Leading in Uncertainty

September 2022



Global Business Influencers





Who are the

Global Business Influencers?

31 markets represented globally

Australia

China

Japan

Hong Kong

Indonesia

Malaysia

Philippines

Singapore

South Korea

Taiwan

Thailand

France

Germany

Italy

Spain

Switzerland

UK

USA

UAE

KSA

Qatar

Bahrain

Kuwait

India

South Africa

Nigeria

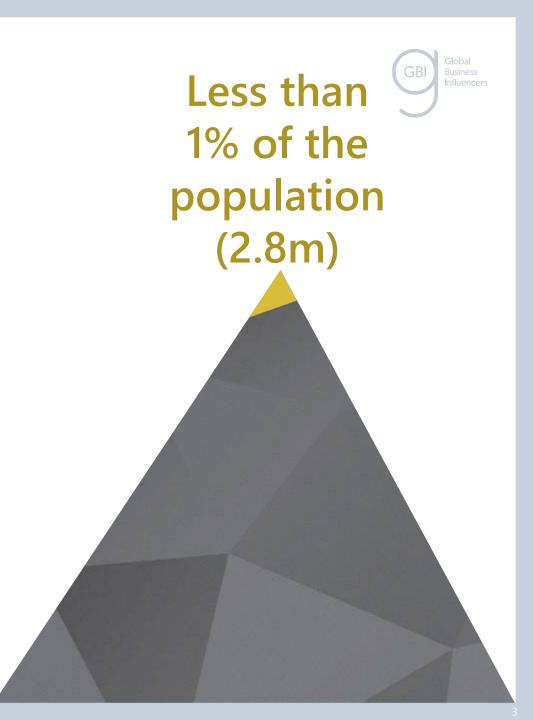
Kenya

Morocco

Ghana

Egypt

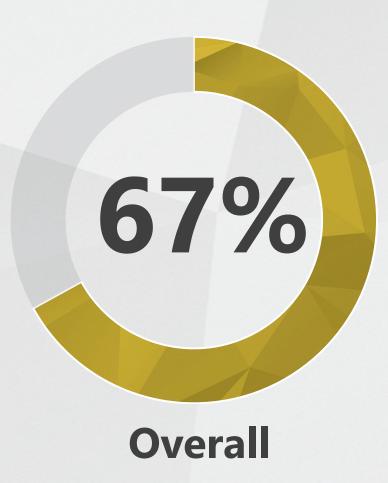
Canada (new to 2022)







C-suite / Owner / Partner



44%

50 - 249

31%



250 - 999





Source: GBI 2022; C-suite including owner/partner and company size



US\$10 trillion

Source: GBI 2022 - Total budgets in last 12 months



US\$1.4m

Source: GBI 2022 - Average net worth



US\$465,000

Source: GBI 2022 - Average annual salary

GBI continues to be the industry currency for understanding important business audiences

- A new approach to understanding brand engagement
- **Exploring the role of social media**
- **3** Uncovering factors that influence business / consumer decisions
- Continuing to expand our survey coverage
- **5** Continued fusion of Main and Barometer survey data



Leading in Uncertainty

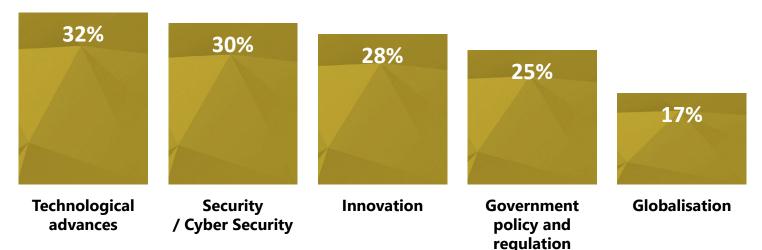


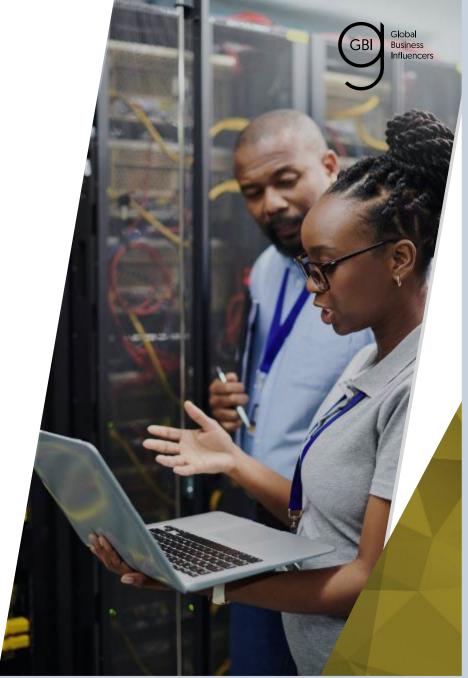
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The top business challenges from 2019 were very much within their control

Biggest 'current' business challenges in 2019

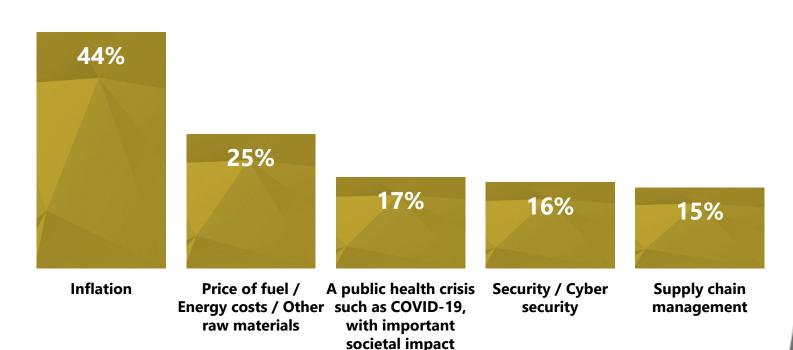




Source: GBI Barometer 2019 Europe – Three biggest challenges

However, the top business challenges in 2022 are influenced by external factors

Biggest 'current' business challenges in 2022



in-fla-tion
ing inflate

Source: GBI Barometer 2022 Europe – Biggest challenges in 2022

We're witnessing a shift in focus



2019: **Growth**

Uncertainty and instability



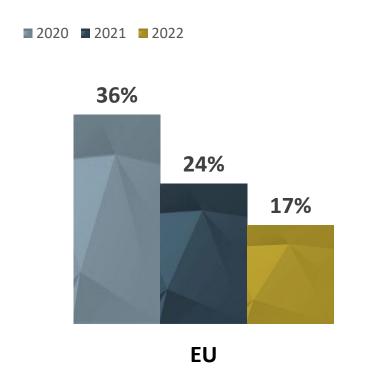
2022: Survival

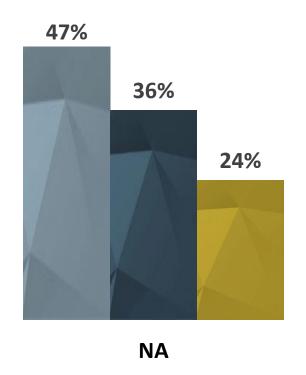


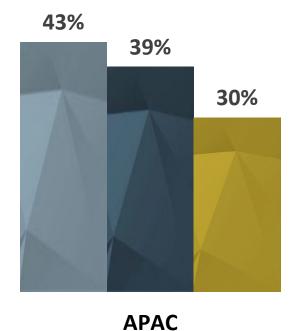
The business implications of COVID-19 are declining



% who cite 'A public health crisis' as a current business challenge







Source: GBI Barometer 2022 - 'A public health crisis' as a current business challenge by year by region

Inflation rates in the West continue to rise



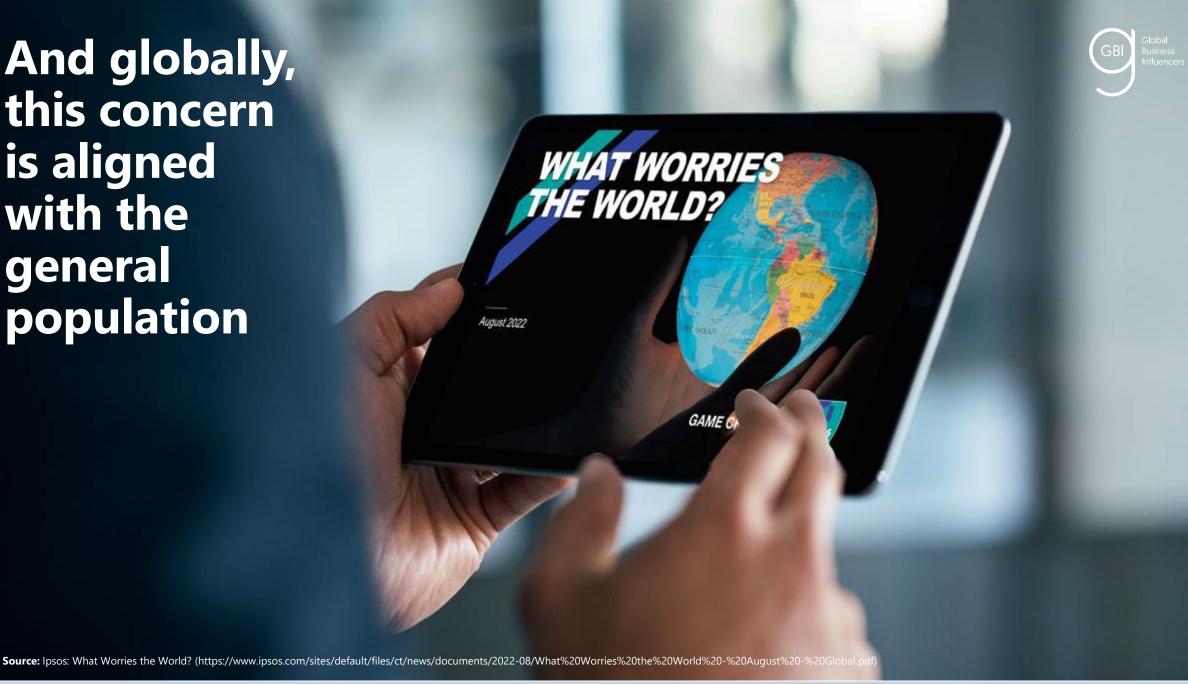
Rate of inflation over time (FT)



FINANCIAL TIMES

Source: Financial Times - Rate of inflation over time (FT: https://www.ft.com/content/088d3368-bb8b-4ff3-9df7-a7680d4d81b2)

And globally, this concern is aligned with the general population



The cost-of-living crisis is impacting individual Asian markets differently

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Rate of inflation over time (FT)



FINANCIAL TIMES

Source: Financial Times - Rate of inflation over time (FT: https://www.ft.com/content/088d3368-bb8b-4ff3-9df7-a7680d4d81b2)

Specifically looking at China, COVID is still very much top of mind; much more so than 'Inflation'...



Biggest 'current' business challenges in 2022 in China

A public health crisis such as COVID-19, with important societal impact		3	
Currency fluctuations		27	
Inflation		26	
Volatile markets / Managing economic uncertainty		25	
Supply chain management		24	
Price of fuel / energy costs / Other raw materials	20	0	
Globalisation	17		
Climate change and sustainability	15		
Attracting and keeping top talent / staff	14	14	
Innovation / Keeping up with technological advances	14		



Source: GBI Barometer 2022 China- Biggest business challenges in 2022 | BBC: https://www.bbc.co.uk/news/world-asia-china-62322484

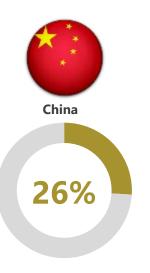
...which is a true reflection of what's really happening in the world right now



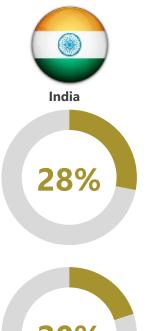
Biggest 'current' business challenges in 2022 in Asian-Pacific markets



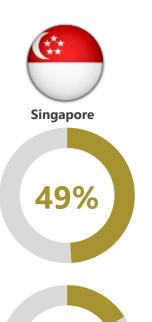




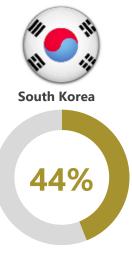








16%





Source: GBI Barometer 2022- Biggest business challenges in 2022 by individual market

Inflation impacts all companies in Europe



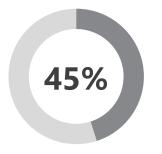
Biggest 'current' business challenges in 2022 by company size

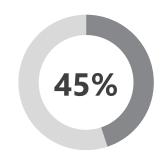


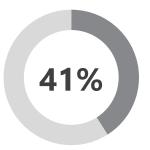












Source: GBI Barometer 2022 Europe – Biggest business challenges in 2022 by company size





The Guardian

Most small firms fear long-term fallout from UK's cost of living crisis

Half worry rocketing prices will cut spending, while three in four fear long-term damage to businesses

Goldman Sachs

Economic Conditions Worsen for Small Businesses:

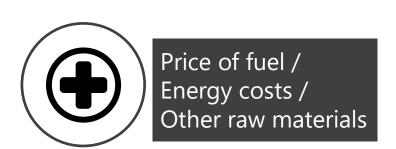
91% of small business owners say broader economic trends — such as inflation, supply chain issues, and workforce challenges — are having a negative impact on their business. This is up from 86% in January 2022.

ource: https://www.theguardian.com/business/2022/may/30/most-small-firms-fear-long-term-fallout-uk-cost-living-crisis | https://www.goldmansachs.com/citizenship/10/000-small-businesses/05/infographics/april2022/index.htm

And that impact on smaller businesses is backed up by our data



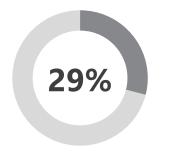
Biggest 'current' business challenges in 2022 by company size

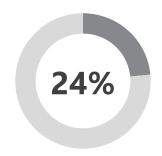


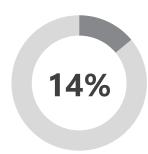








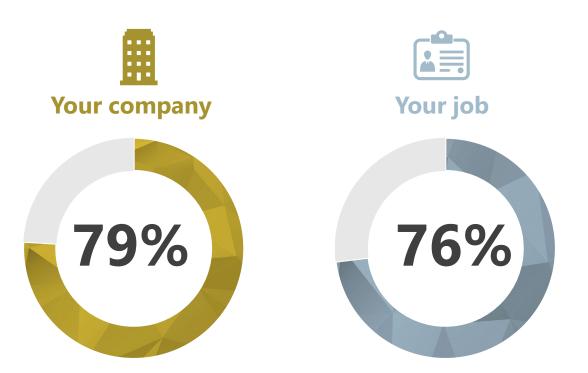




Source: GBI Barometer 2022 Europe – Biggest business challenges in 2022 by company size

There is increased optimism about the economic state of areas within their control

Optimism (NET) about economic condition of...





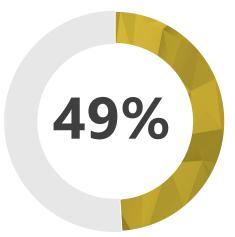
Source: GBI Barometer 2022 - Economic condition of their company and their job (NET: 'Very optimistic' + 'Somewhat optimistic')

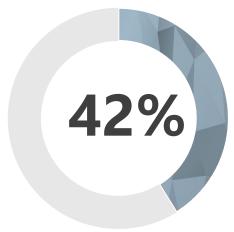
However, optimism about their country and the world generally is much lower

Optimism (NET) about economic condition of...









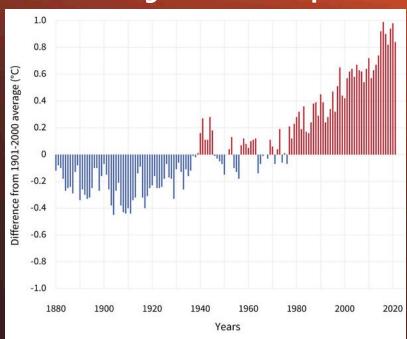


Source: GBI Barometer 2022 - Economic condition of their country and the world in general (NET: 'Very optimistic' + 'Somewhat optimistic')

The world is getting warmer...

GBI Global Business Influencers

Global average surface temperature





ALJAZEERA

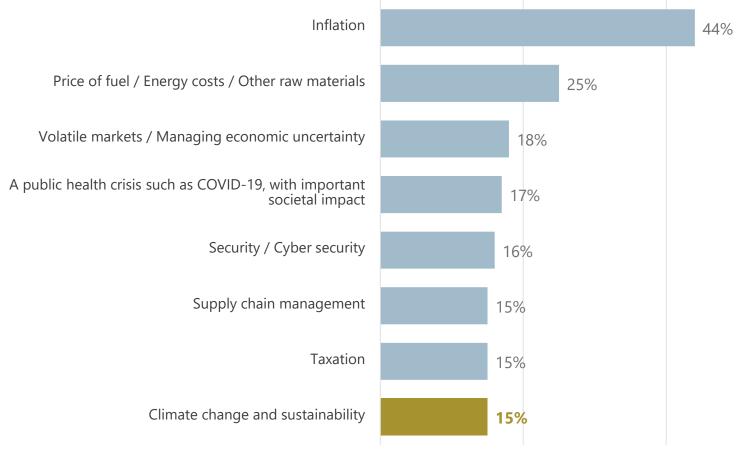
Last month was one of the warmest Julys on record, says UN

UN says temperatures nearly half a degree above average last month, as EU monitor records record-low Antarctic sea ice.

Source: https://www.climate.gov/news-features/understanding-climate/climate-change-global-temperature | https://www.aljazeera.com/news/2022/8/9/month-of-july

...but climate change isn't impacting their business in the same way that inflation is

Biggest 'current' business challenges in 2022





Source: GBI Barometer 2022 - Biggest challenges

The 'challenge' posed by climate change isn't expected to increase drastically in the next 5 years...



Challenge of 'climate change and sustainability' now and in 5 years' time



Source: GBI Barometer 2022 - Biggest challenges; current / expected in 5 years

Universal agreement that businesses have a role to play in protecting the environment

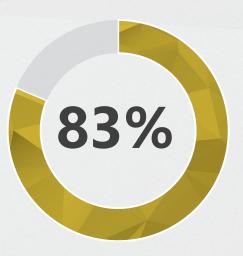


Agreement with statements

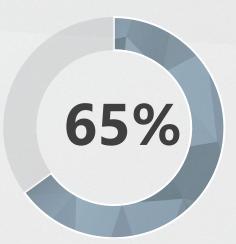


Multi-national companies have an important role to play in protecting the environment











If businesses in my country do not act now to combat climate change, they will be failing their employees and customers

Source: GBI Barometer 2022 - ESG role of multinationals in protecting the environment - NET ('Important' OR 'Very important') Ipsos: Earth Day 2022: Public opinion on climate change (April 2022);

Importance of ESG is rising for them and their clients...



NET agree: ESG is becoming increasingly important...

...in my company



71%

...for my clients



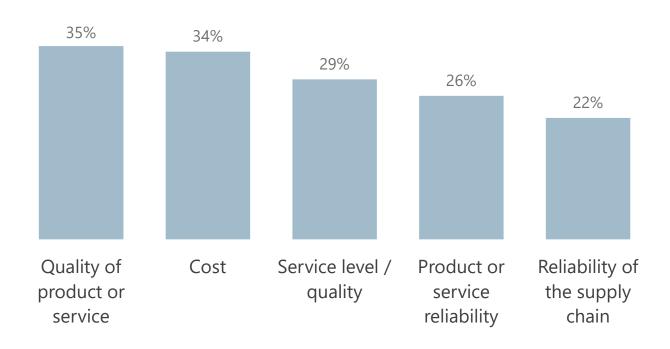
66%

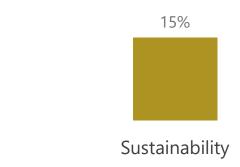
Source: GBI Barometer 2022 - Agreement with company statements about ESG

But business-leaders place more emphasis on quality and cost than on sustainable practices when working with suppliers



Drivers of engaging with suppliers





Source: GBI 2022 - Drivers of engaging with suppliers



They are still very wealthy...



Net worth

US\$1,150,910

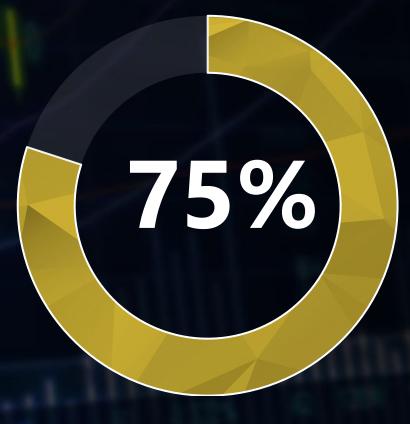
Source: GBI 2022 Europe - Net worth/ liquid assets (including savings, stocks, shares)

They continue to take personal financial risks in moments of uncertainty...



Moderate & high risk taking when taking financial decisions

NET (5-10 / 10)



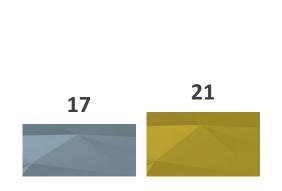
Source: GBI Barometer 2022 Europe - Risk level - financial decisions

Tolerance to risk varies depending on wealth



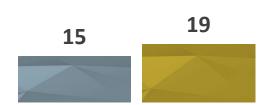
Drivers of personal investment by net worth

■ S\$1m+

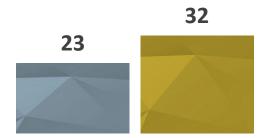


Less than US\$1m

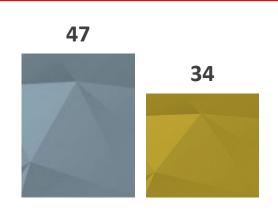
Support a specific venture (e.g. by investing in new / promising companies)



Get a thrill from gambling with possible wins and losses



Have a positive impact on environment or society (impact investing)



Secure money
(e.g. saving money for a specific project or for retirement)

Source: GBI 2022 Europe - Drivers of personal investment by net worth

...which underpins their value to high-end consumer brands



Items considered purchasing in the next 12 months

Watch (NET)



44%

Consumer electronics (NET)



42%

Jewellery (NET)



Source: GBI 2022 Europe - Items considered purchasing in the next 12 months





European GBIs enjoy the finer things in life

Forecasted spend

US\$1,046,573,000



They have a diversified media portfolio, underpinned by accuracy and balance

Top drivers of business-related news



Provide expert opinions



Keep me informed about business developments related to the wider business world



Provide a balanced and non-biased viewpoint about business



Report business news accurately, based on factual information



Keep me informed about **business developments** related to my sector / industry





Source: GBI 2022 Europe - Engagement Drivers - Business News

And when looking at general news, this theme of credibility continues

Top drivers of general news



Report news accurately, based on factual information



Provide breaking news, as it happens



Have expert opinions



Provide a balanced and non-biased viewpoint



Cover a wide range of topics in one place (e.g. politics, business, sports, entertainment, etc.)

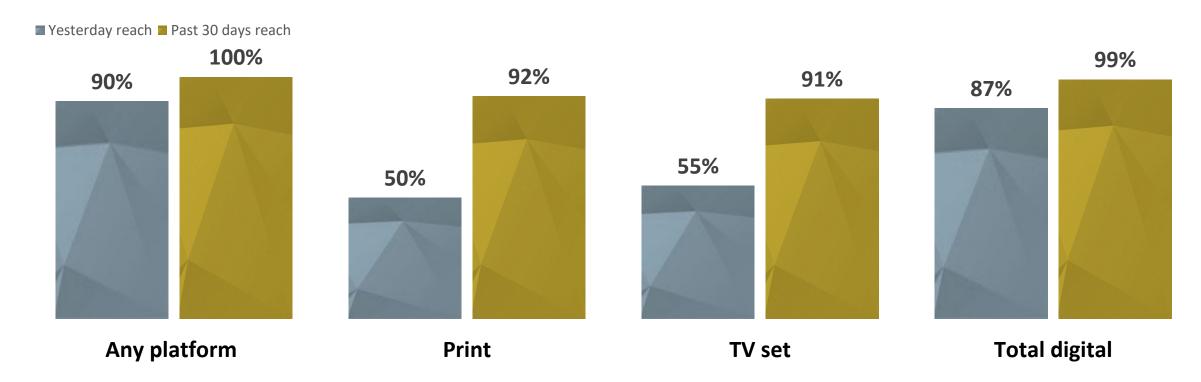


Source: GBI 2022 Europe - Engagement Drivers - General News

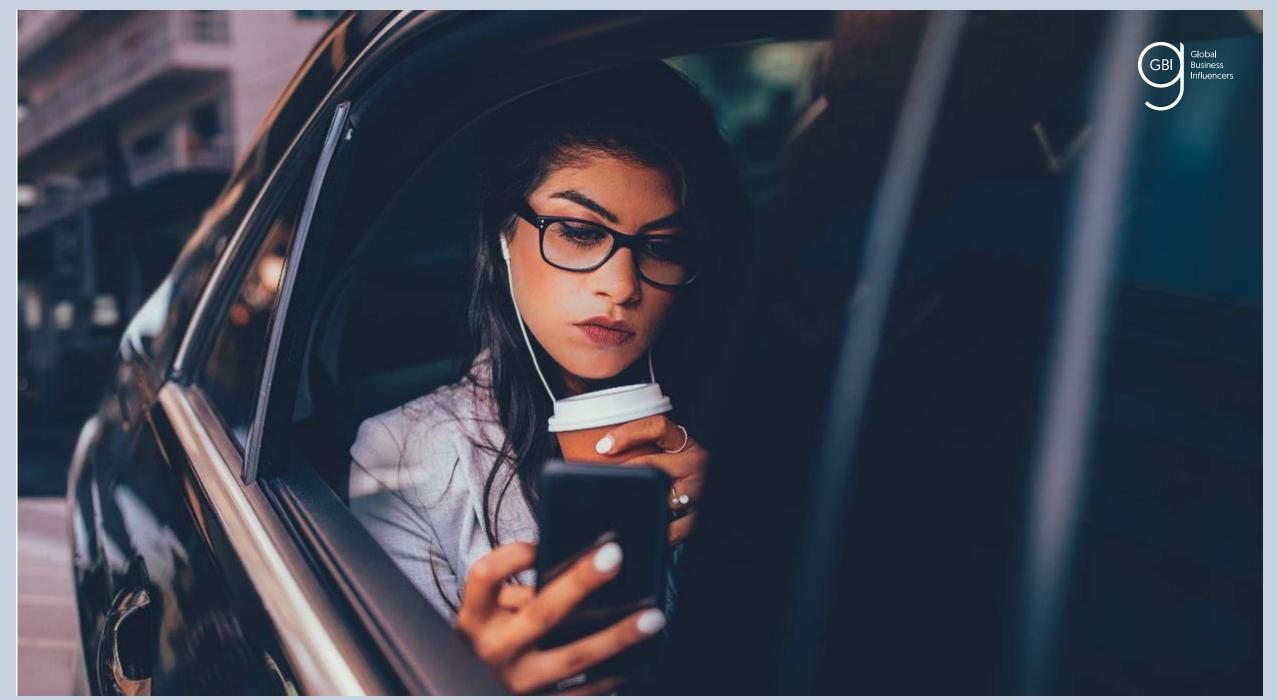
GBI access content through a range of platforms



Reach across platforms

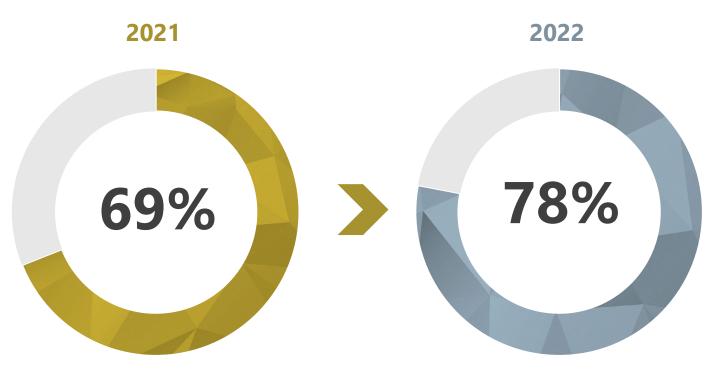


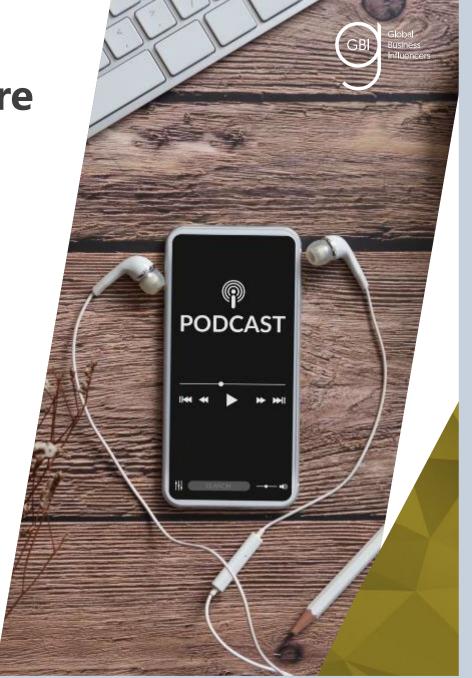
Source: GBI 2022 Europe



Podcasts have become an even more important tool in their media repertoire

% who have listened to a podcast in the past 12 months





Source: GBI Barometer 2022 Europe - Podcast listening in past 12 months by year

They're more likely to use social media for personal use...

% who use social media daily for...



Personal use 51%



Business use 38%

Types of content they consume on social media (top 5)



Sports



Business / Financial







/ Economic Science & Technology

TV & Film

Music

31%

30%

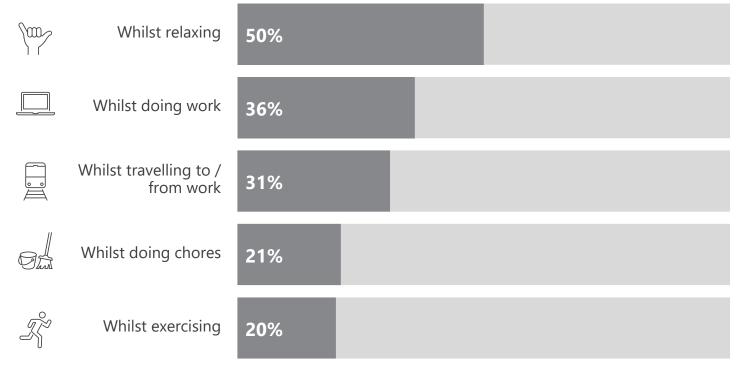
30%



Source: GBI Barometer 2022 Europe - Frequency of accessing social media for personal / business use + Types of content they consume on social media

...which explains why social is used mostly when they relax

When they use social media





Source GBI Barometer 2022 Europe – When they consume on social media

Three key take-outs



Need to manage the unmanageable



Take calculated risks

to maximise their personal financial gains



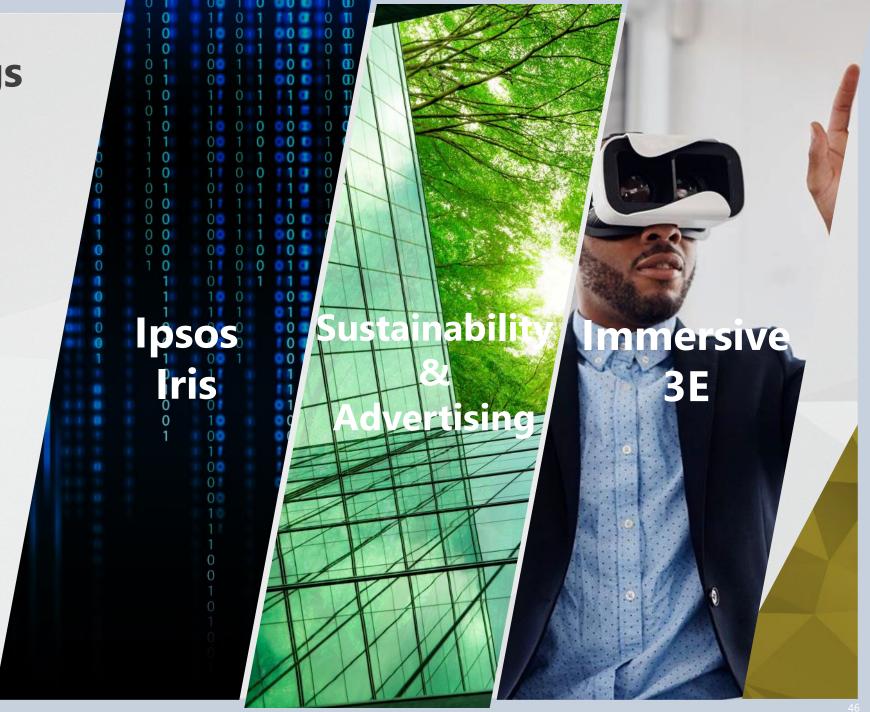
Multi-channel is key

how you reach them





A few other things that might be relevant to your business:



Thank you

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