue Chip Economic Indicators released in March of the given calendar year, the median of over 50 private-sector economists. **Source:** Blue Chip Economic Indicators, Aspen Publishers.



**Making predictions will only set  
you up to be wrong**

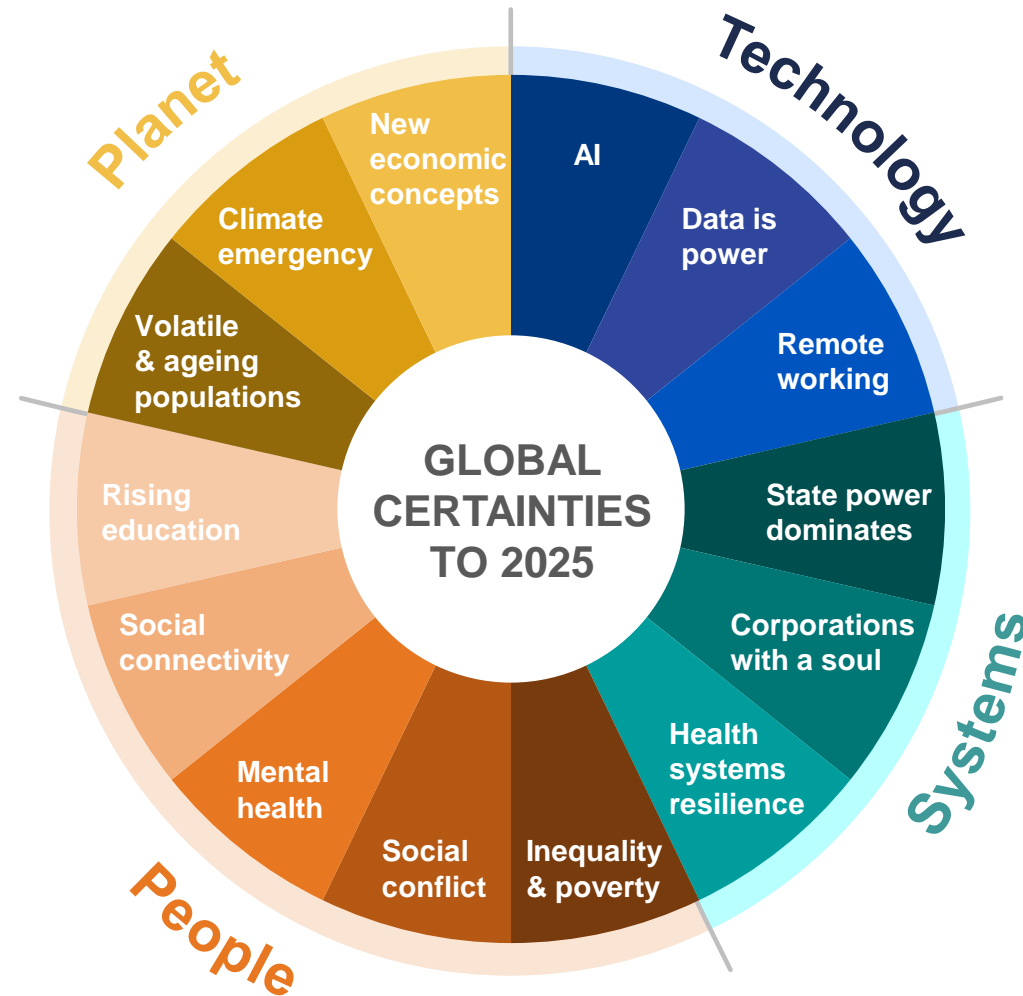
**Craft data-driven stories of what  
COULD happen**





# There are some things we know...

# Future Certainties: our Known Knowns



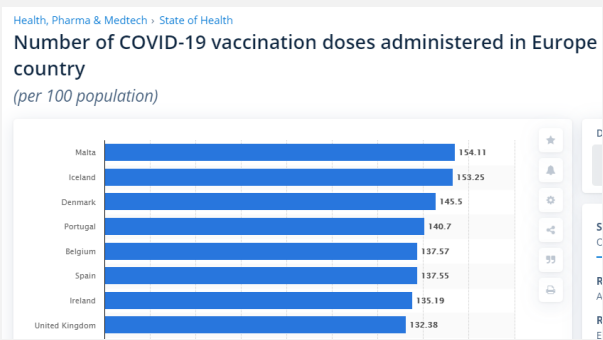




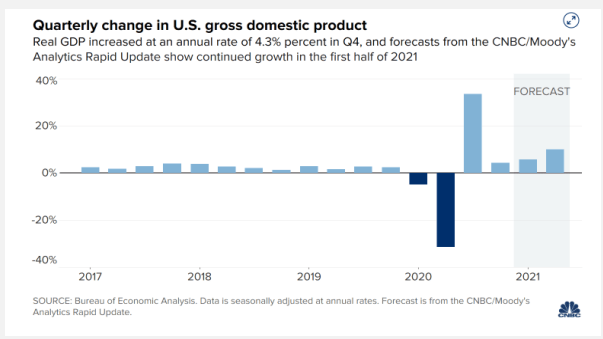
**There are many things  
we don't know...**



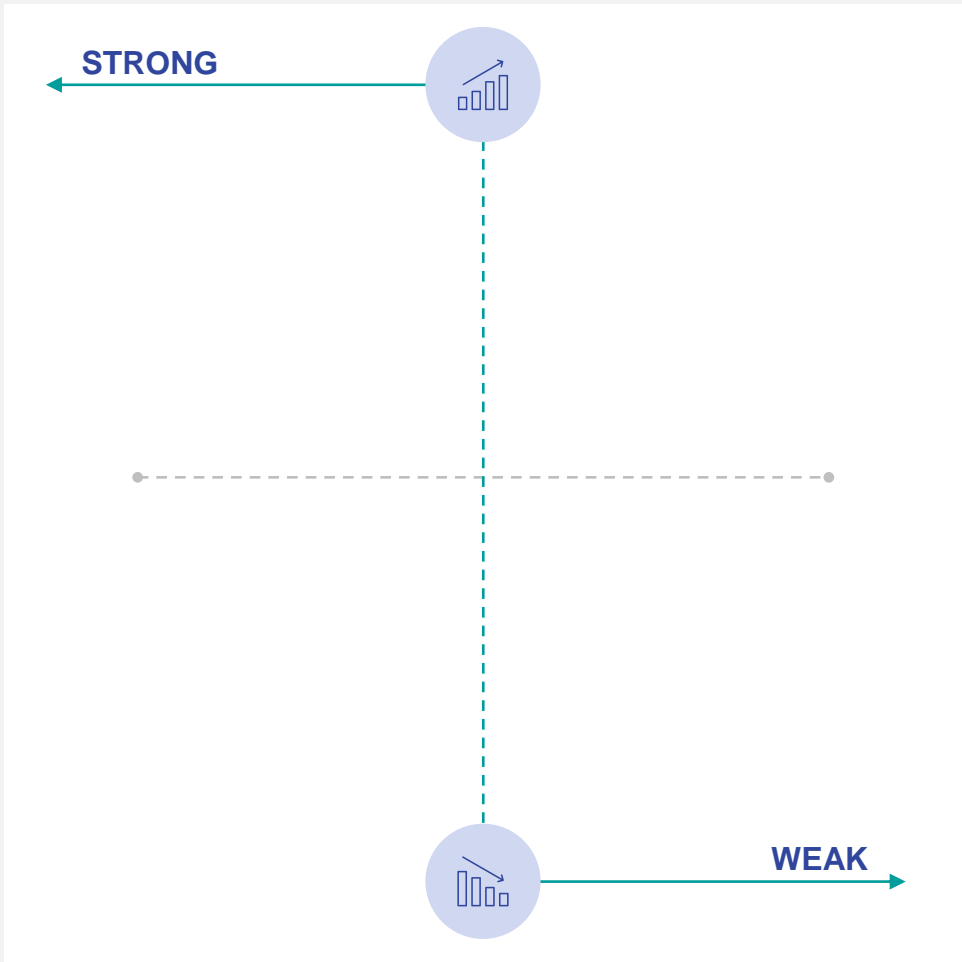
# The economy is one realm in which we are often uncertain



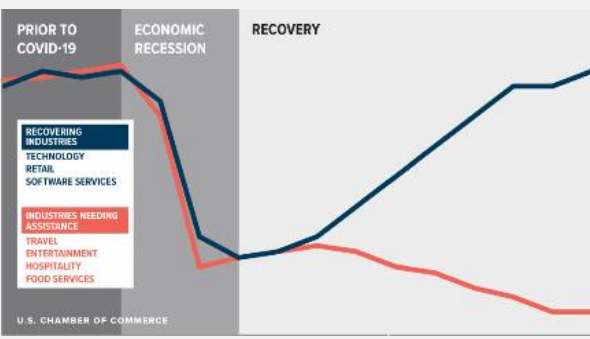
Majority of Eurozone has administered 120+ vaccinations per 100 people



GDP Growth expected to top 6.5% US & 4.6% in EU in 2021



Potential for high-inflation/high deficits



K Shaped Recovery is leaving many behind

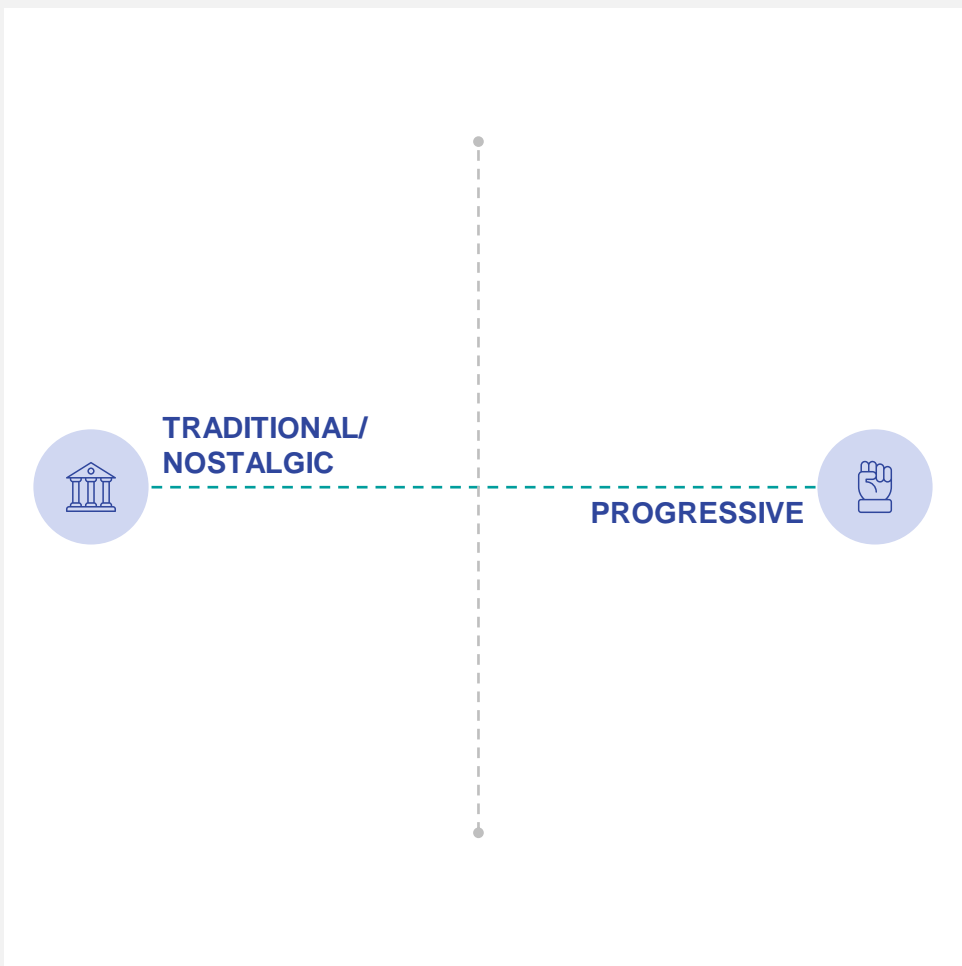
# Demography, politics and values are also evolving



House prices rising by ~6% in multiple markets



COVID-19 sets back gender equality – especially mothers and minorities

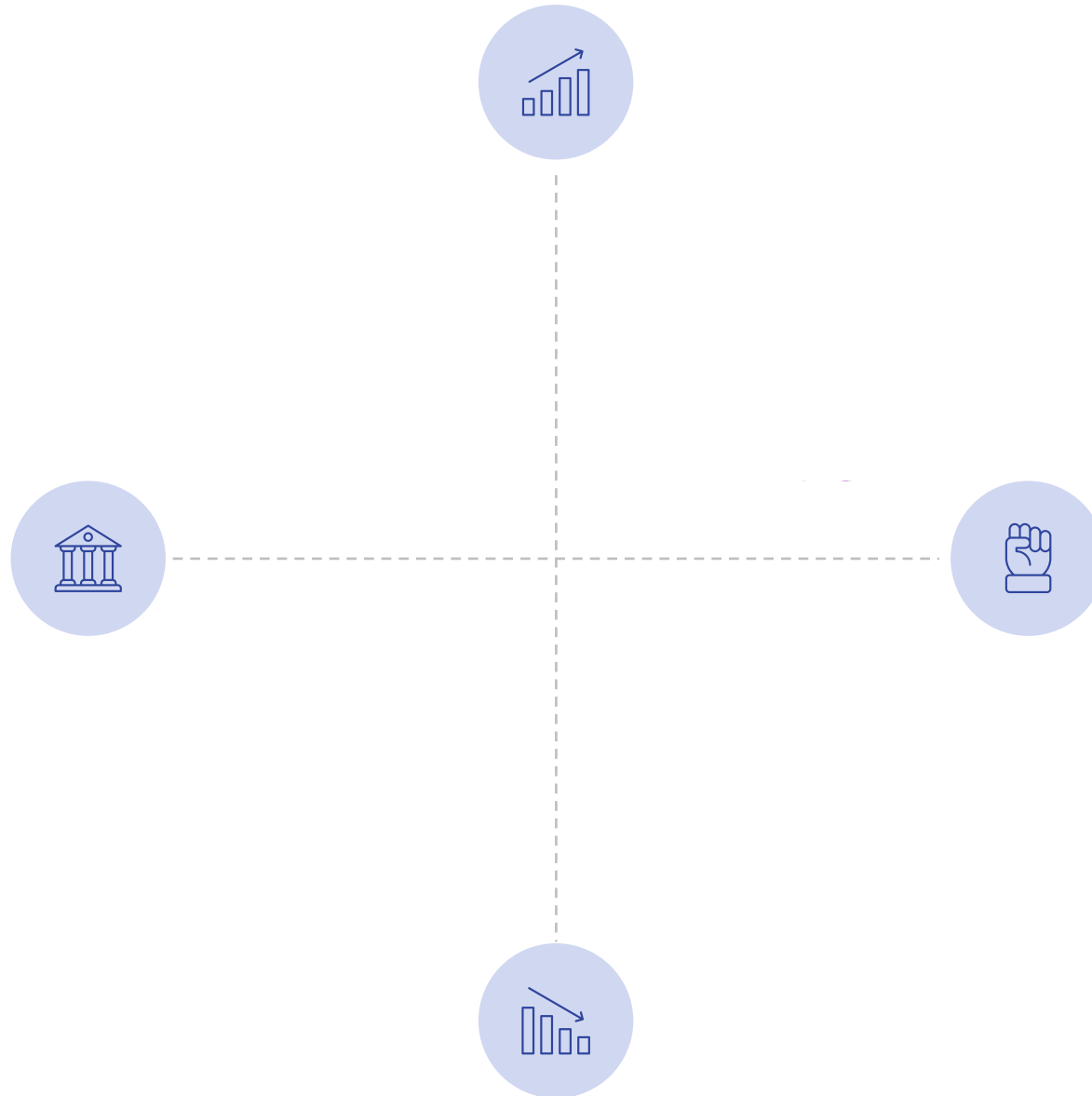


Emergence of a new economy



Protests for social justice #BLM, #MeToo

# Four plausible future directions for the world

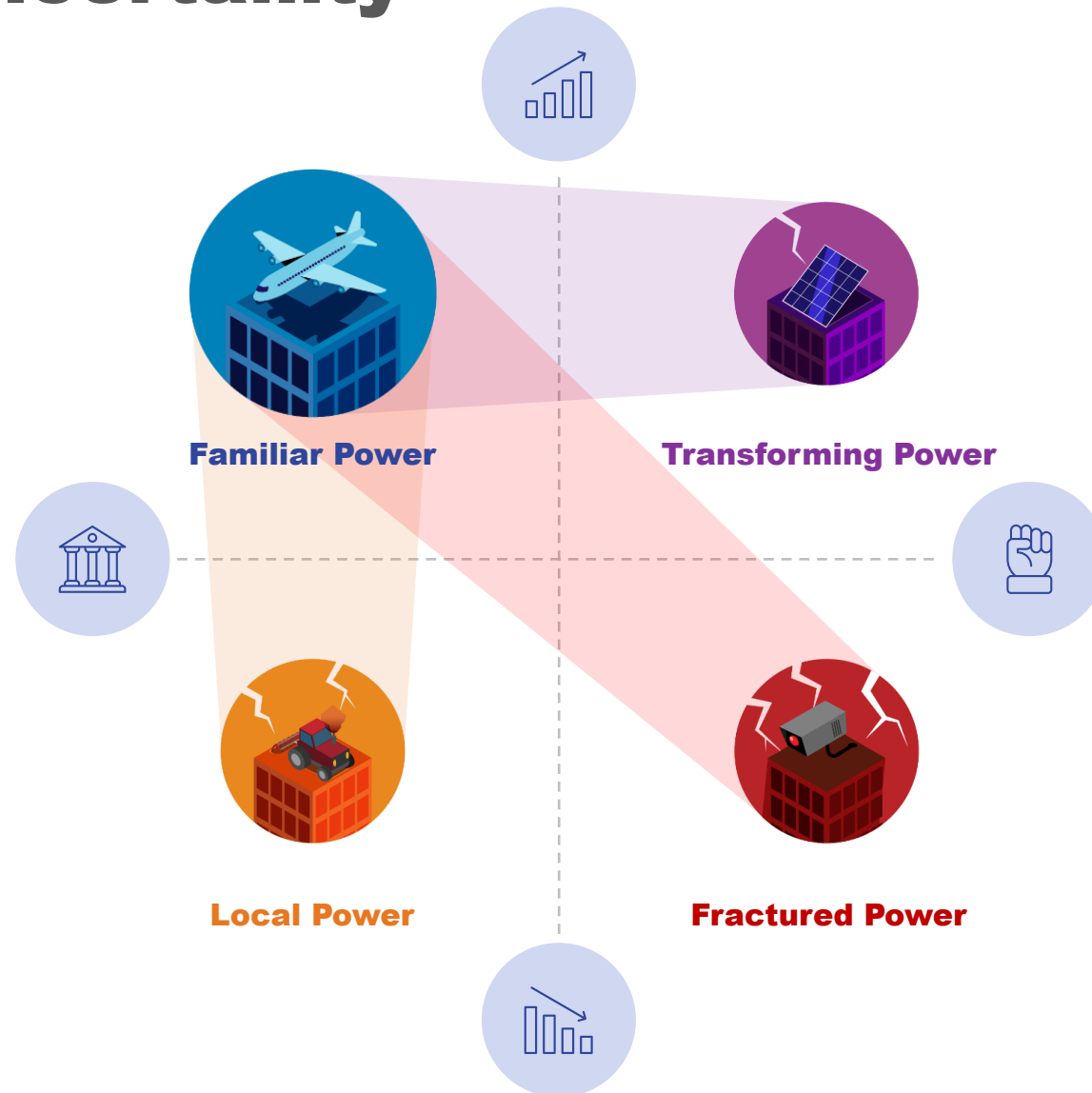




# How do we use these scenarios?

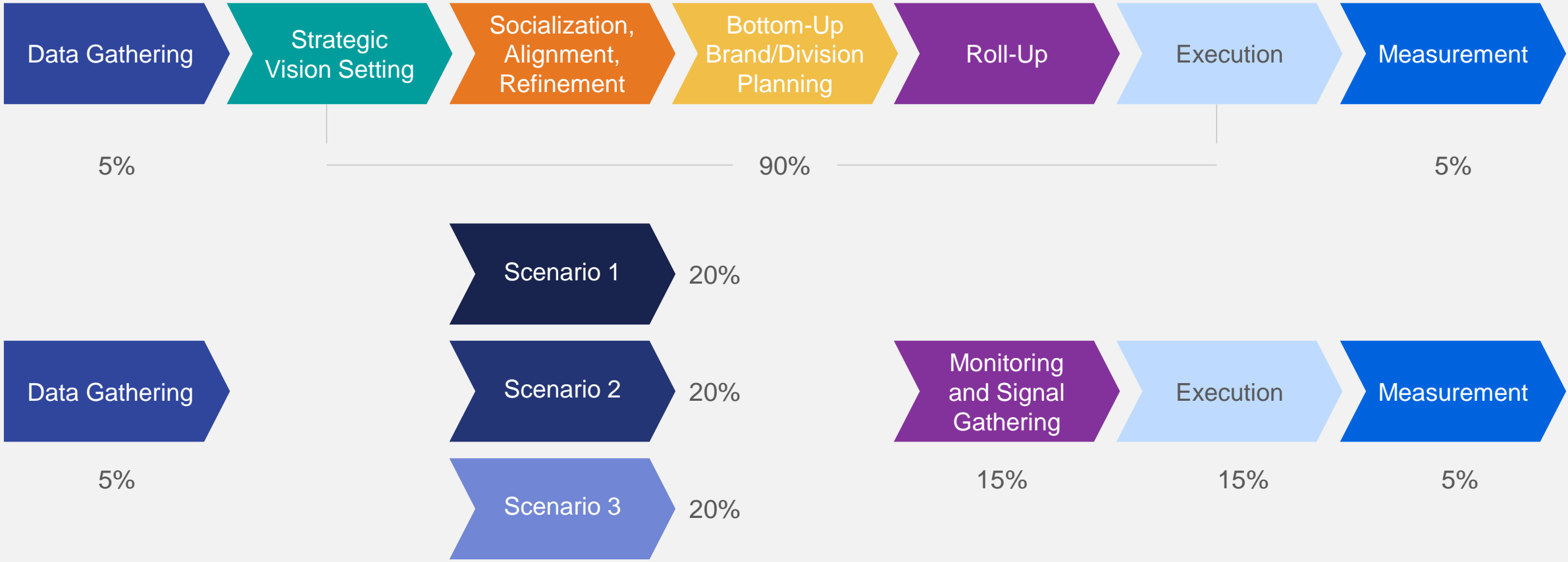


# Scenarios serve as a foundation to a structured approach to uncertainty

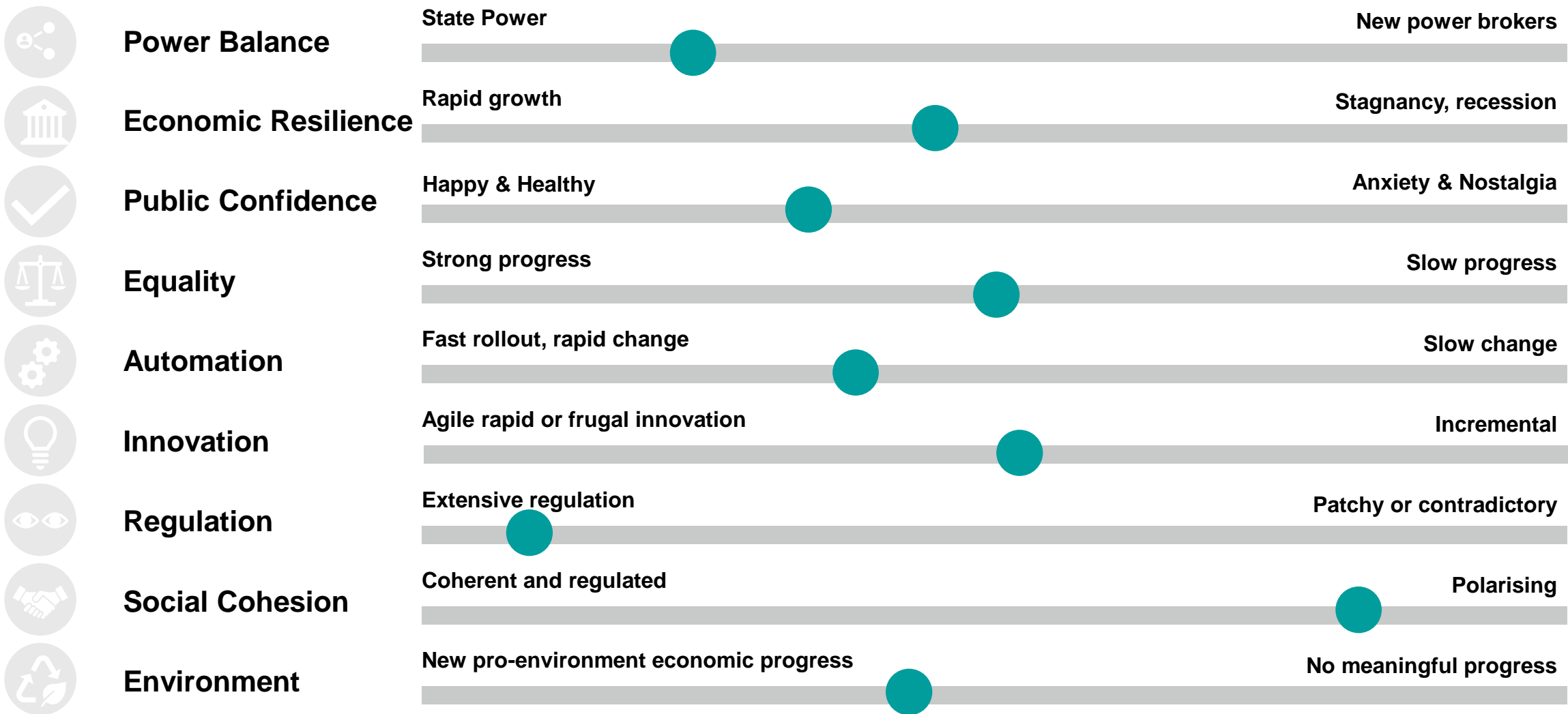




# This approach should shape how organizations plan



# Lighter planning, more on monitoring critical dimensions





# Going into 2022, there are some Known Knowns



## 2020

**Novelty and Adjusting**

Stockpiling  
Cooking  
Zoom and Netflix  
Planning



## 2021

**Waiting and Coping**

Settling In  
Re-evaluating  
Testing the Waters  
Vaccinating

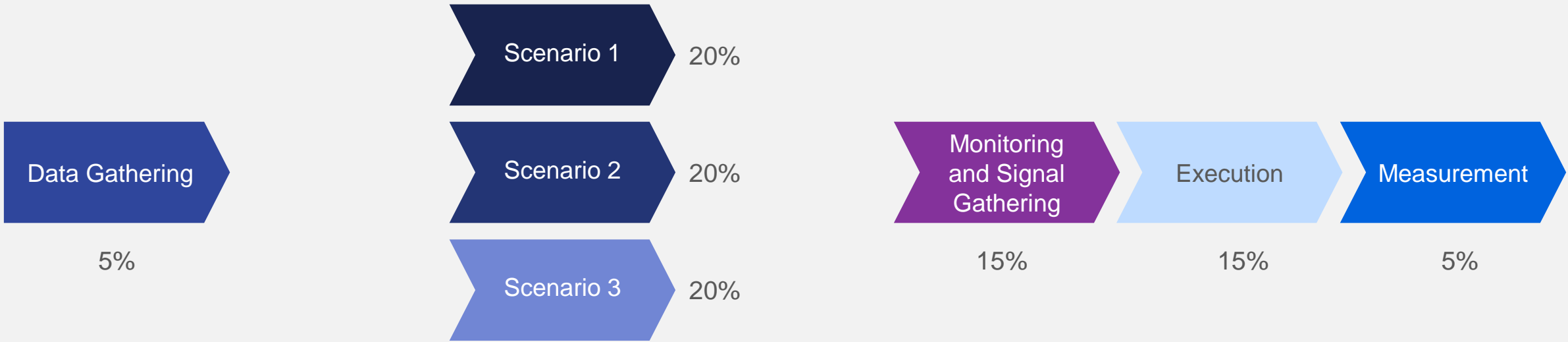


## 2022


**Accepting and Retooling**

Global Supply Chain  
Pricing and Inflation  
Rethinking the Labor Market  
Refocusing on Sustainability

# How do we use what we know to be able to tackle the year ahead?







It's not about being right;  
It's about being **prepared**



# Thank You. ■

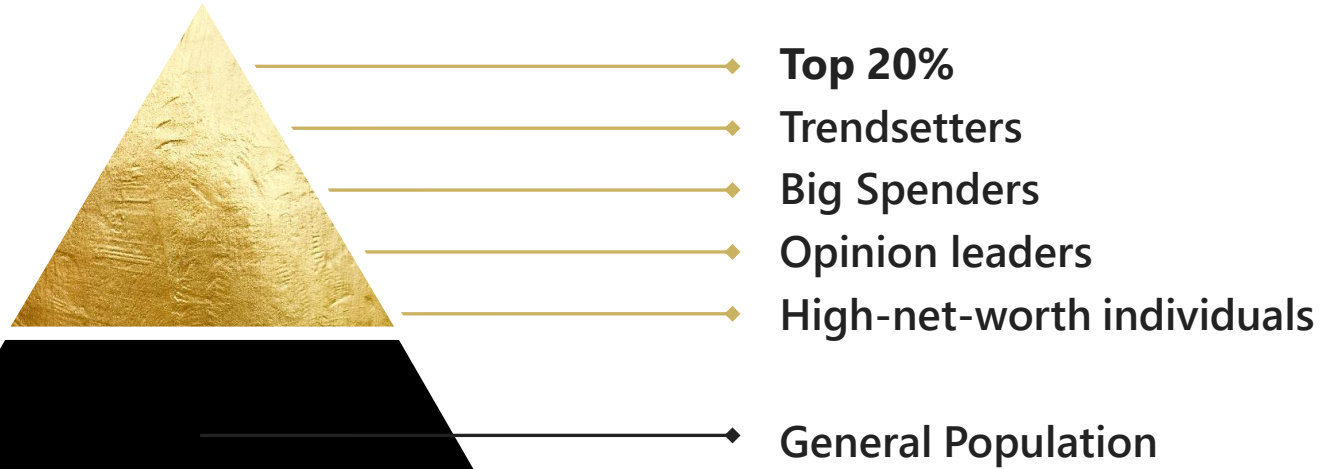
**Oscar Yuan**  
oscar.yuan@ipsos.com

# Understanding the Affluent

Nathalie Sodeike



# Who are the Affluent?







# Who are the Affluent? Spotlight on Europe

age  
**47 years**

University degree or higher  
**58%**

Personal income  
**€58,000**

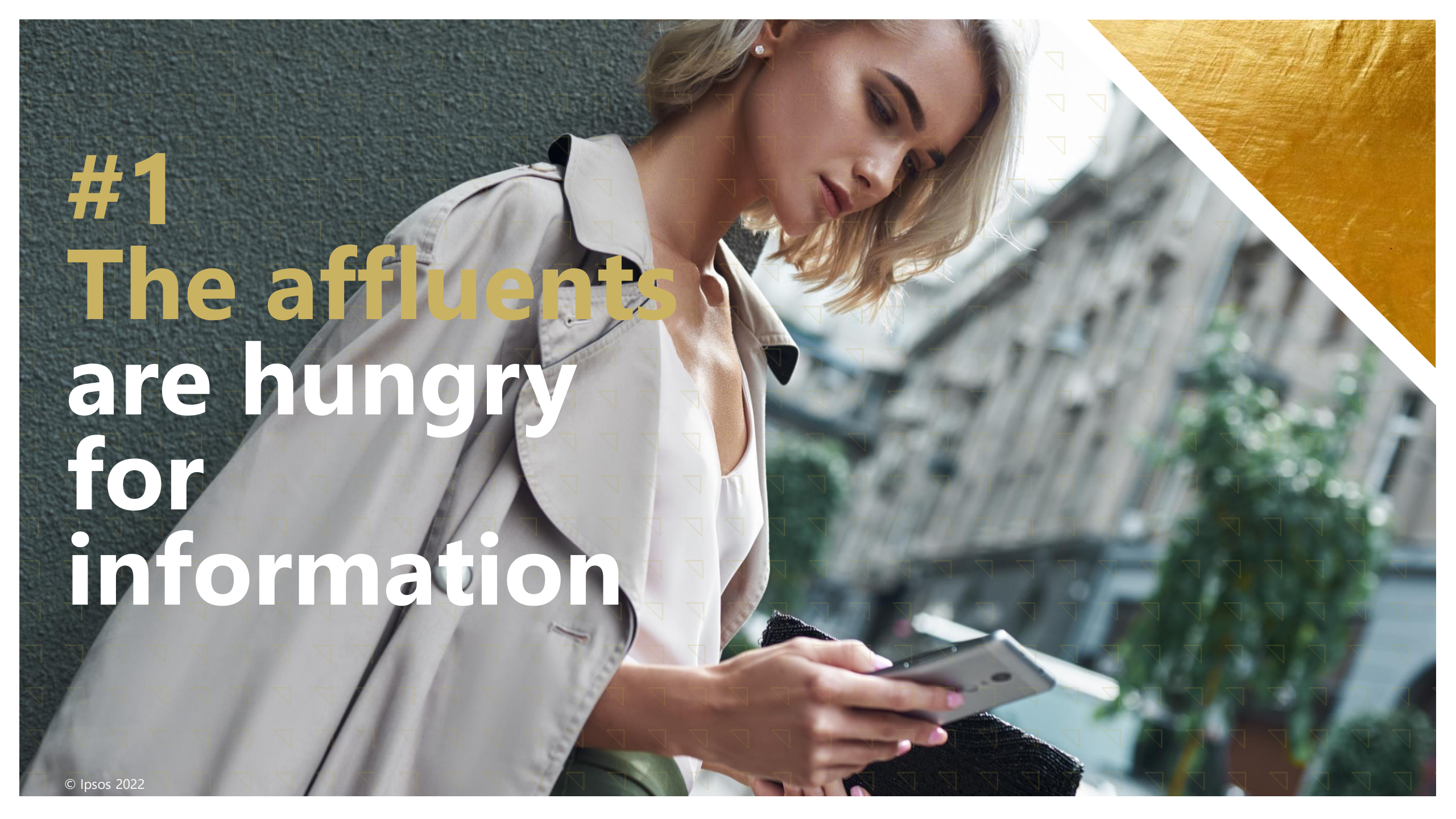
Gender  
 **60%** | **40%** 

Own a wearable device  
**49%**

Speaks one or more foreign languages  
**66%**



# 4 Things to know about the affluent



# #1 The affluent are hungry for information



# Staying up-to-date

**"I am  
interested in  
news and  
current affairs"**

---

**Affluent 67%**  
General population 55%

**"I often  
discuss news  
about other  
countries"**

---

**Business  
decision  
makers 65%**  
General population 43%

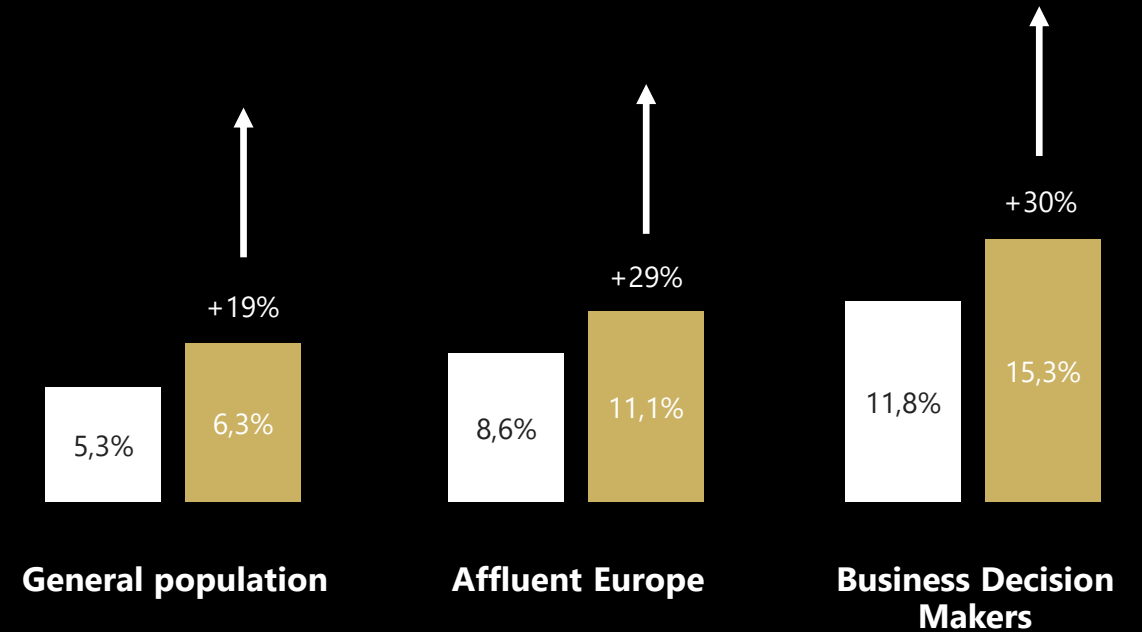
**"Gaining  
knowledge  
and becoming  
better  
informed is a  
priority to  
me"**

---

**Affluent 75%**



# Podcasts as a new source of information



■ 2020 ■ 2021



Populair  
podcast topics  
**among the  
affluents**

**News & current affairs**  
**16%**

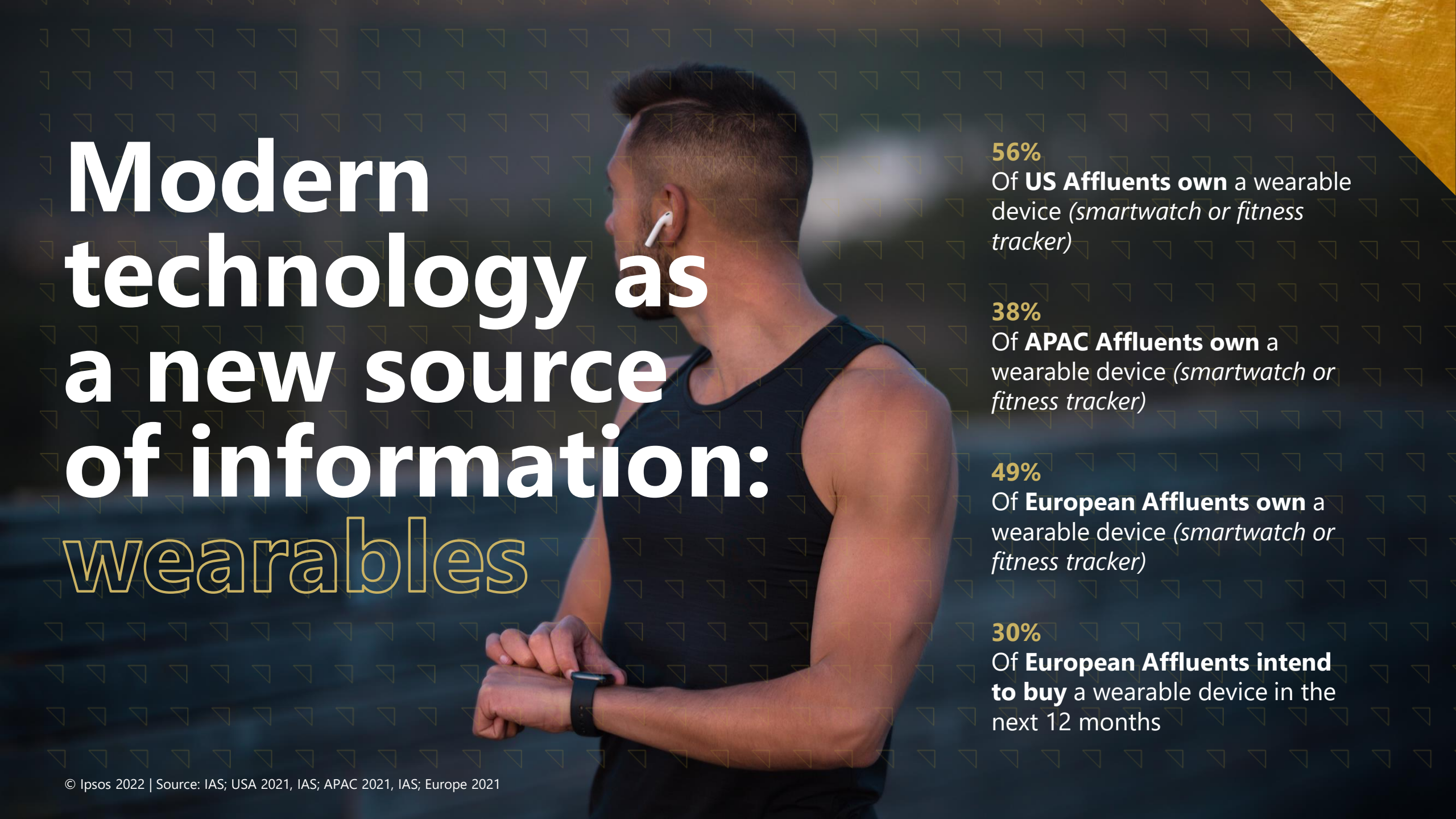
**Business / economics**  
**12%**

**Sports**  
**11%**





# **#2: The Affluent are in love with Modern technology**



# Modern technology as a new source of information: wearables

**56%**

Of **US Affluents** own a wearable device (*smartwatch or fitness tracker*)

**38%**

Of **APAC Affluents** own a wearable device (*smartwatch or fitness tracker*)

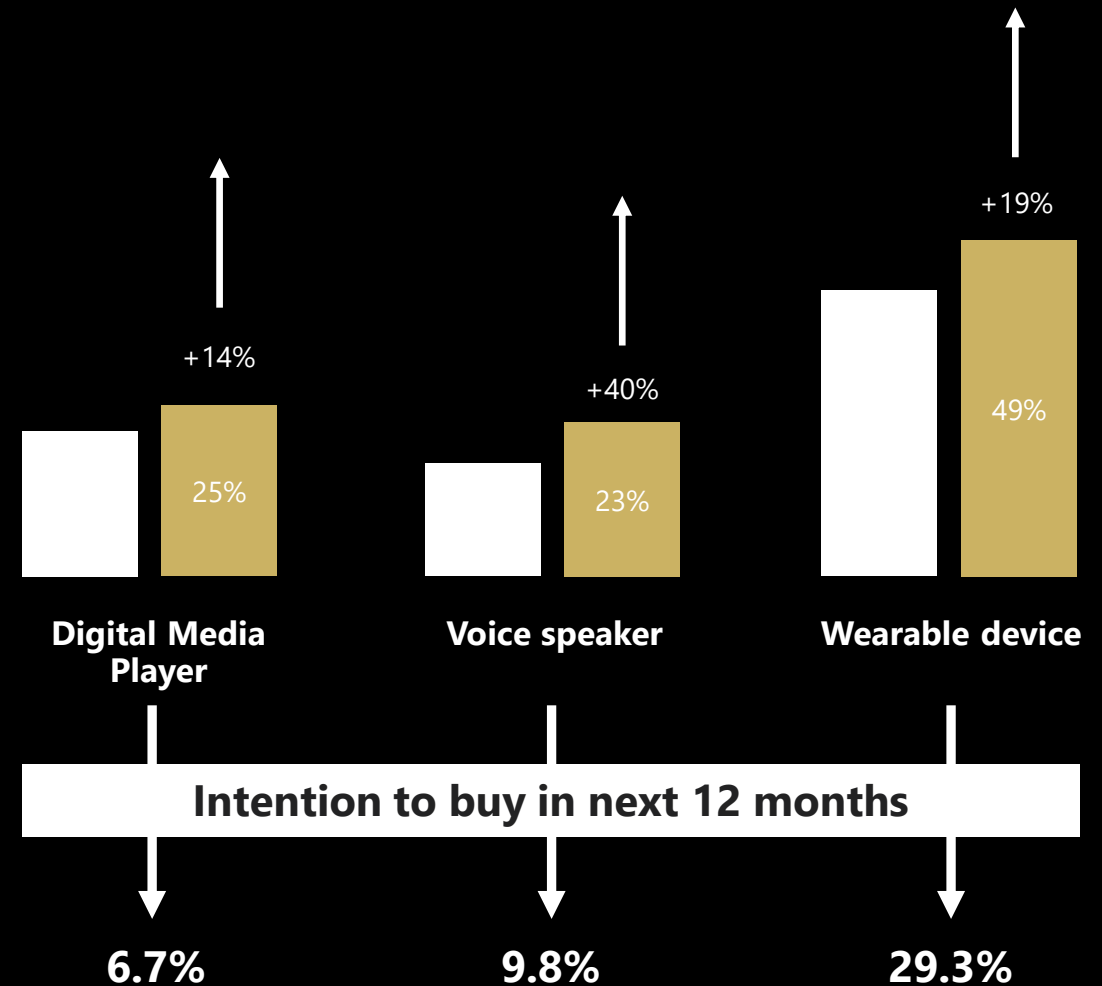
**49%**

Of **European Affluents** own a wearable device (*smartwatch or fitness tracker*)

**30%**

Of **European Affluents** intend to buy a wearable device in the next 12 months

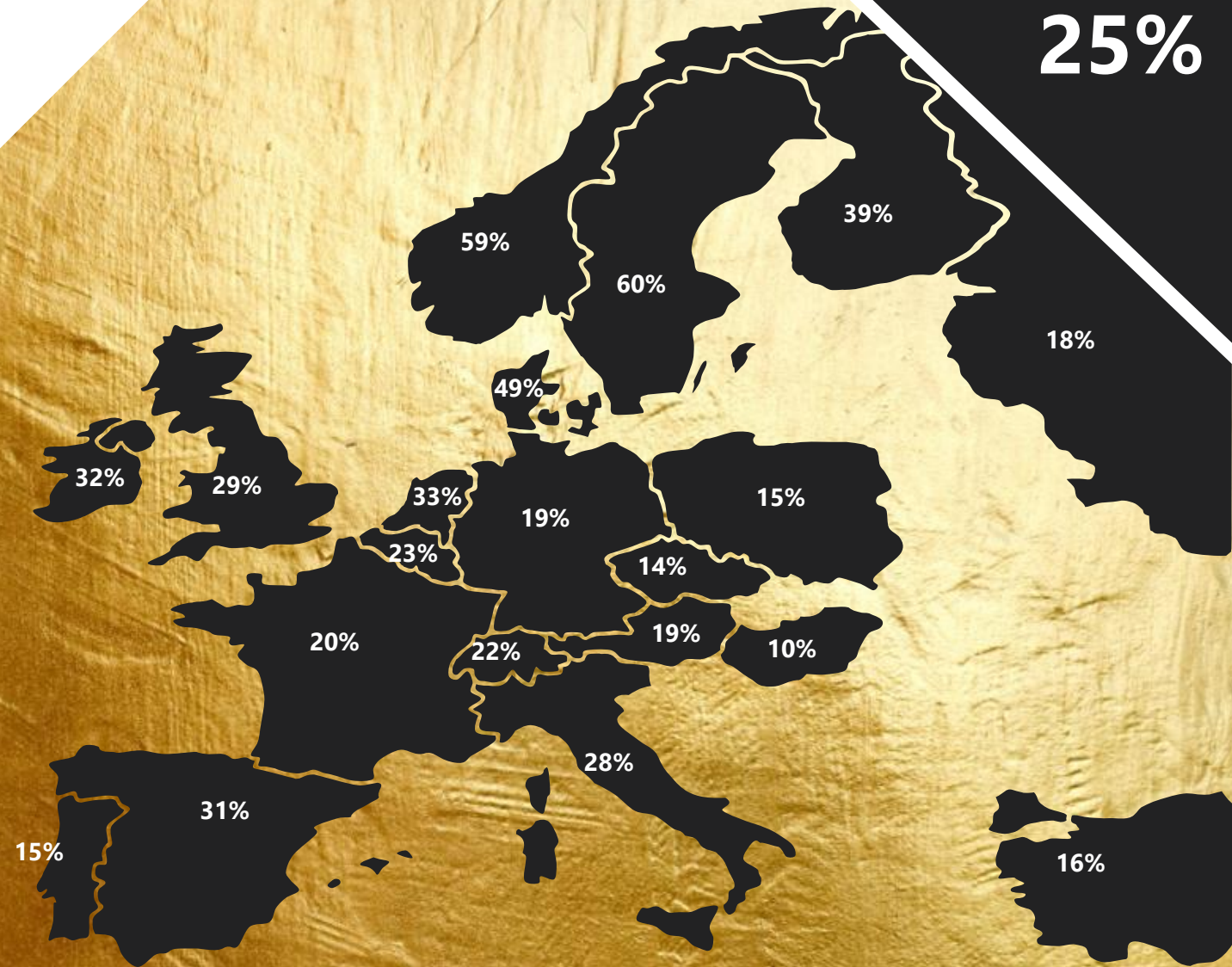
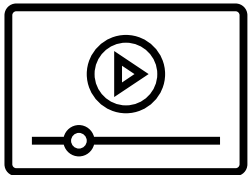
# Using modern technology to consume media



2020 2021



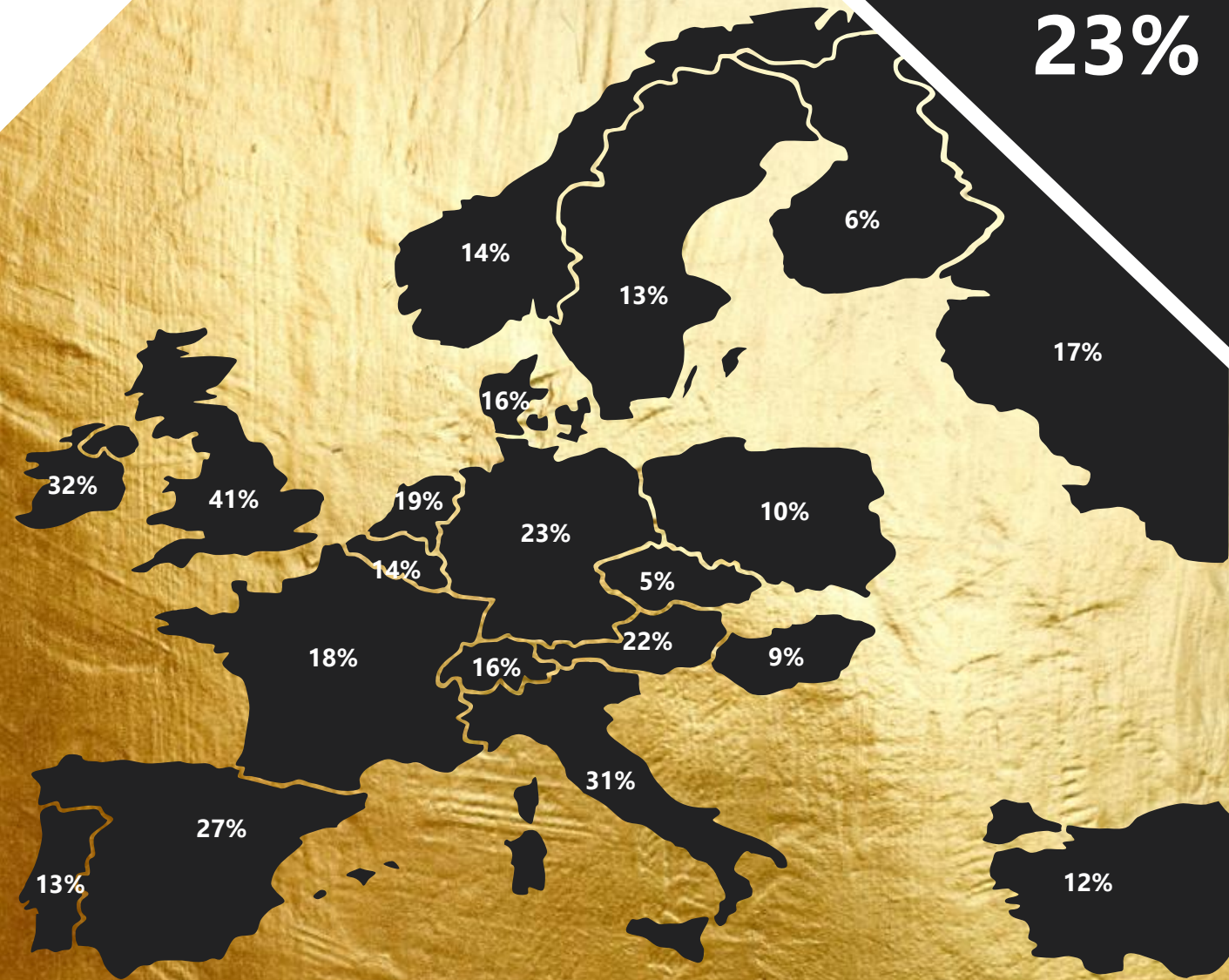
# Scandinavia adopting digital media players fast



Total Europe  
ownership  
**25%**



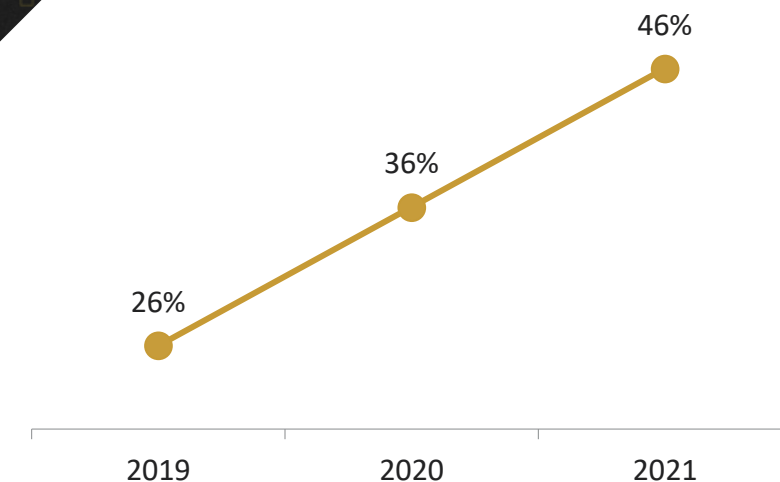
# UK leading the way with voice speakers



Total Europe  
ownership  
**23%**

# SVOD continues to grow in popularity

Video-On-Demand watched yesterday  
(e.g., Netflix, Disney+)



## 46%

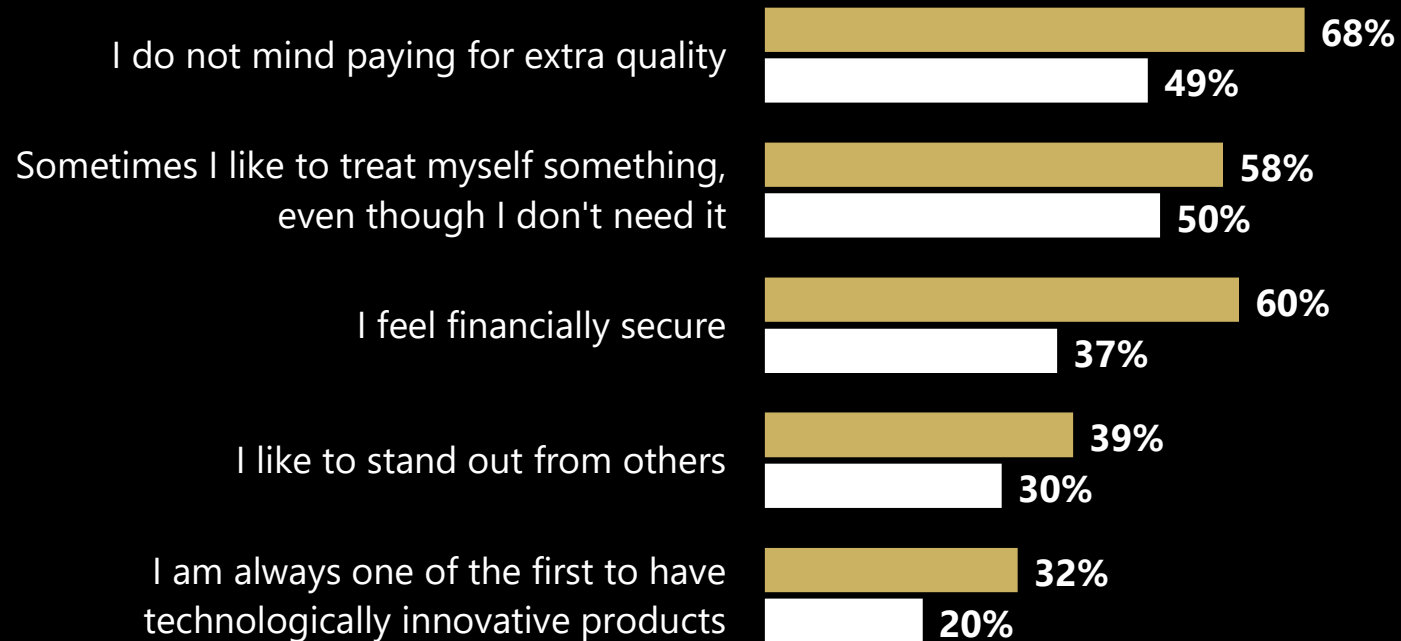
Of Affluent has  
consumed SVOD  
services yesterday



# #3: The affluent are ready to spend



# The Affluents have a confident attitude towards spending



■ Affluent ■ General population




# Spending on luxury products has increased

	Designer clothing		+6%
	Shoes		+5%
	Jewellery		+3%
	Luxury watches		+22%
	Fragrance		+3%
	Cosmetics		-1%



% change compared to 2020





# #4: The Affluent are concerned about the environment

	Affluent Europe	Affluent US	Affluent APAC
I do everything I can to help the environment	69%	60%	N/A
I would be willing to pay more for products that are environmentally friendly	55%	54%	46%
A company's commitment to corporate and social responsibility is important to me when I buy products or services	52%	55%	N/A
Disagree: The economy is more important than the environment	48%	39%	37%

# Thank you

IPSOS  
**Affluent**  
© Ipsos 2022

More details on the Affluent Survey [here](#)

**ipsos**



An aerial photograph of a vast, frozen body of water, likely Lake Baikal. The ice is broken into numerous irregular, polygonal floes of varying sizes, creating a complex, mosaic-like pattern. The colors range from deep, dark blues to lighter, almost white areas where the ice is thinner or covered in snow. A small, lone figure of a person is visible in the lower right quadrant, walking across one of the larger ice floes, providing a sense of scale to the immense landscape.

# **RUSSIA: IN THE FLOW OF CHANGE**

**Ekaterina Ryseva**

Country Manager  
Ipsos in Russia



# SOCIOCULTURAL PROFILE

12  
attributes

Collectivism

Savvy

Risk avoidance

Passivity

Joyless culture

Fatalism

Great idea

Traditionalism

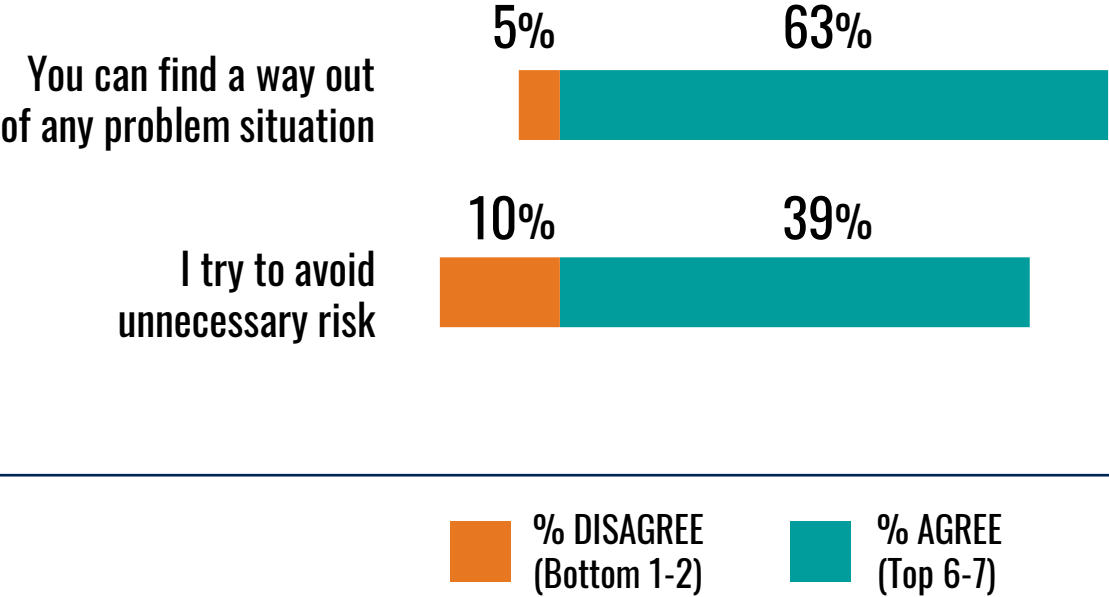
Living against the rules

Straightforwardness

Heterogeneity

Living beyond one's means

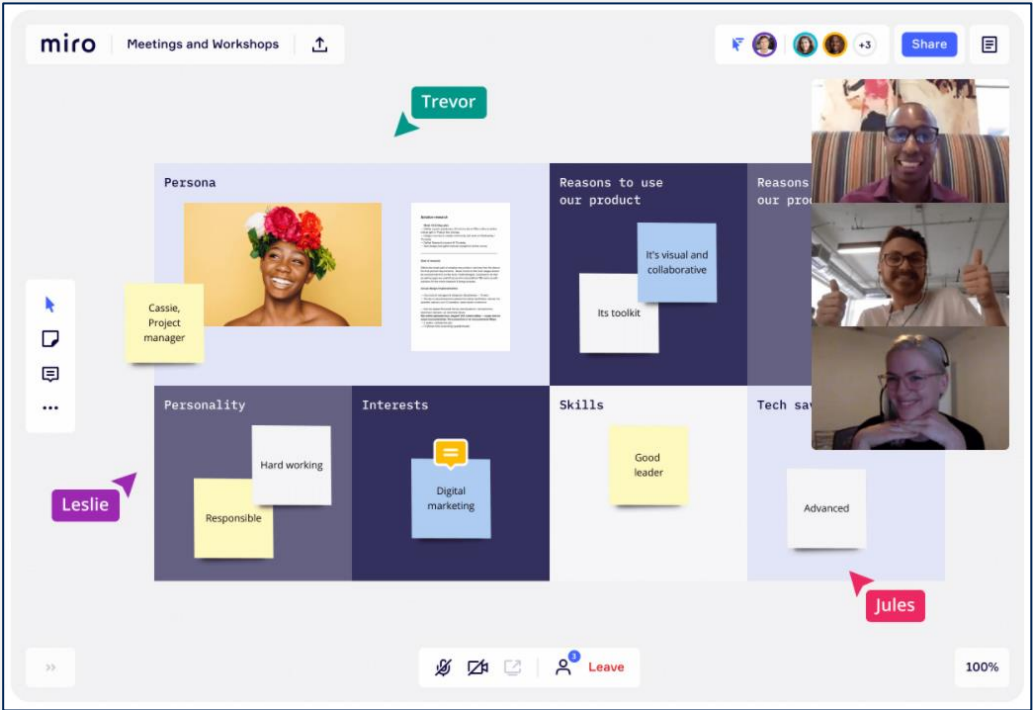
# RUSSIANS WILL FIND A WAY OUT OF ANY SITUATION



Source: Sociocultural Profile of Russia.  
Russians, 18-64. Online survey, Ipsos i-Say panel.  
Data collection: November 12-16, 2021 N=1,987

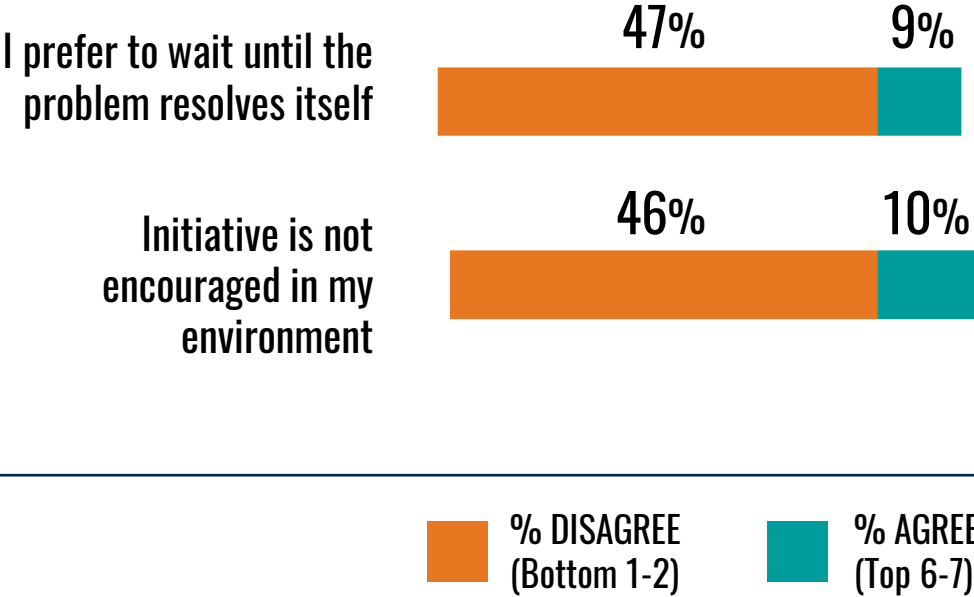


Miro is a startup, created by a Russian team from Perm.  
In 2021 MIRO was included in Enterprise Tech 30.





# RUSSIANS ARE NOT PASSIVE

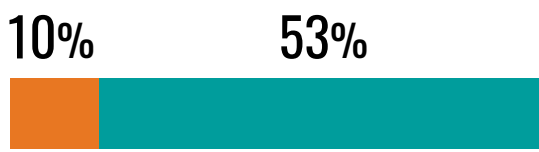


Source: Sociocultural Profile of Russia.  
Russians, 18-64. Online survey, Ipsos i-Say panel.  
Data collection: November 12-16, 2021 N=1,987



# PROUD OF RUSSIA

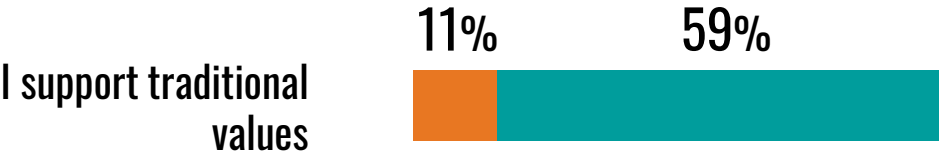
It is important for me  
to see the  
achievements and  
successes of Russia



Source: Sociocultural Profile of Russia.  
Russians, 18-64. Online survey, Ipsos i-Say panel.  
Data collection: November 12-16, 2021 N=1,987



# COMMITTED TO TRADITIONS



 % DISAGREE (Bottom 1-2)

 % AGREE (Top 6-7)

Source: Sociocultural Profile of Russia.  
Russians, 18-64. Online survey, Ipsos i-Say panel.  
Data collection: November 12-16, 2021 N=1,987



Mayonnaise under the brand Ryaba - the hero of Russian folk tales



A box of chocolates with a design representing paintings by famous Russian artists



Dairy products under Prostokvashino brand. Prostokvashino cartoon was shot in Soviet times, new episodes were released in 2018



# SOCIO-CULTURAL PROFILE

Savvy, the ability to find non-standard solutions, is a characteristic of people in Russia

A non-passive position: make independent decisions and act

They are committed to traditional values

# KNOWING THE CULTURAL PROFILE OF CONSUMERS, YOU CAN ...

**1** Localize global  
scenarios

**3** Deliver relevant  
communication

**2** Build effective  
strategy

**4** Support healthy  
corporate culture

# FLAIR RUSSIA 2022

## What else?

**SOCIAL  
CODES AND  
VALUES**



**THE  
PERSONAL  
ECOSYSTEM**



**USER GUIDE**

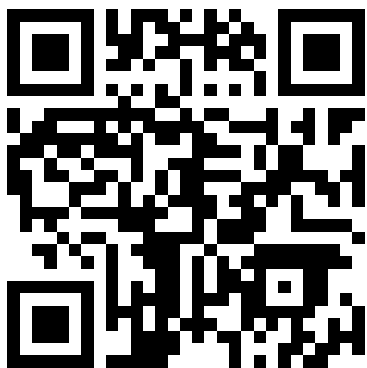




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