

Niels Ralund

Director of E-commerce





December 2023





WholS Niels Ralund?

Analytiker-forv 360 Kr. pr. aktie

jan'99 feb mar apr

340

330

320

310

VIRKSOMHEDER

Belle Systems klar til børsmilliarder

Den sidste nødvendige ekspansionskapital er nu hjemme

Ny kapital

AF KLAUS GIVSKOV marcorp2uk2net.com

i Holbæk tog tirsdag endnu et skridt mod en milliardbørsnotering på enten Nasdaq i New York eller Neuer Markt i Frankfurt.

Firmaet kunne præsentere den sidste store internationa- Firmaet blev grundlagt for 15 le kapitalindsprøjtning før år sidenbørsintroduktionen - som nu har u ventes at ske inden for et år. Det var amerikanske Gene- Der er t ral Atlantic Partner, som manage skød 180 mio. kr. i virksom- løser ma heden, mens 90 mio. kom fra Cisco, som allerede var aktio-nær, samt Indeks Ventures både opb og Vertex Management.

De to grundlæggere, Hasse Rasmussen og Niels Ralund, har dermed afgivet majorite-ten, men ejer fortsat en stor tocifret procentandel. Penge- fik, hvad

ne skal bruges til firmaets kraftige ekspansion. Antallet af medarbejdere skal blandt andet fordobles til 250 inden Det danske internet-softwarefirma Belle Systems en række udlandskontor.

»Vi har nu den kapital, som er nødvendig et år frem,« siger Niels Ralund til Børsen.



fax, lyd, data eller video. Den nternationale investeringsbank, Morgan Stanley Dean Witter i London, fungerer som Belles rådgiver i den internationale finansjungle.

Hyad Belle Systems kan ud af en bersintroduktion, Onsdag den 19. januar 2000 - Digitalt ingen sige noget om. Men d kanske Portal Software, se blev introduceret på Nasd

55 millioner skal software skaffe Belle til USA



IBS KØBER KONKURRENT 18 ÅR 2000-FRYGT I U-LANDE 32

COMPUTER-TELEFONI

Lad hjemmehjælperen købe ind pr. computer

Holback-firma har leveret de avancerede edbprogrammer, der ligger bag de mange services der fra i dag kan rekvireres via Diatelsystemet

Af Chart Kafferey

I now benefit due vi red in extendations: Tables 1900 for the state of the property of of the property

Indiand

Jyllands-Posten 3

Fokus på Holbæk

Millioner til **Net-satsning**

En specialisering i afregnings- og adpå Internet har givet 270 millioner kr. til

til at føle på i en virksomhend, der i år forwanter at gå jande hande skriver at gå på der kontrollerede den hande skriver skr

rammerne

IT-komet sprænger

måtte komme ind, hvem de var og hved de brugs. Nøj-agtig det sammte som t de portset fra at systemers e komplekes og detebaserne er vekset med raketfart. I 1951 vær firmaet så er-ksite fra det fik evitese på plet teledate system til Ma-laytin. Belles myrerende store kunder tæller frimaer

AN NULLI SANDOE

BE IEDDE-firms i en gård
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kort far ju de hapitalindsprejining på 270 mio år. i
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kombuster. Brende-som er de
kombuster. Program bleve
kombuster. De kombuster.

Masse Rammessom er de
store konnder tæller firmsær
store konnder tæller formsær
store

STORE PERSPEKT

har så meget fan på, at den er ble

Fra musik til internet Belle Systems A/S startede med vinylplader

Engang tanten af iber Synteme A/S og sån 80°cme gil Hanse Bjørn Allen skannsten med og sjell skannsten med og sjell skannsten store det ille milder hed Særen Bands skannsten skannsten



DANSK **ERHVERV**



if you can shop online, do so instead of queuing in the store

17 March 2020
Prime Minister Mette Frederiksen
announcing Covid-19 lockdown





Thanks!

Danish Ecommerce delivered! Ecommerce is now a part of the backbone in the Danish society

2020 - 2021 Niels Ralund Dansk Erhverv



Trends

- E-commerce is big business and the share of e-commerce will be bigger in all sales B2C, B2B, D2C, C2C etc .
- Omnichannel was the winner during Covid and is still growing
- Click n' Collect growing fast Buy online, pick up in brick n' mortar shop
- Liveshopping is here to stay
- D2C is growing. Producers protect brand and price and gain data
- Data data data customer centric
- AI work smarter with data, workflow everything but one thing at a time
- Professionalism and consolidation are keywords



Danish Ecommerce is big and growing

...but strong growth during Covid-19 has been replaced by standstill in 2022

During Covid-19 lockdowns Danes increased spending online from 2020 to 2021 – mainly in Danish shops.

In 2022 we're back or above the crossborder spending in 2019

In 2022 online spending dropped by 1%. The number of buys grew by 4%.

Blame it on wars, energy prices, high interest rates, inflation etc. The consumer's confidence is dropping

H1 2023 turnover 90,4 bn DKK (2% lower than H1 2022)

		Number of buys (mio.)	Number of buys (YoY)	Spending (bn. DKK.)	Spending (YoY)
k	2015	148	+16%	86,9	+18%
	2016	162	+10%	100,7	+16%
	2017	176	+9%	114,6	+14%
	2018	197	12%	129,3	+13%
	2019	222	13%	145,6	+13%
	2020	252	13%	<mark>154,4</mark>	<mark>+6%</mark>
	2021	276	10%	<mark>181,6</mark>	<mark>+18%</mark>
	2022	287	4%	179,9	-1%

		Spending in Denmark (Bn. DKK)	Spending in Denmark (YoY)	Spending abroad (Bn. DKK)	Spending abroad (YoY)
	2017	77,4	+14%	37,2	+15%
	2018	85,9	+11%	43,4	+18%
\wedge	2019	95,5	+11%	50,1	+16%
Lock down	2020	109,4	+15%	45	<mark>-10%</mark>
J. Committee	2021	132,9	+21%	48,7	+8%
	2022	127,7	-4%	52,2	+7%



Share of spending and number of buys - 2022

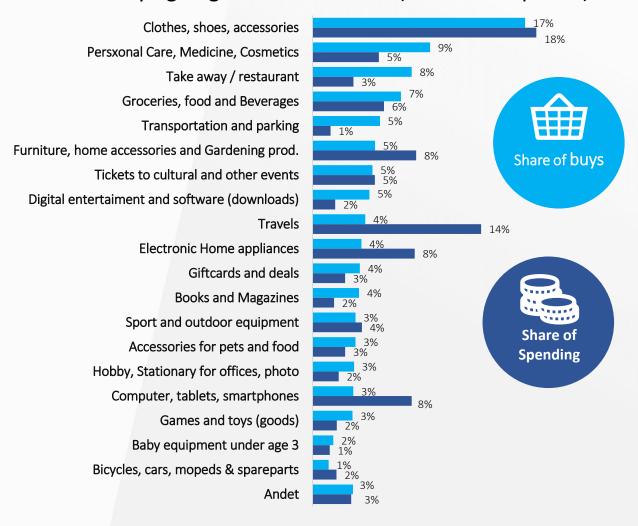
Clothes, shoes and accessories has the biggest marketshare.

This category counts for every sixth buy (17%) and almost the same share of spending (18%).

Travels is second in spending with a 14% market share. It is still far from the pre-Covid19 level (25%)

Numbers for H1 2023 are mainly the same.

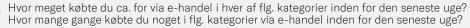
Ad hoc buying of goods and services (excl. subscriptions)

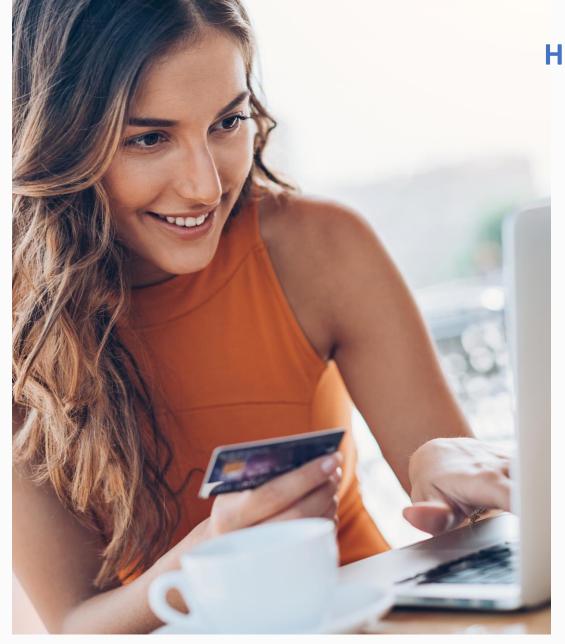






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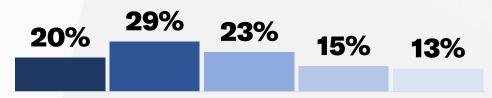




How often do the danes shop online – H1 2023



How often do you buy online?

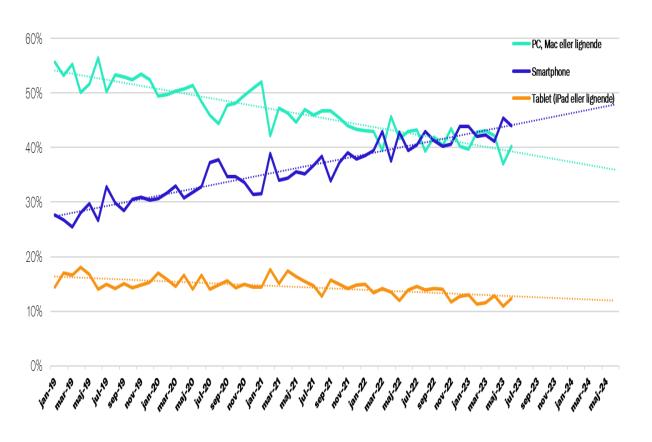


At least once a Several times / Once / month 2-4 times / year Less/never week month

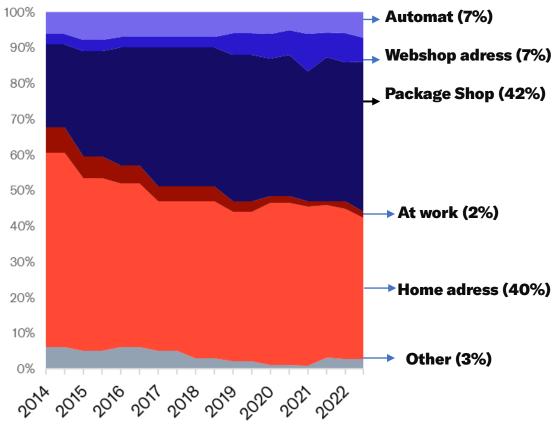


Mobile and Click n' Collect first

Smartphones has taken the lead in 2023



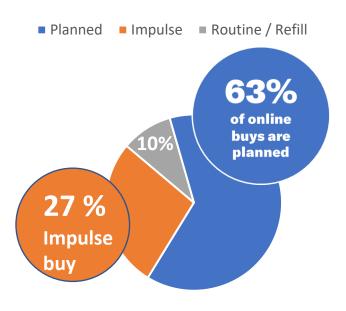
Collect at shops or automat is first choice



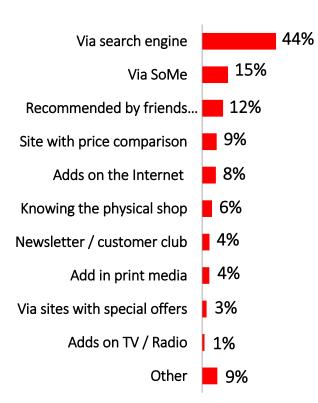


How and Why to shop online

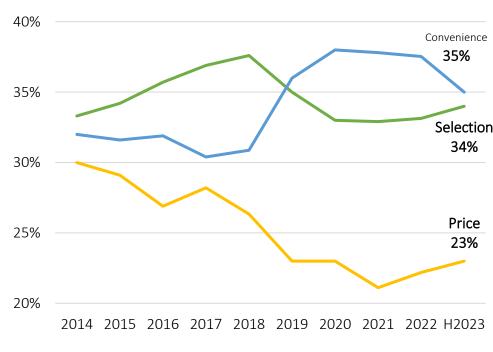
Most online buys are planned



Google shows the way to the next webshop



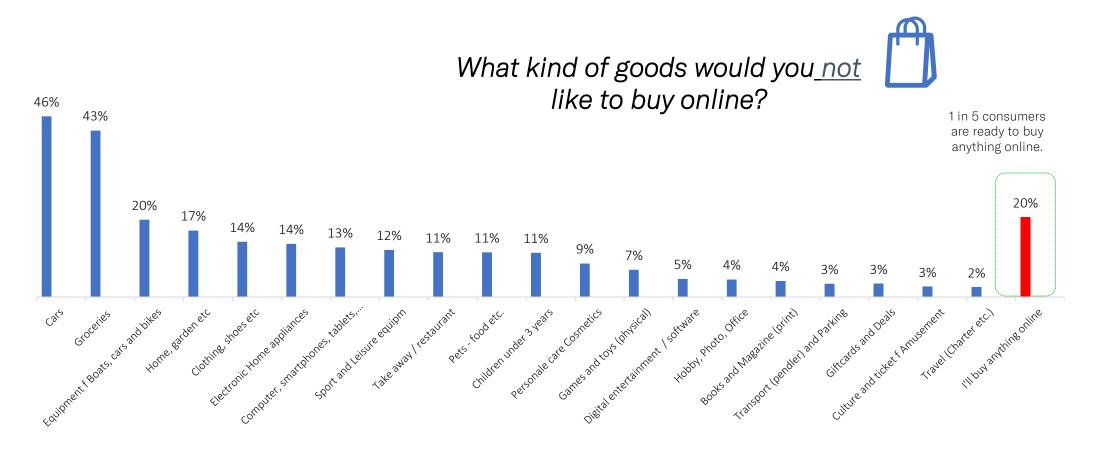
Convenience over price





Consumers are reluctant when it comes to buying Cars and Groceries online.

More than 20% are ready to buy anything online. (H1 2023)





Your customers only see your shop/brand

not the sales channel

Old shops trying

- Integrate online with Brick n Mortar
- Focus on the seamless customer experience
- Gather data and use them (don't rely on your gut feelings)
- Cut Costs
- Out of management ideas?
 Copy the competitors
 Ask your (younger) staff

• Try – fail – and try again

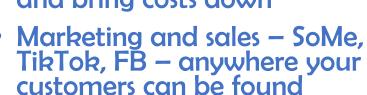


- No history
- No chains
- No boundaries
- Same goods as old shops
- Datadriven know your customers
 and bring costs state and bring costs down
- TikTok, FB anywhere your customers can be found



















New player: *The producers*Direct to Consumer (DtC) (or Double the Control)

From China to – customers anywhere







Nike's former CEO Mark Parker:

"Through the Consumer Direct Offense, we're getting even more aggressive in the digital marketplace, targeting key markets and delivering product faster than ever."



Thanks for your attention

Questions?

