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AVAILABLE DATA IS OVERWHELMING AND KEEPS GROWING

Volume of data created, captured, copied, and consumed worldwide keep growing to **79 Zettabytes for 2021**

Equivalent for each person on the planet in just one year

- 20,000+ twitch videos
- 2 million+ pictures
- or more than 75 billion messages



MAKING SENSE OUT OF IT

REQUESTED DATA UNREQUESTED DATA User-generated data Free expressions Qualitative verbatims Social posts · Speech & video data • Visual (social) web data Survey open ends Live & video data UNSTRUCTURED Rating & reviews data · E-Com, places data Passive/machine data **Survey data** Quantitative · IoT Data, Passive metering data Qualitative Communities **CRM/Client data** Open data STRUCTURED • CRM Environment Sales Weather Data Marketing and Media Satellite Operations



LEVERAGING DATA REMAINS CHALLENGING

GLOBAL DATA READINESS SELF ASSESSMENT

Across the board, there is a still a need to demonstrate the ability to make data work beyond siloes





ANSWERING THE 5 Ws

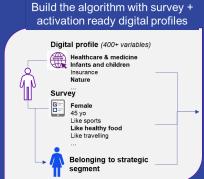
- WHO
- WHAT
- WHEN
- WHERE
- WHY











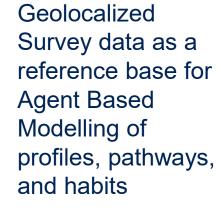


UNDERSTANDING NEW MOBILITY HABITS

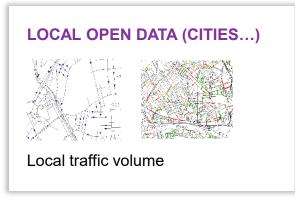


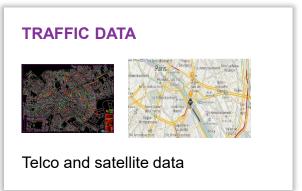












Granular information on audience volume, profile, and transportation mode

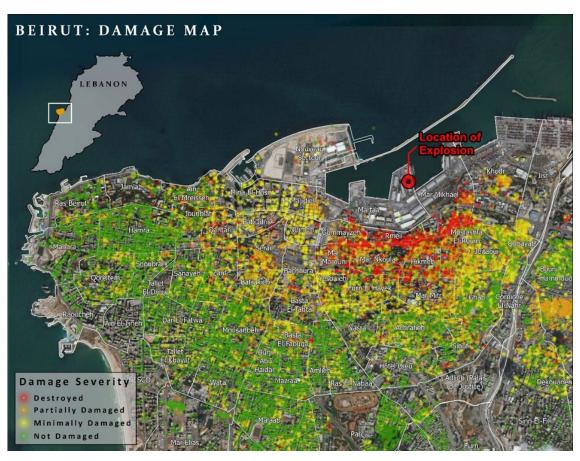


CRISIS ASSESSMENT IN BEIRUT



- ✓ Drone and satellite imagery
- ✓ Human mobility data
- ✓ Social media posts
- ✓ On the ground survey including thousands of live photos and videos
- ✓ NGO assessments
- ✓ Municipal data

Outcome: Guide the international assistance needed to bring relief and reconstruct Beirut



Ipsos risk analytics, World Bank



CONSUMER CENTRICITY

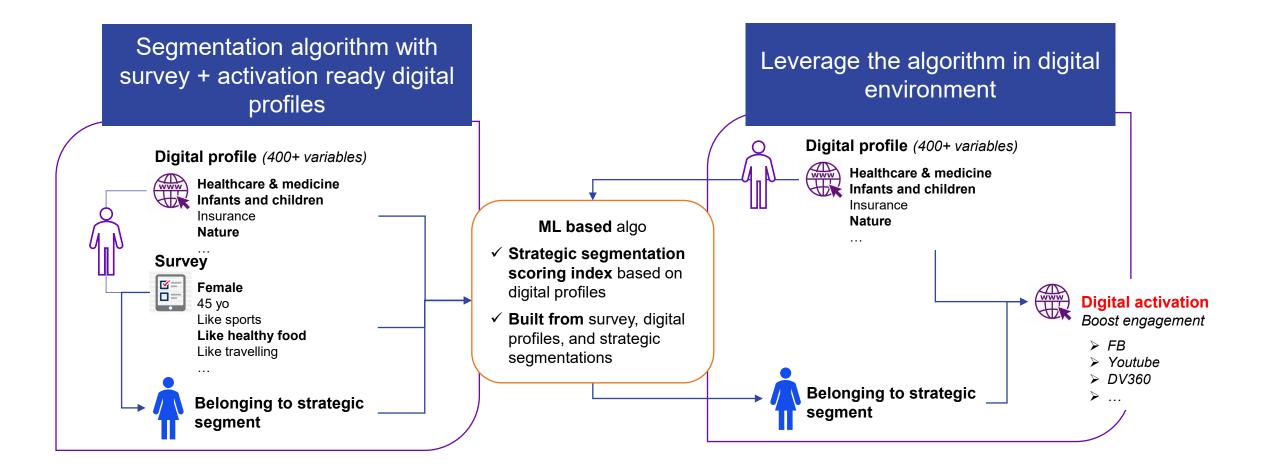




Enables to track the competition, identify new trends, usage and attitudes, detect influencers and see spikes in interest



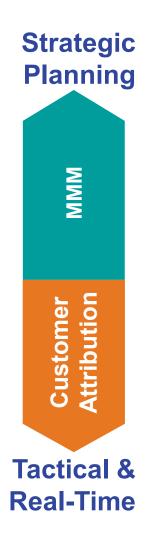
DIGITAL ACTIVATION READY CONSUMER SEGMENTATIONS







DATA & MODELS INTEGRATED TO ADDRESS KEY QUESTIONS FOR PLANNING, ACTIVATION AND MEASUREMENT

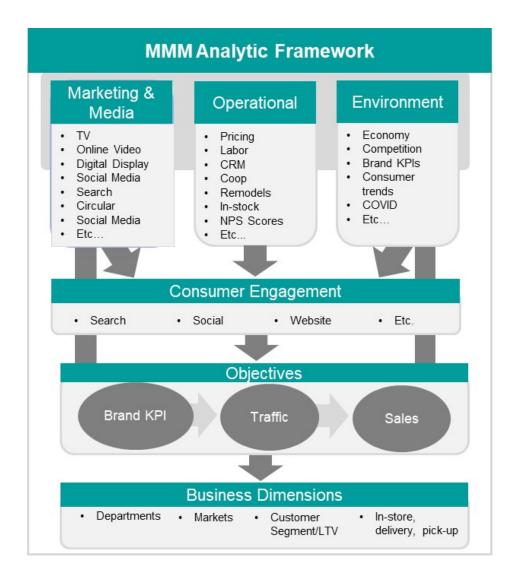


- How to optimize marketing investment for store vs. pick-up/delivery, by market, time period, department and customer segment?
- What is the optimal mix of messaging between brand, community, loyalty and price & item?
- What is the optimal balance of brand media, performance media and promotions?
- Short-term vs. long-term media impact and ROI?
- How are changes in marketing, operations and external drivers influencing sales by market and time period?
- How to optimally acquire omni-channel consumers?
- How to improve media effectiveness and efficiency by platform (campaign, placement, targeting, execution)?
- How to prioritize audiences by week, platform, campaign?



CAPTURING THE UNIQUE DATA AND BUSINESS DYNAMICS THAT SUPPORT FORWARD-LOOKING ANALYSIS AND MEASUREMENT

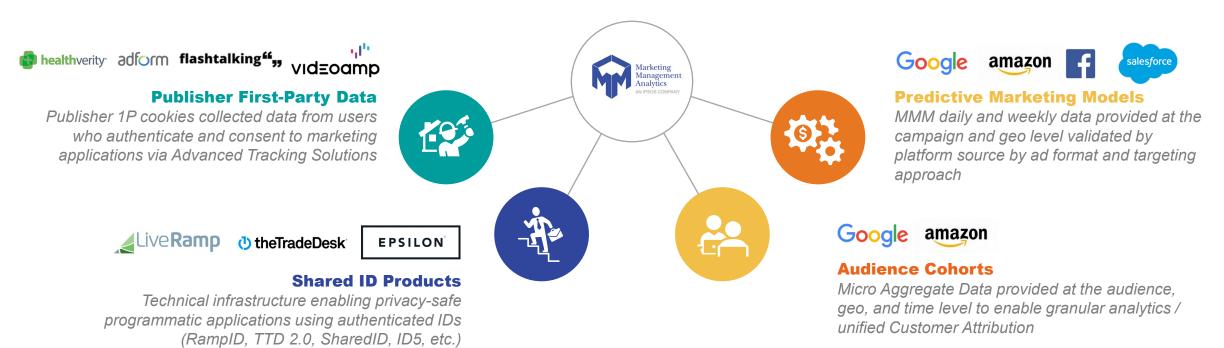
- Unified Measurement begins with identifying all of the identifiable data sources that have the potential to impact the marketing and nonmarketing factors
- Alignment of data sets with consumer engagement, objectives and business dimensions





SUSTAINABLE AND PARTNER AGNOSTIC MEASUREMENT & STRATEGIES REQUIRED

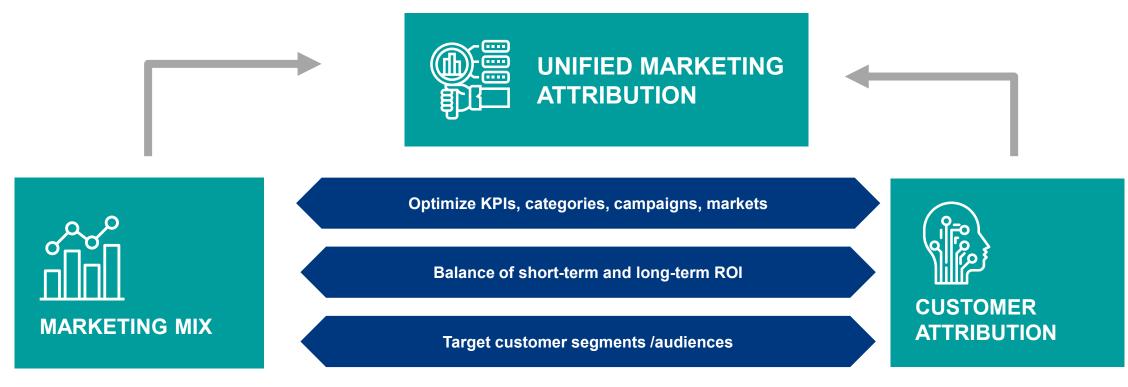
Partnerships support the changing marketplace to fuel insights that ingest varying levels driving the most value for our clients



INDIVIDUAL DATA AGGREGATE DATA



The Unified modeled outputs from the process drive continuous, measurable value via closed-loop marketing planning

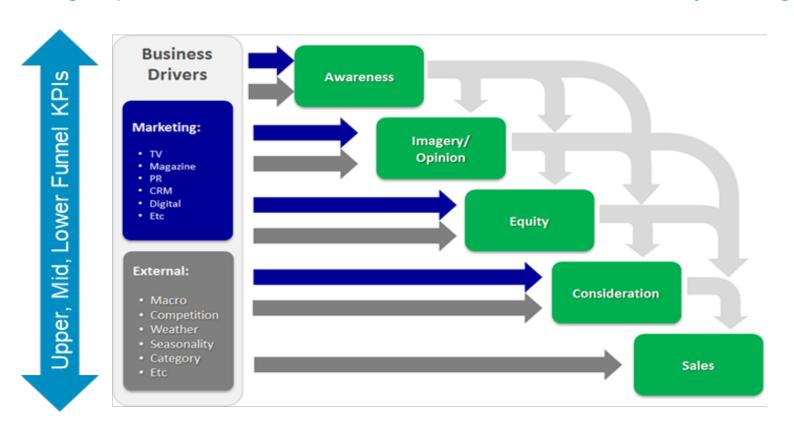


- Offline, Online Marketing
- Social Media
- Operations
- Pricing
- Brand Health
- Creative
- External Factors

- Customer Pathways
- Addressable 1:1 targeting
- Audience Prioritization
- Creative versions
- Frequency Management
- Segments and Cohorts Ipsos

IPSOS CONNECTS UNIFIED MMM ANALYTICS WITH BRAND HEALTH RESEARCH TO QUANTIFY THE IMPACT OF MULTIPLE STAGES OF THE FUNNEL

Being Top of Mind as consumer needs arise is achieved by driving upper funnel/equity.



Key questions addressed:

- What is the impact of Marketing (by creative/message) on brand KPIs?
- How will changes in Marketing strategy or execution impact Brand Health?
- What is the impact of a change in Brand KPIs on traffic and sales?
- What is the long-term ROI of marketing and brand building programs?



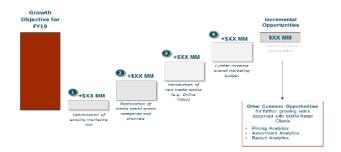
INSIGHTS RANGE FROM STRATEGIC TO TACTICAL







Budget Setting By Geography, Business Unit, Sales Channel



Media Plan Optimization

	Spend				
241.7 M	▲ 0%	18.5 K	▲ 9.31 % 73	▲ 23.5%	Actions ▼
Factic		Incr.Vehicles Sold	Optimized Spend	Spend Change	
Nameplate 1 - 7	TV .	4.4 K •	42.9 M •	50.00 %	
Nameplate 1 – 6	Online Video	610.45 •	4 M 🔺	43.98 %	
Namoplate 1 – I	Digital Display	22K •	31.2 M -	37.69 %	
Nameplate 1 – 0	Connected TV	675.82 •	5.9 M ·	14.42 %	
Nameplate 1 – i	Paid Social	595.83 •	15.7 M ·	12.81 %	
Nameplate 1 – I	Radio	7.4 K 🔺	87 M 🔺	2.74 %	- 1
Nameplate 1 – i	Print	484.72 •	2.7 M •	1.06 %	1
Nameplate 1 – 0	DOH	0.4 -	12.7 K •	-11.07 %	
Nameplate 1 –	Cinema	250.94 •	4.9 M •	-17.39 %	
Nameplate 1 – i	Paid Search	722.37 •	17.3 M •	-22.24 %	

Marketing Driver Analysis



Frequency Optimization

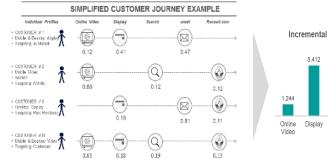


Campaign & Targeting



- Tactics
- Audiences
- Campaigns
- **Buying Formats**
- Targeting approaches
- Creatives
- Placements
- Geography

Consumer Journey





Annual

Quarterly

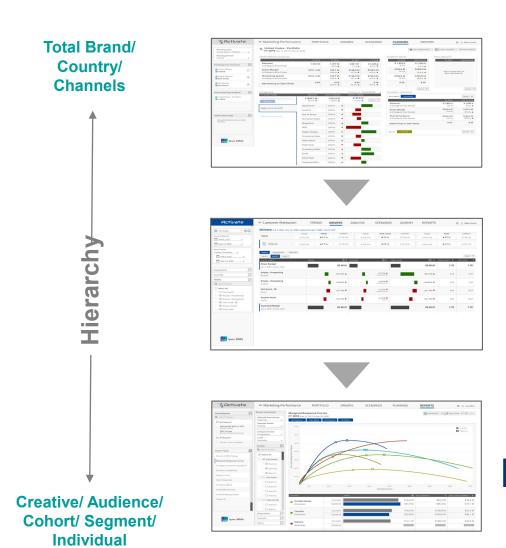
Monthly

Weekly -

Daily



SUPPORTING UNIFIED REAL-TIME PLANNING



Use Case: Budget Setting

Feedback Loop/Recalibration

Use Case: Planning & Optimization

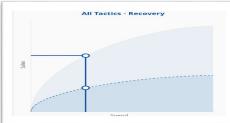
Use Case: Targeting & Activation



FUTURE INVESTMENT PLANNING

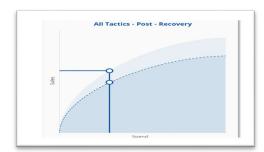
- A combination of ROI curves and ROI curves from Ipsos benchmark database are used to simulate future-plans and expected marketing performance
- Results are tracked in-market enabling ongoing recalibration and re-optimization of plans



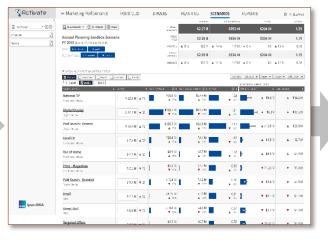


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Ipsos Benchmark Response Curve



Develop What-if scenarios



Simulated Marketing Plans



Track In-Market
Performance



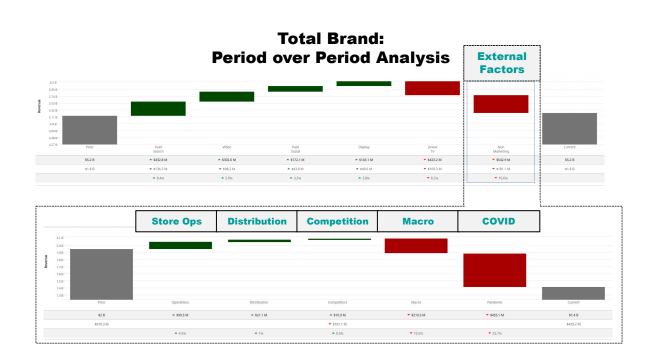
Re-Optimize Plans



GRANULAR BUSINESS PERFORMANCE IMPACT VISIBILITY

Understanding monthly changes in business drivers (marketing, ops, external)

Unified Marketing Measurement Integrates MMM and Attribution to Provide a Holistic Waterfall of all Business Drivers



Decomposing the drivers of campaign and marketing channel effectiveness

Within Campaign Optimization is done on a Weekly Basis to Drive Prioritization of Objective, Creative, Duration, Placement and Frequency

Example Campaign (weekly performance)

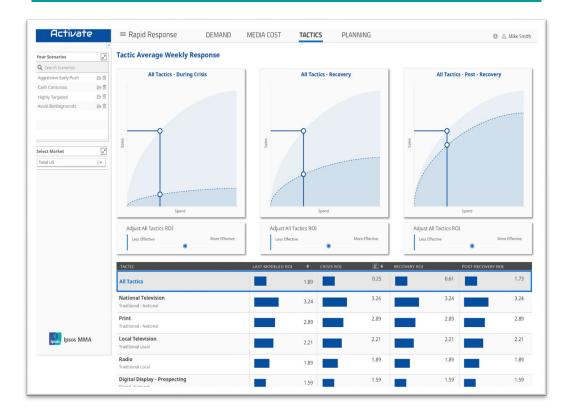
Objective	Reach	Creative	Duration	Frequency		Contribut	ion Importa
Views	High	Creative 2	10+ sec.	0.5-1			
Conversion	Med	Creative 2	10+ sec.	0.5-1			
Views	High	Creative 1	4-7 sec.	1-2			
Views	Low	Creative 2	<4 sec.	2+			
Conversion	Med	Creative 1	10+ sec.	0.5-1			
Traffic	Low	Creative 1	10+ sec.	0.5-1			
Engagement	Low	Creative 2	<4sec.	2+			
Engagement	Low	Creative 2	<4sec.	1-2			
Conversion	Low	Creative 3	10+ sec.	<0.5			
Conversion	Low	Creative 1	10+ sec.	2+	-		
Views	Low	Creative 1	4-7 sec.	2+			
Conversion	Low	Creative 2	10+ sec.	2+	-		
Traffic	Med	Creative 3	10+ sec.	<0.5			
Conversion	Low	Creative 3	<4 sec.	2+			
Traffic	High	Creative 2	7-10 sec.	0.5-1			
Views	High	Creative 2	<4 sec.	0.5-1			
Conversion	Low	Creative 1	10+ sec.	0.5-1			
Views	Low	Creative 2	<4 sec.	0.5-1			
Traffic	Med	Creative 1	7-10 sec.	0.5-1			
Engagement	Low	Creative 3	<4 sec.	2+	-		

REAL-TIME *DEMAND SIGNALS* TRACK DYNAMIC IN-MARKET CHANGES AND RE-INFORM DATA & MODELS

Controlling for COVID-19 in models

- 1. Inclusion of COVID-19 variables → Google Mobility Data, Google Search Query Volume, Infection Rates, Lockdown Indicators along with a range of macroeconomic variables
- 2. Time-based variables → Marketing activities split into separate variables to represent Pre vs. During vs. Post-COVID response rates
- 3. Measure interactions between marketing, operations, external and COVID → Capture variation in response based on dynamic changes in market conditions
- Response Curve adjustment → Demand Forecasts, changes in differential responsiveness of tactics

Using 2020-2021 data to simulate 2021/22





ANSWERING THE 5 Ws IN A HOLISTIC WAY FOR IMPACT

- WHO
- WHAT
- WHEN
- WHERE
- WHY





