

After The Crisis

How the New Normal Will Look Like the Old Normal

Covid didn't transform human nature, which means that the more some things have changed, the more they'll stay the same.

The Pandemic Really Has Changed The World Forever



Enrique Dans Senior Contributor ①

Leadership Strategy

Teaching and consulting in the innovation field since 1990

Our cities may never look the ame again after the pandemic

Life will never be the same for people over 60

my and done with older generation

Covid-19 has changed everything. Now we need a revolution for a born-again world Simon Tisdall

PEW RESEARCH CENTER | FEBRUARY 18, 2021

Experts Say the 'New Normal' in Say I

Pandemic-proofing: Insurance may never be the same again

The Pandemic Will Change Everything

America 2.0: Ready or not, here it comes. Five cognitive strategies can help.

VID-19 a 'boomer remover' — Why millennials are

ALI WILL NEVER BE 1
GAIN AFTER COVID

Signals of a changing world

China ends funding for coal



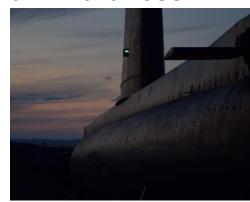
Alphafold makes the case for Al



Soaring used car prices



AUKUS awkwardness



Global labour shortages



COVID's long tail in the developing world



China's tech crackdown



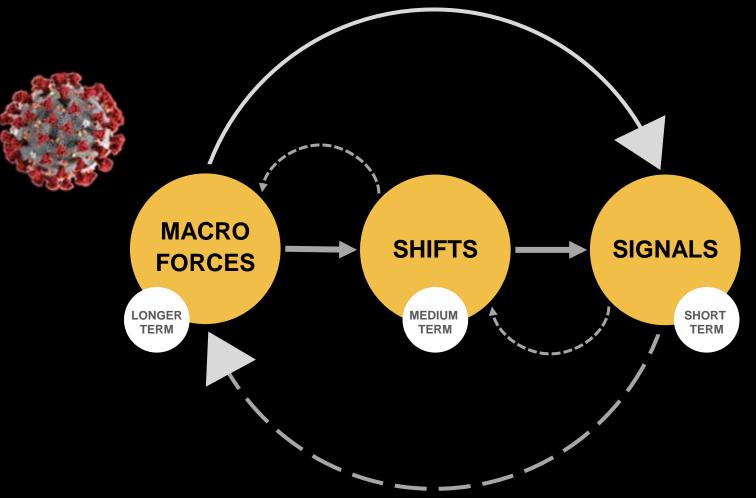
Social media challenges





Our theory of change:

After the initial shock, the impacts of COVID-19 echo through the system





The macro forces reflect the impact of COVID-19

Dynamic populations



Growing inequality and opportunity



Geopolitical tensions



Data world



Technology tipping points



Our fragile planet





Dynamic populations

A shifting world

Developed world birth rates have fallen under COVID – but greater economic disruption in emerging world means birth rates there likely to rise

But migration on the rise as travel is eased and likely to rise further in an era of extreme climate





Our fragile planet

Coping with extremes

The pandemic hit to carbon emissions was small – and total CO2 output is rising again

Global carbon emissions must peak by 2025 to meet the 1.5C target set in Paris





Geopolitical tensions

Multipolarity and unilateralism

'Vaccine diplomacy' as rich countries provide jabs to others to burnish their credentials

Areas of contest shift; the US leaves
Afghanistan and shuns France for Australia



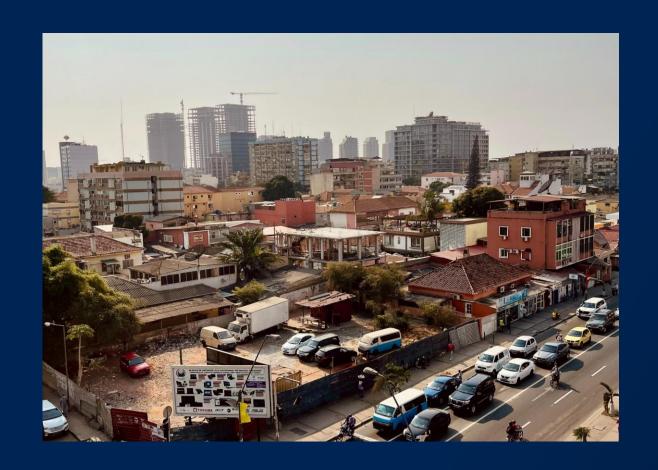


Growing inequality and opportunity

Winners and losers of COVID

Global income inequality fell under the pandemic as more advanced nations experienced bigger economic impacts

Yet signs within-country inequality has risen; recessions produce winners and losers – with younger people and those in weaker positions often on the losing end





Tech tipping points

A government techlash?

Shift to living online further empowered tech firms like Facebook, Tencent, Alibaba...

Yet many governments are now acting strongly against these firms – the cautionary tale of Jack Ma

OECD agreement on a minimum global corporate tax rate for big tech



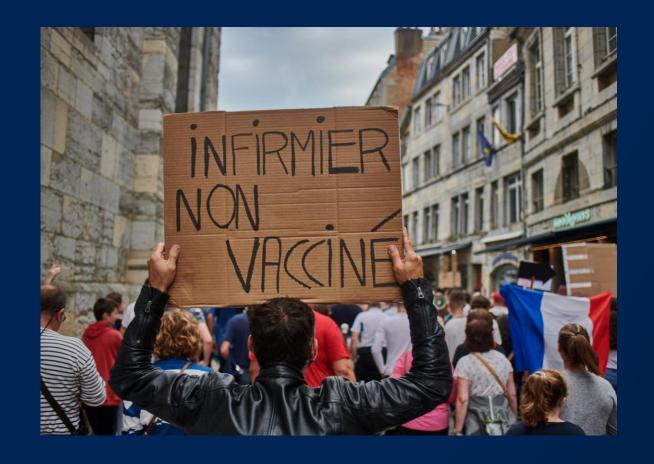


Data world

Instant aggregation

Data sharing and analysis has underlined testing and vaccination efforts in many countries

Yet fake news can spread just as quickly -Covid has been an accelerant for conspiracies







Our trends from 2019...





Our trends from 2019



Views on the medical profession sit within this trend: faith in the advice of doctors on one side and a desire to take control of personal healthcare and seek second opinions on the other.



This trend reflects the values of those who are actively thinking about their health and also see good health as a wider concern for the planet as well as themselves.



Nostalgia and an imagined past offers a comfort to citizens in many countries especially those who feel left behind by the pace and nature of change.



This trend explores the common responses to a world that feels dangerous and unequal: fear of the future, radical populism and a retreat to nationalism and tradition.



This trend looks at opposing forces in modern capitalism: those who seek greater redistribution of wealth and proponents of conspicuous consumption.



The divided world trend explores divides in personal values – individualism, support for democracy, attitudes to religion and spiritualism, as well as an emerging front around attitudes towards issues of sexuality.



Our trends from 2019



This trend speaks to the division between those who see dealing with climate change as the challenge of our time versus those who are more sceptical. 2021 has seen the balance tip decisively towards the former.



Seeking simplicity – and even seeking to be alone – is a trend in its own right, with many feeling that the world is increasingly loud and fast-moving and alarming.



This trend encapsulates the consumer view that brands need to appear authentic – whether that is in their values. the provenance of their goods, or how they are reviewed online.



Data dilemmas tracks the balance of different public responses to an increasingly data-hungry world: mostly we see anxiety and fatalism, but also a small but rising group who are actively comfortable sharing their data.



This trend examines the varying responses to technology – ranging from technophiles who demand the latest in everything, to those who want to unplug.



We examine evolving attitudes to globalisation, including interest in foreign products and content as well as how open people are to experiencing life in another part of the world.



By Sept 2020 we saw more change in some areas

Healthcare, brands, climate, globalisation and reactions to inequality





2021 is similar existing trends continue

Continuity in trends on climate, purpose and health

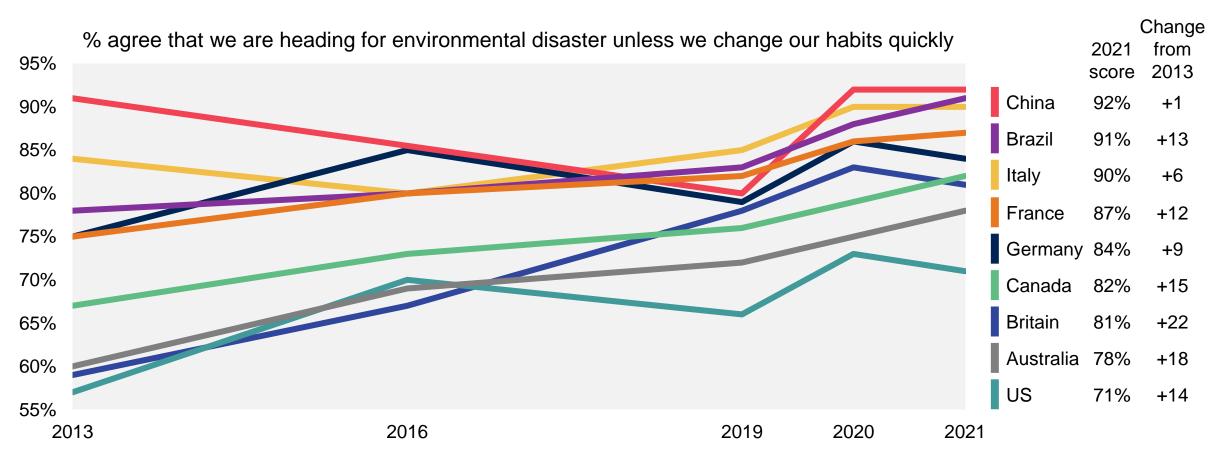
Change for brands, globalisation and online/offline world







Climate concern remains key





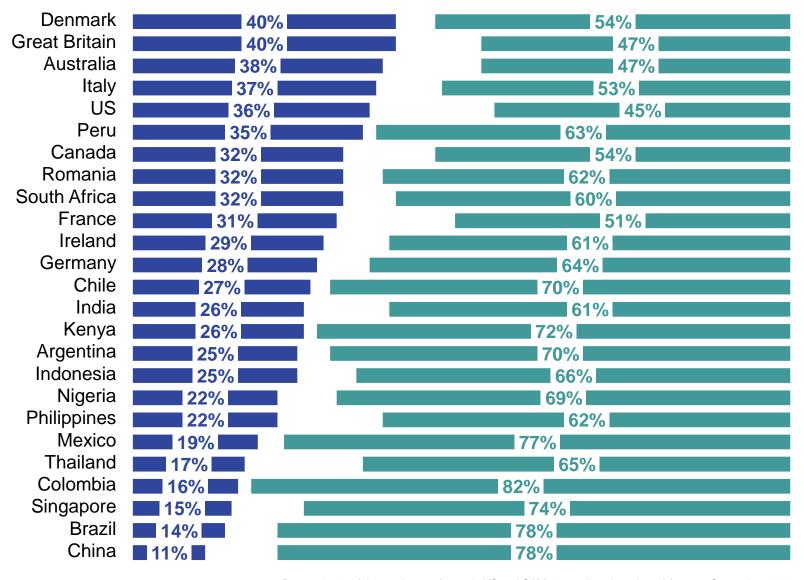


In fact, it trumps more traditional worries

Which of the following, if either, is more important to you personally:

Companies paying the correct amount of tax?

Companies doing as much as they can to reduce harm to the environment?



Base: 24,332 adults aged 16-75 (18-75 in US and CA) in 25 markets interviewed August - September 2021



With a strong generational skew



Great Britain

Which of the following, if either, is more important to you personally:

Companies paying the correct amount of tax?

Companies doing as much as they can to reduce harm to the environment?

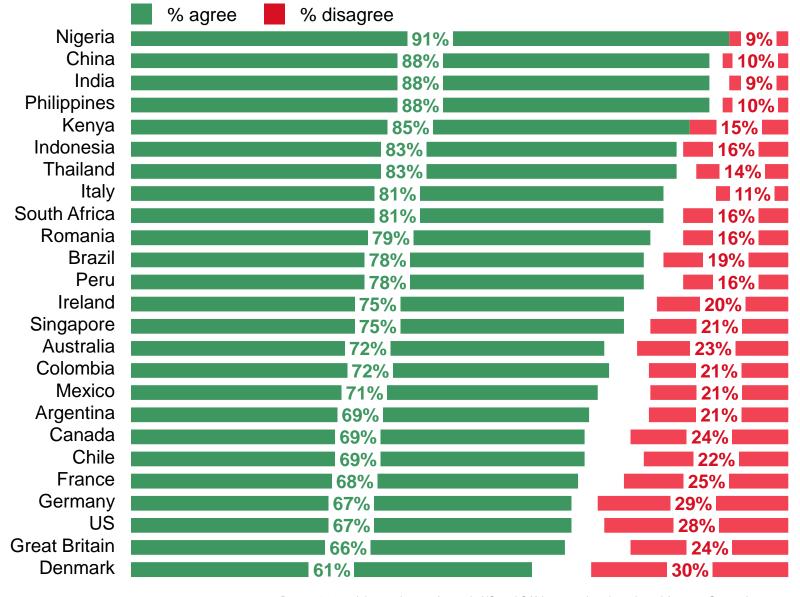


Base: 1,080 British adults aged 16-75, interviewed online 23 - 26 July 2021



Our health remains important

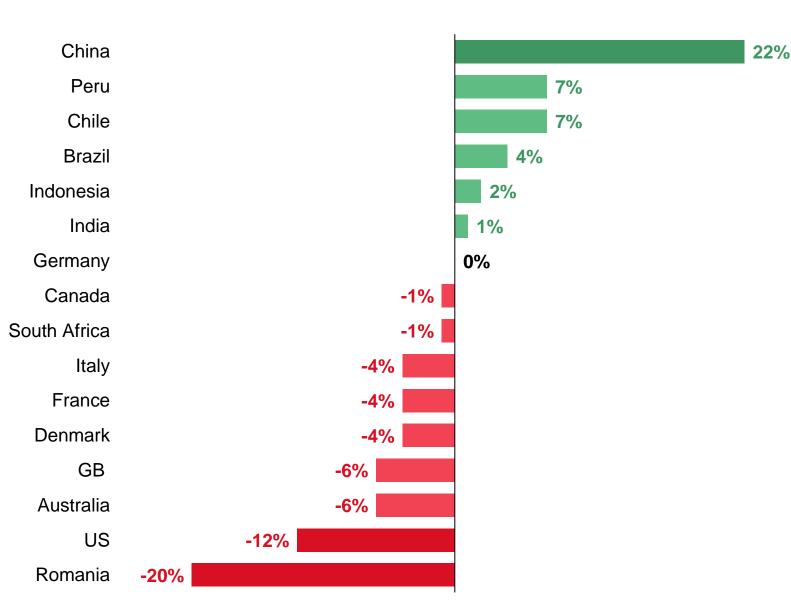
I will sacrifice convenience if it means getting healthier products



Base: 24,332 adults aged 16-75 (18-75 in US and CA) in 25 markets interviewed August - September 2021



Faith in vaccines fell in 2020 but has rebounded for most



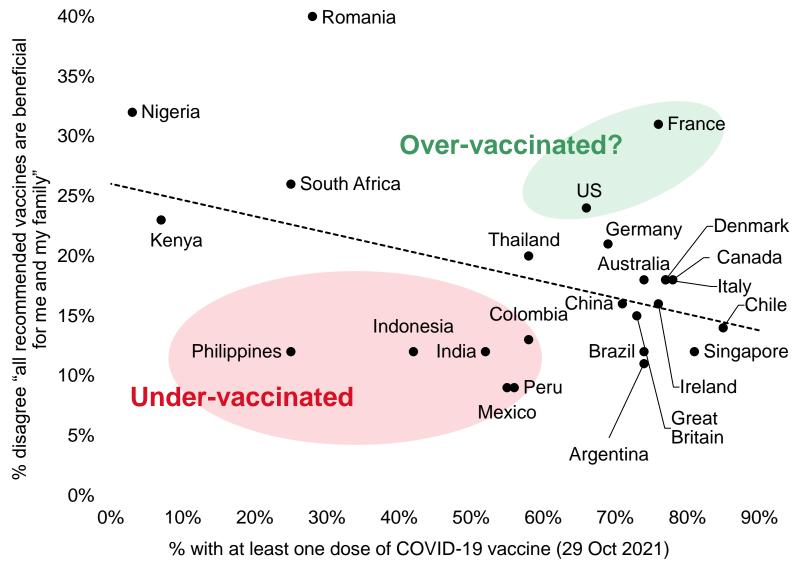
I believe all recommended vaccines are beneficial for me and my family – % change in agree from 2019 to 2021



Scepticism is higher in less vaccinated countries

% received at least one dose of a COVID-19 vaccine

% disagree that all recommended vaccines are beneficial

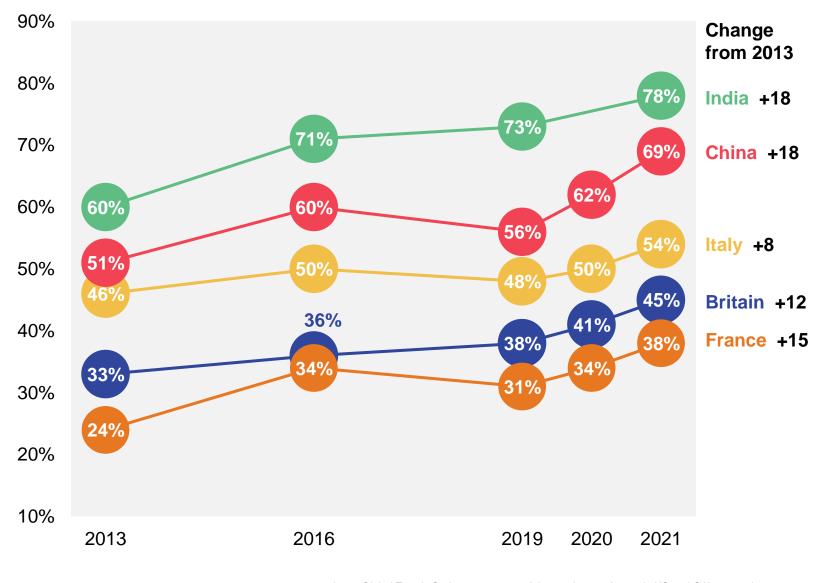


Ipsos Global Trends Series: 500-1,000 adults aged 16-75 (18-75 in US and CA) per market per vear Vaccination statistics collected from Our World In data. Romania figure from 26 November 2021 and China figure from 18 September 2021



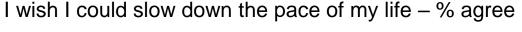
But overall: rising optimism in the power of science

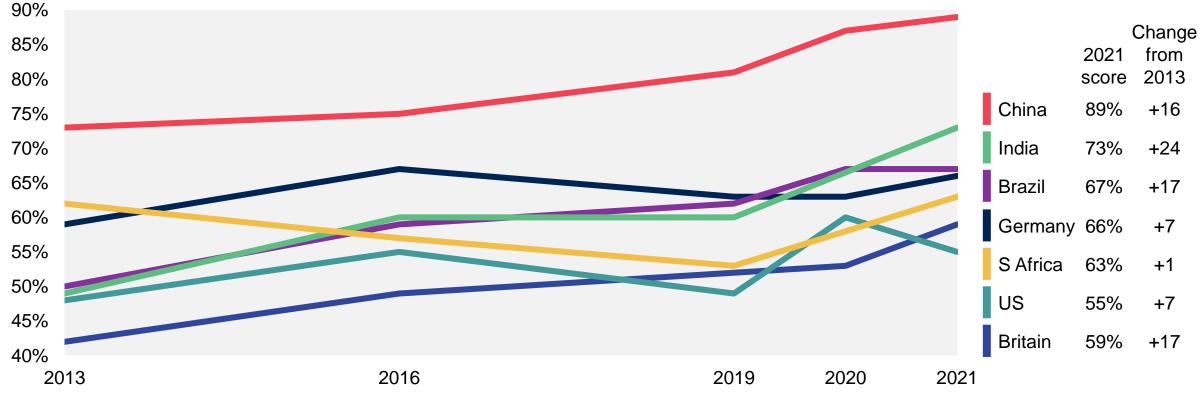
% agree that eventually all medical conditions and diseases will be curable





Feeling overwhelmed has risen in many markets since 2013

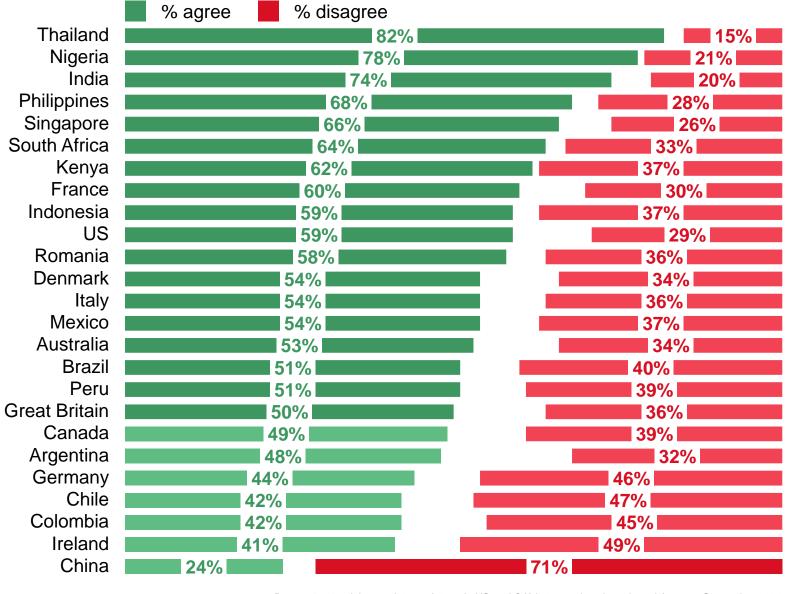






Nostalgia varies markedly

I would like my country to be the way it used to be

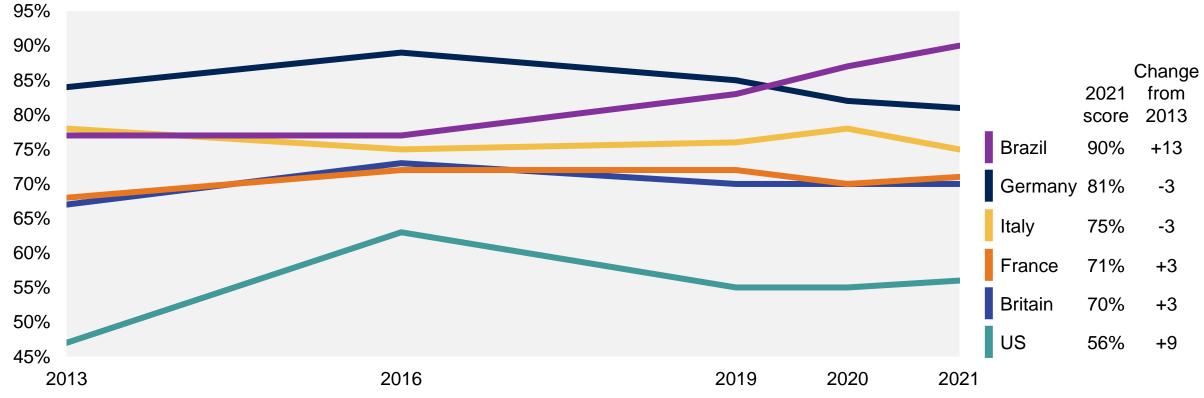


Base: 24,332 adults aged 16-75 (18-75 in US and CA) in 25 markets interviewed August - September 2021



As do views on the impact of income disparities

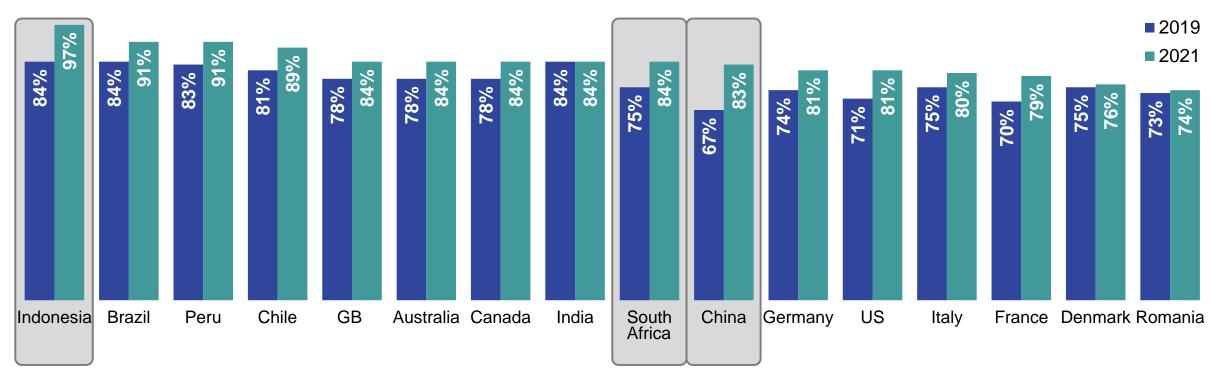






Social media firms still have 'too much power' – more notable growth in some emerging markets

Social media firms have too much power - % agree 2019 and 2021



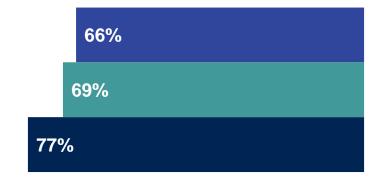


Yet anxiety and apathy remain the key reactions to the data dilemma





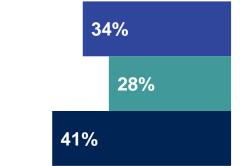
It is inevitable that we will all lose some privacy in the future because of what new technology can do



Data anxiety:

I am concerned about how information being collected about me when I go online is being used by my own government



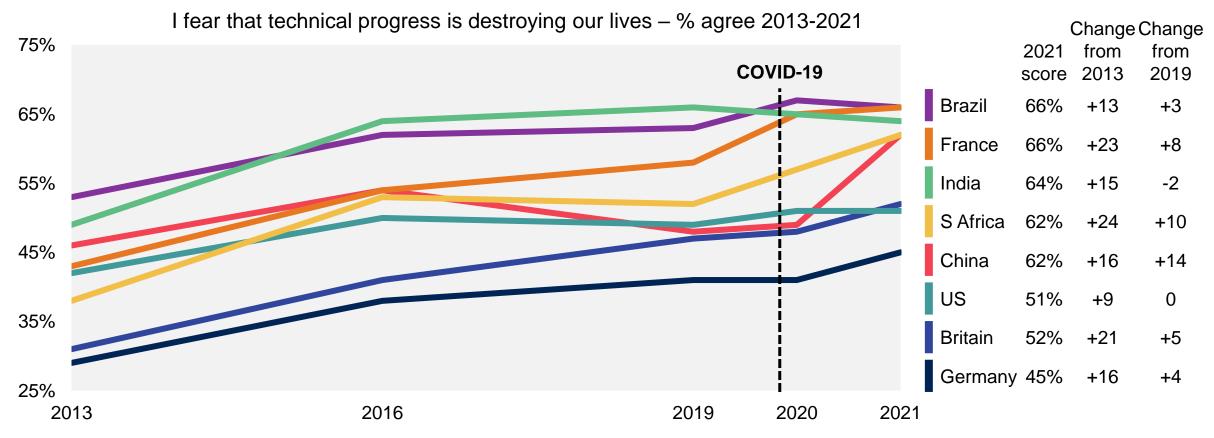


Data sharing:

People worry too much about their privacy online - I'm not concerned about what companies or the government know about me



Concern about tech rose more pre-COVID for developed markets

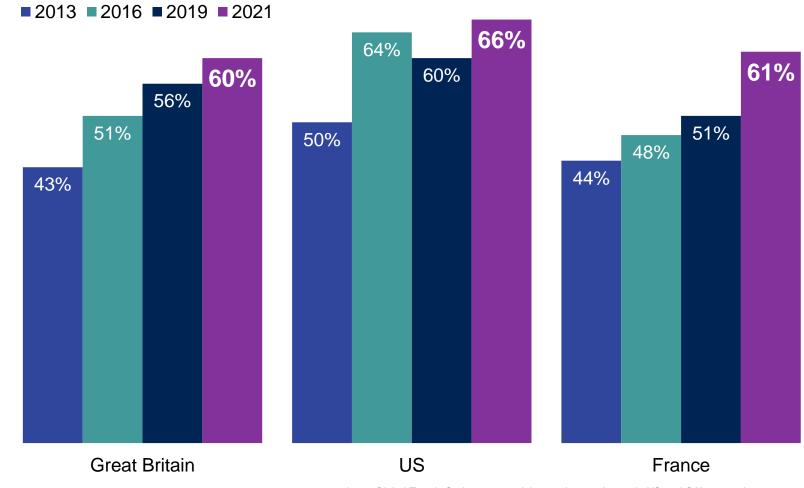


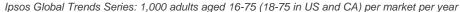




The rise and rise of brand purpose

I tend to buy brands that reflect my personal values – % agree

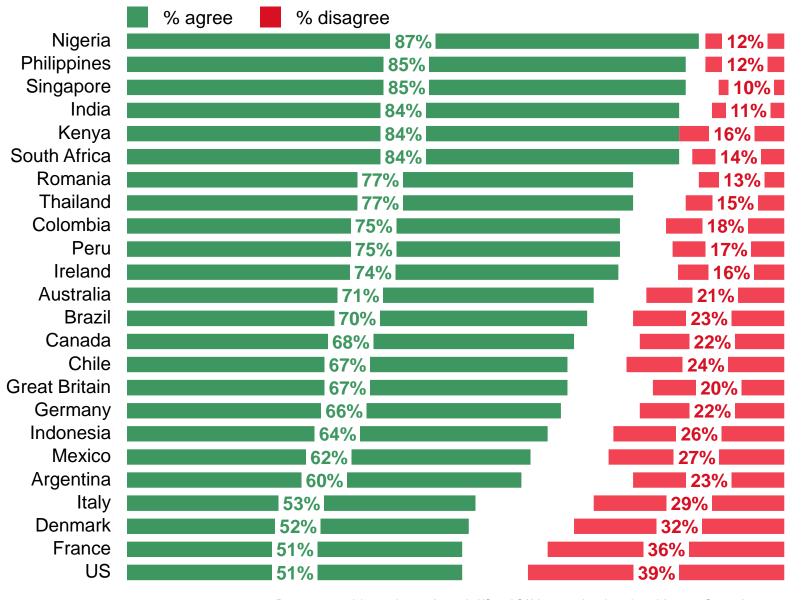






Many see a role for business in social issues

Business leaders have a responsibility to speak out on social and political issues affecting my country

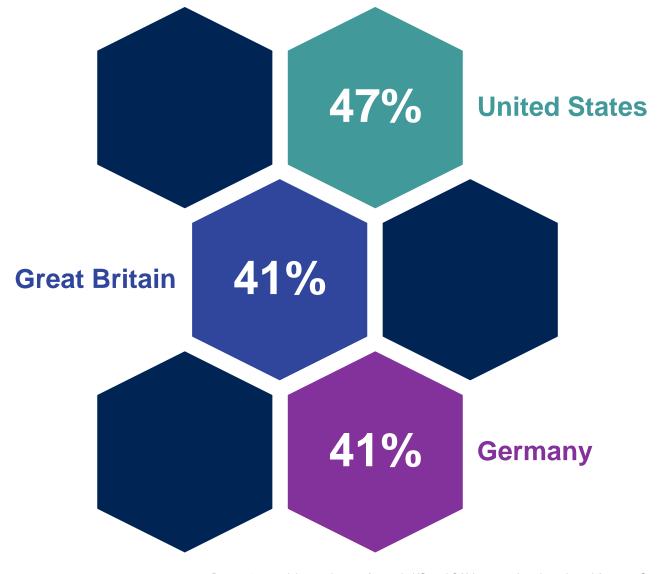


Base: 24,332 adults aged 16-75 (18-75 in US and CA) in 25 markets interviewed August - September 2021



Although not everyone agrees this is a priority...

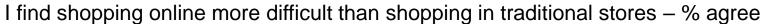
I don't care if a brand is ethically or socially responsible, I just want them to make good products – % agree

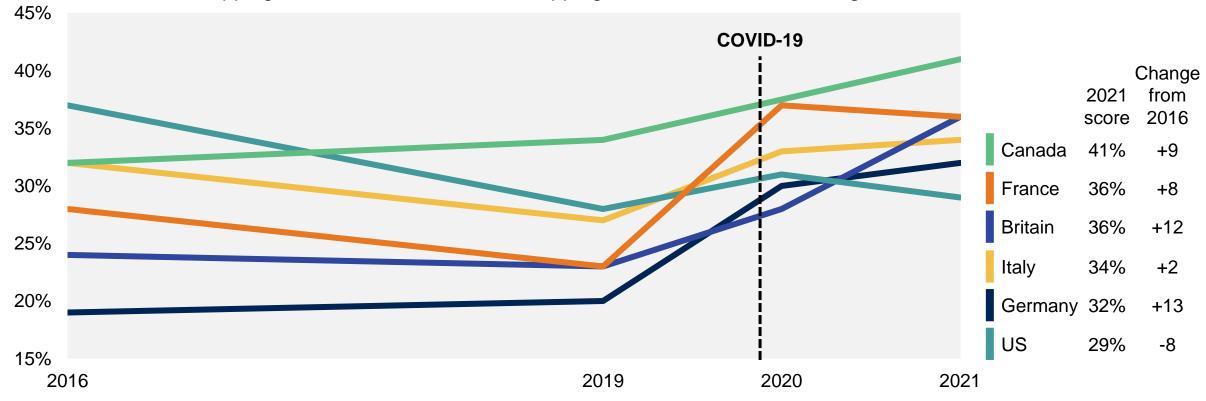


Base: 24,332 adults aged 16-75 (18-75 in US and CA) in 25 markets interviewed August - September 2021



Online friction has risen since COVID-19



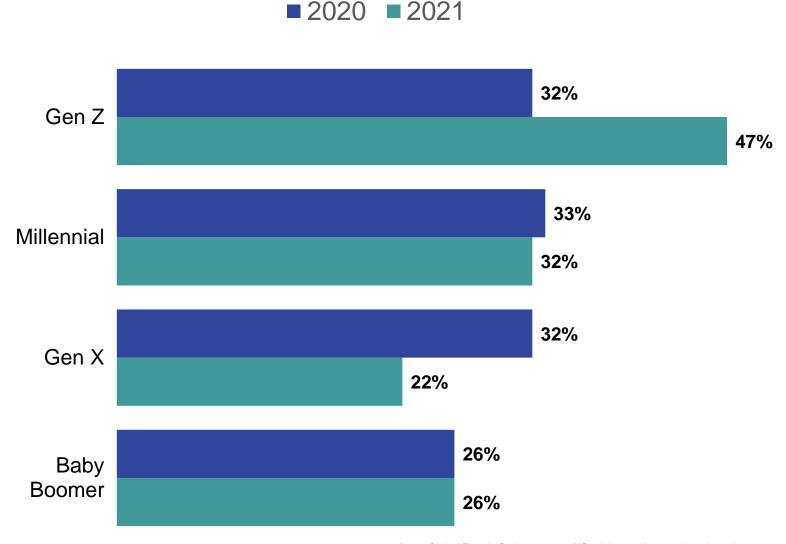




But who is experiencing the most friction?

United States

I find shopping online more difficult than shopping in traditional stores – % agree

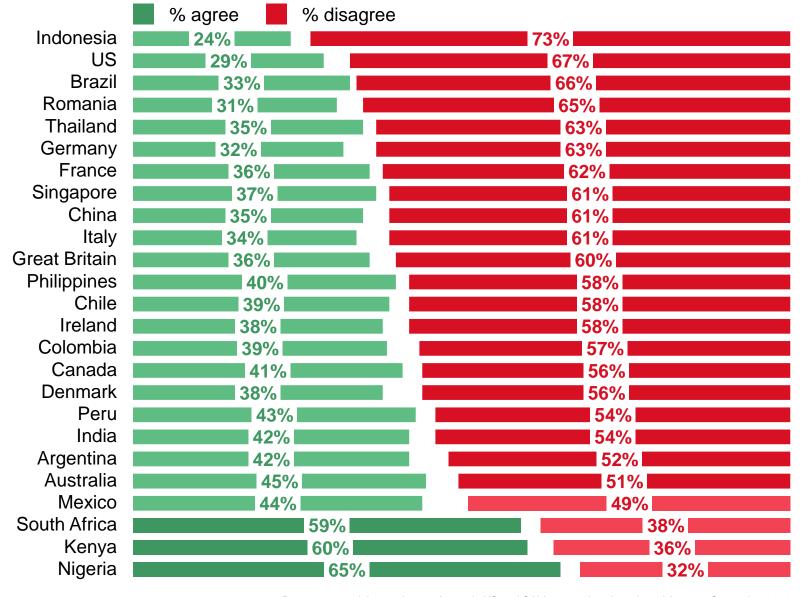


Ipsos Global Trends Series: c.1,000 US adults aged 18-75 interviewed per wave



It remains easier for most however

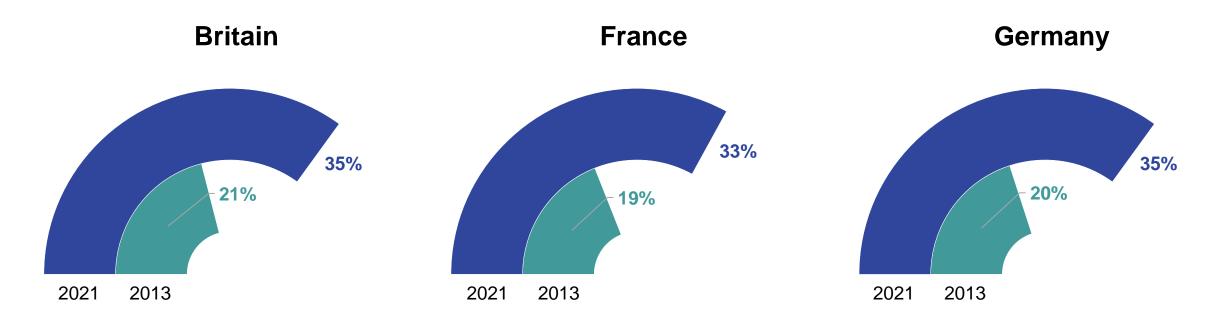
I find shopping online more difficult than shopping in traditional stores





And we also see some growth in comfort with sharing data

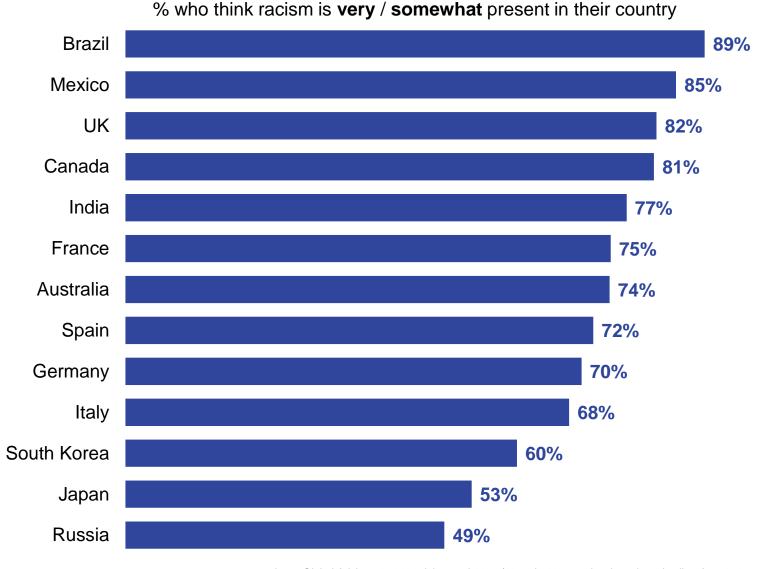
People worry too much about their privacy online - I'm not concerned about what companies or the government know about me - % agree





Black Lives Matter has also changed the narrative

To what extent if at all do you think that racism and other forms of intolerance which is the base of the protests in the United States is present in your country?

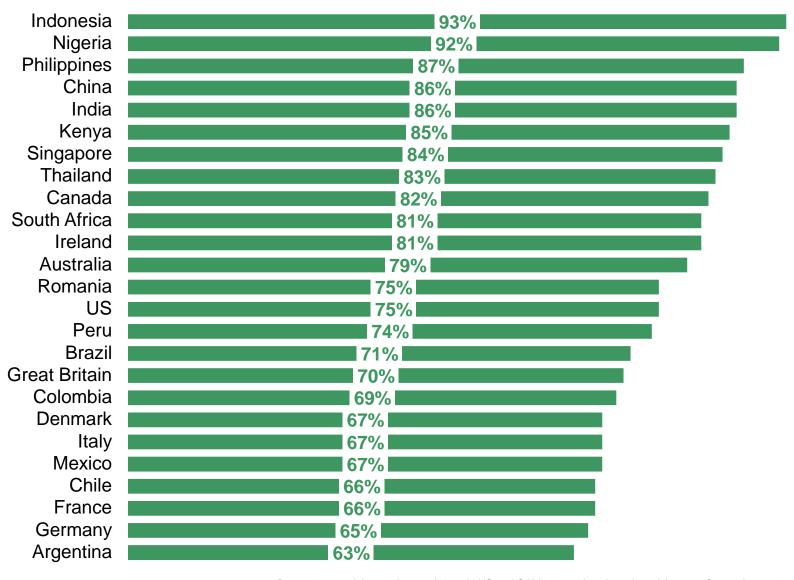


Ipsos Global Advisor: 15,908 adults aged 16-75/18-75 in 13 countries, interviewed online June 2020



While most think they live in cohesive neighbour-hoods

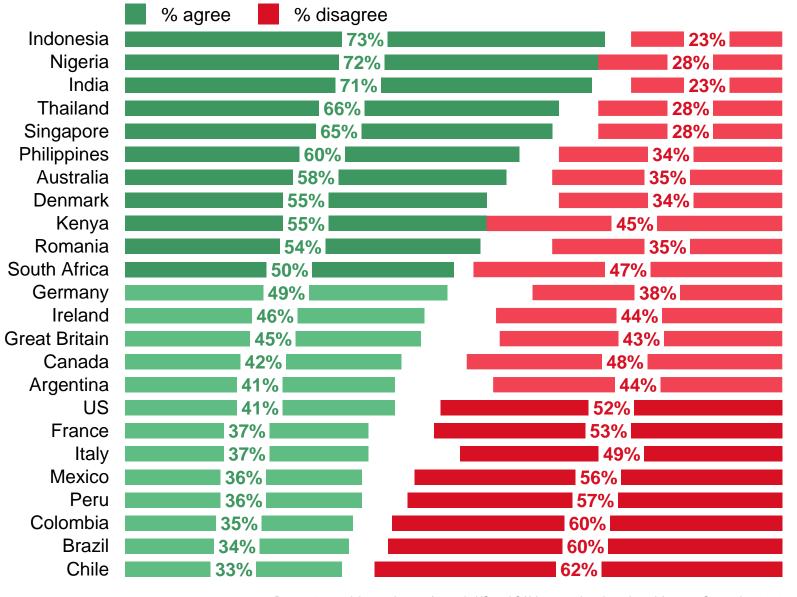
My local area is a place where people from different backgrounds get on well together – % agree





They agree less on how minorities are treated

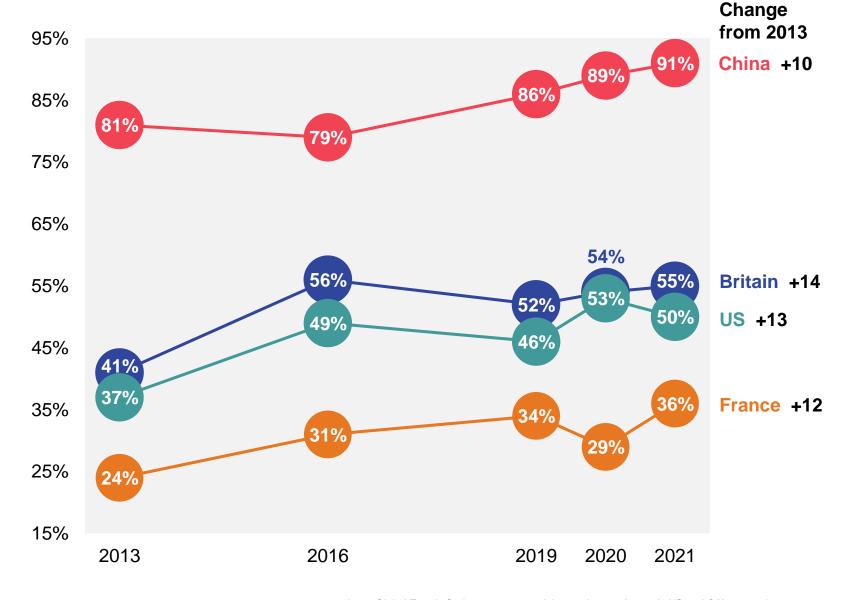
"People from different backgrounds and ethnic minorities in my country are treated fairly"







Views of globalisation continue to improve



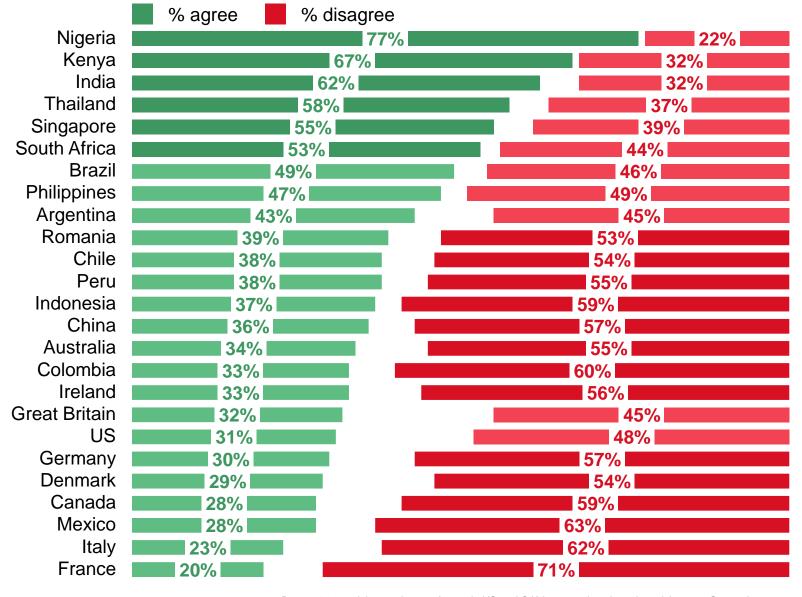
Globalisation is good for my country – % agree

Ipsos Global Trends Series: 500-1,000 adults aged 16-75 (18-75 in US and CA) per market per year



Yet many show a preference for local / national brands

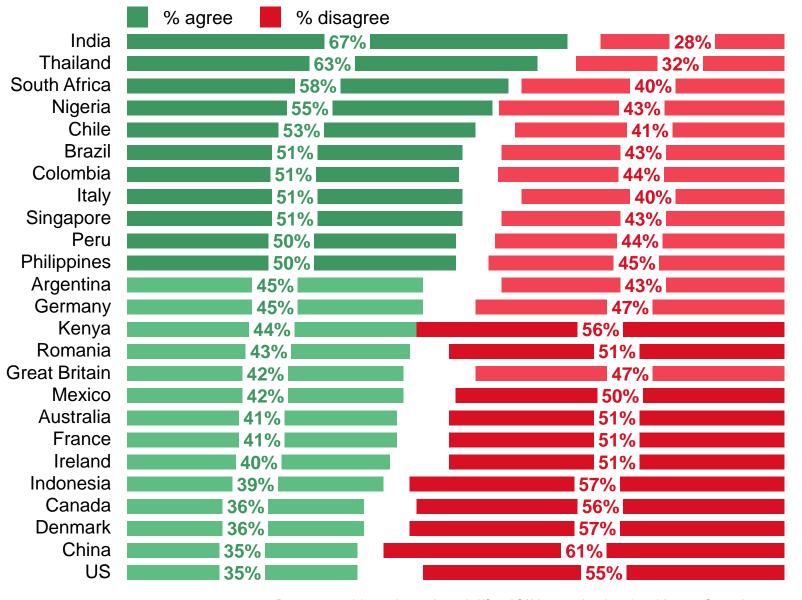
I think global brands make better products than brands that are just local to my country





And feel a closer affinity to the nation

I feel that I more a citizen of the world than a citizen of my country





Values remain mostly unchanged 1.5 years in

Still more continuity than change

Climate concern was not interrupted by COVID-19 Link between brand and values/purpose

But we see potential for evolution in some areas

Attitudes to data and online/offline world Rebalancing between global and local





BUT whether we see it or not, the world is changing fast



Multipolar world Bipolar world

Climate concern Climate action

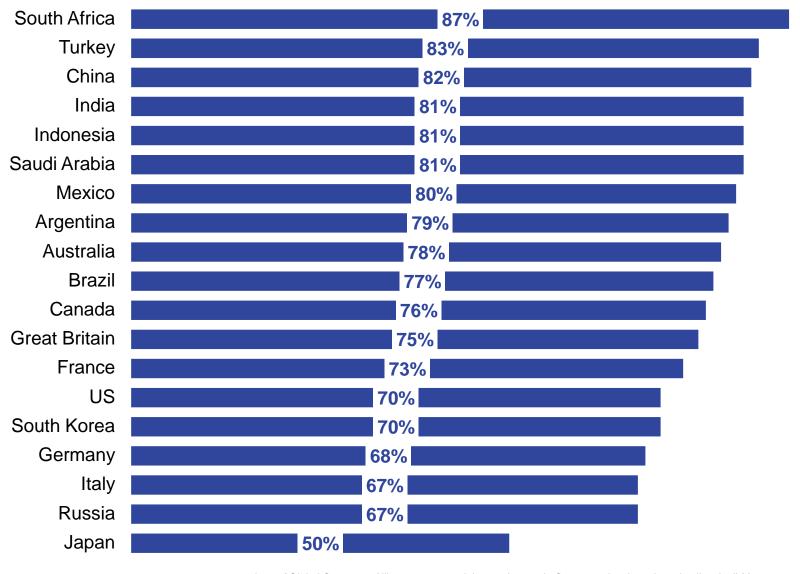
Online and offline Blended reality

Political leaders Social leaders



Post pandemic, the capacity for change is there...

The COVID-19 pandemic has shown how quickly people can change their behaviour in a crisis – % agree



Ipsos / Global Commons Alliance: 19,735 adults aged 16-75 in G20 countries, interviewed online April-May 2021



The question for 2022 is...

How will our slow-changing values clash with our changed world?

And who will lead the public to help them adapt?



