



The World's Leading Environmental Company



- · No.1 worldwide in water services
- 2007 revenue: \$16.1 billion



- **Waste Services**
- · No.1 worldwide in waste services, leader in industrial and hazardous waste mgt. • 2007 revenue: \$13.6



- Energy and Facilities Management
- No.1 in Europe and U.S. in energy services • 2007 revenue: \$10.2 billion



• No.1 passenger transportation in US and Europe • 2007 revenue: \$8.2

Transportation

- billion
- \$48 billion in revenues with 320,000 employees in 64 countries
- Only global company providing entire range of environmental services to municipal, industrial and commercial customers





A leader in the North American market **VEOLIA VEOLIA VEOLIA** • VEOLIA ENVIRONMENTAL SERVICES TRANSPORTATION **ENERGY** Energy and Facilities Management **Waste Services** Water + **Transportation** Wastewater · No.1 in municipal ■ Top 1 - 4 in various No.1 in U.S. passenger

- partnerships and industrial outsourcing Revenue: \$850M
- categories of waste management
- Revenue: \$2B
- · Rapid growth in North American market to No. 1 position
- · Revenue: \$500M*
- transportation Revenue: \$1.1B

- North American businesses:
 - Approximately \$4.5 billion in revenues with 31,000 employees
 - No. 3 in Engineering News Record survey of environmental companies
 - Leader in integrated environmental management



* Includes full-year 2007 contribution from TNAI acquisition on a pro-forma basis





Methodology

Alexandria
Beijing
Berlin
Chicago
London
Los Angeles
Lyon
Mexico City
New York
Paris
Prague
Shanghai
Sydney
Tokyo

- Representative, random sample survey of city dwellers.
- 600 surveys in each city, totaling 8,600 respondents from 5 continents.
- Online surveys in 12 cities. Face-toface interviews in 2 cities. Plus focus groups in most cities.
- Ages 18-70, representative crosssection of age, gender and regional distribution.

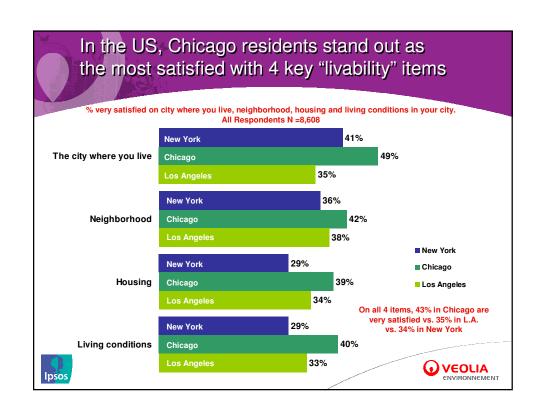


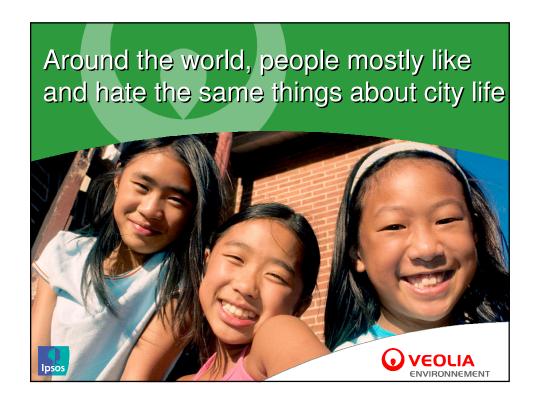


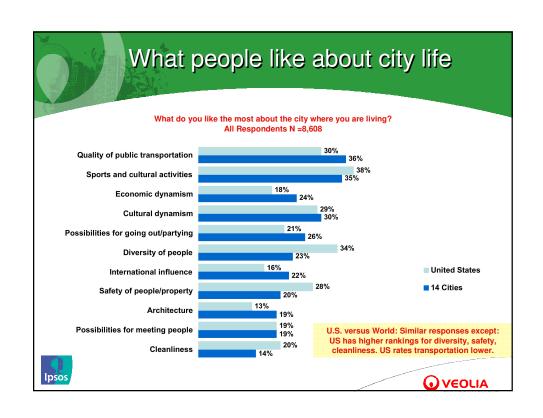


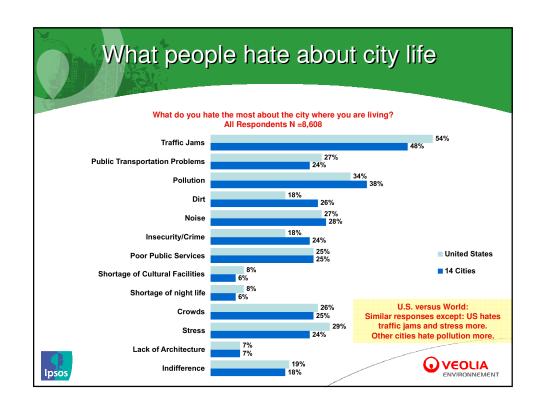














Appreciation of choice, yet economic pressure

The city brings options, and freedom of choice

84% enjoy the choices and possibilities for work, sports, culture & entertainment

But with this freedom comes anxiety.

80% of city dwellers feel pressure to earn a good income.









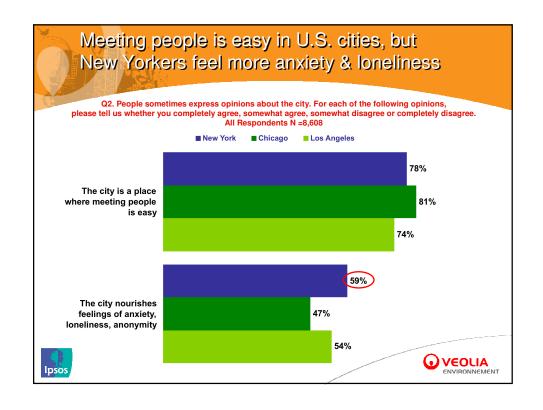
A paradox between the collective and the individual

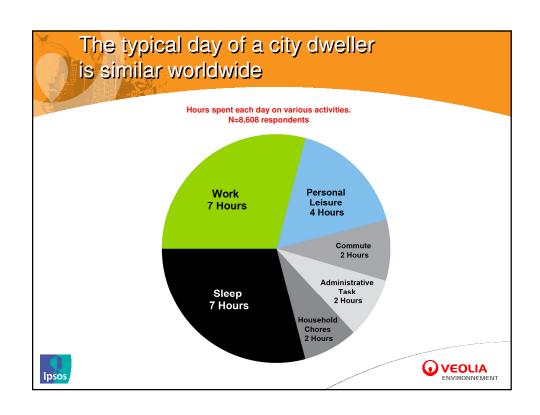
- For most (72%), the city is a social place where meeting people is easy.
- But, city life comes at a psychological price.
- Half (53%) say that the city nourishes feelings of anxiety, loneliness and anonymity.











Worldwide, city dwellers are unanimous in wanting more time for family and friends

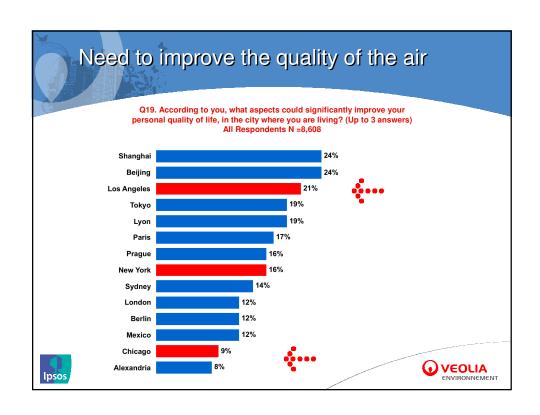
- They feel their lives are too frenetic and governed by factors they don't control (work, traffic, etc).
- They consider their "personal time" insufficient.
- They would like to re-do the balance between professional and personal time.
- They would like to spend an hour less in transport and an hour less in work, and have more time to spend sleeping, with family and friends, or on leisure and domestic activities.

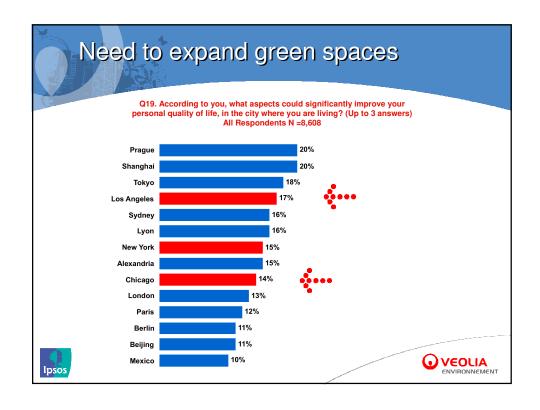




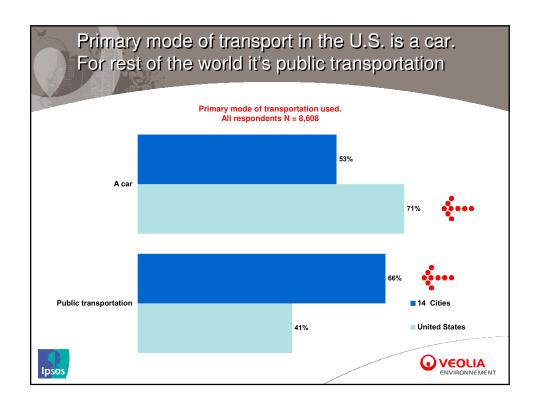


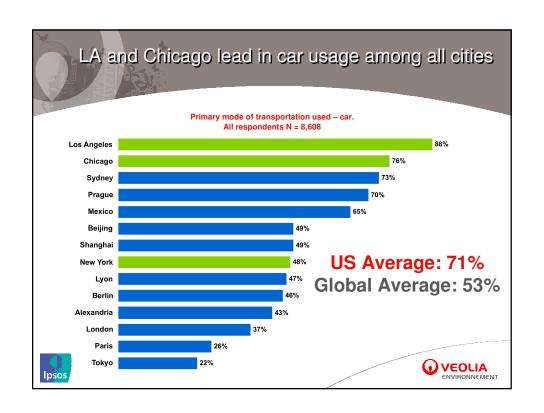


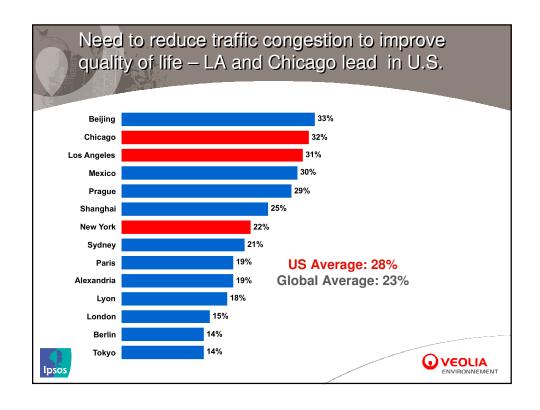


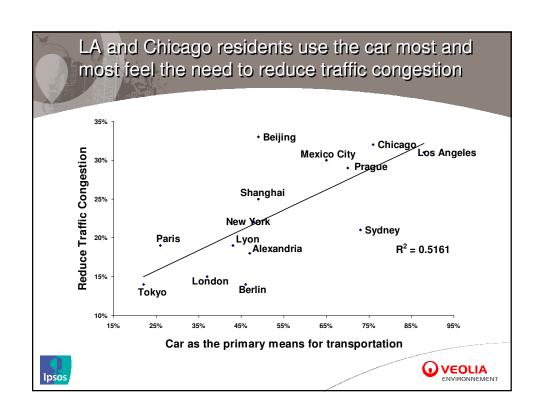


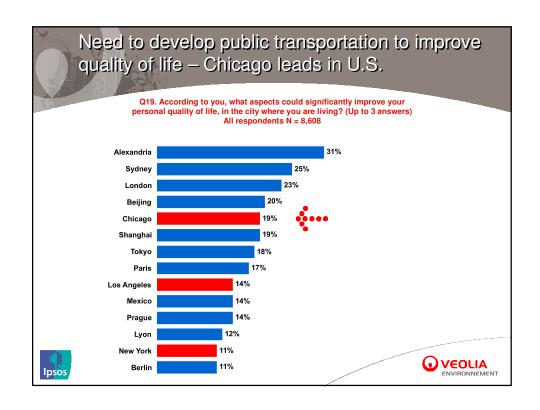


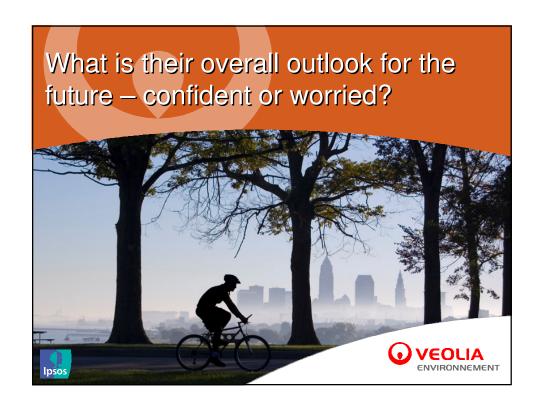


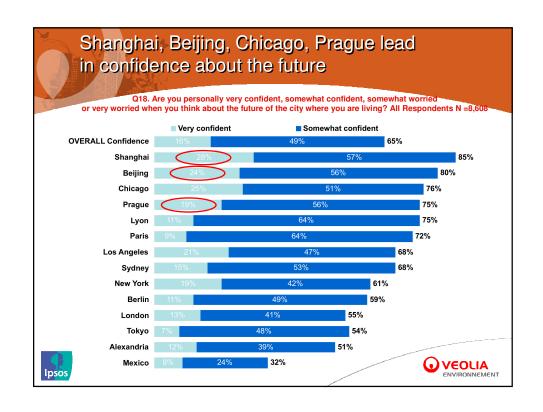


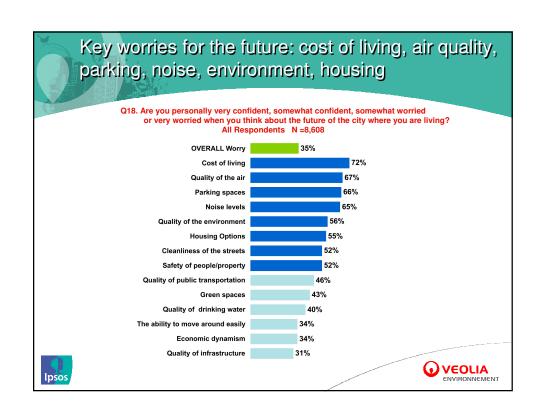












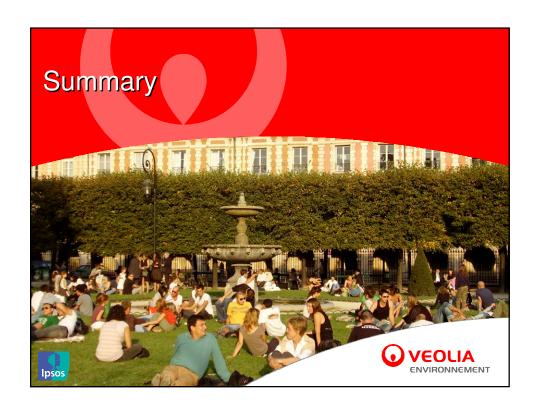
Top worries for the future - Chicago vs other cities

Chicagoans are significantly less worried about the future on several key items, compared to the U.S. and world cities.

	Chicago	New York	L.A.	All 14 Cities
Cost of living	62%	76%	68%	72%
Parking space availability	57%	66%	51%	66%
Air quality	49%	62%	62%	66%
Noise level	44%	60%	52%	65%
Housing options	41%	65%	51%	55%
Quality of the environment	39%	55%	54%	56%
Quality of public transportation	55%	40%	45%	46%







Summary: Most satisfied cities and key likes/dislikes

- Sydney and Chicago clear leaders.
- Likes: Diversity, culture, sports & entertainment options, freedom, ease of meeting people
- Dislikes: Cost of living, traffic jams, lack of safety, pollution, noise, dirt, poor management of public services.
- Mobility from well-developed public transit is much appreciated.





Summary: Mixed emotions prevail

- Much to like, yet economic pressure
- Easy to meet people, yet loneliness & isolation
- Universal desire to re-balance personal & professional time.





Summary: Future outlook

- Most Confident: Shanghai, Beijing, Chicago, Prague, Lyon and Paris
- Chief Worries: cost of living, air quality, noise, quality of the environment and housing options.





If we could have it all...

- Sydney, Chicago and Los Angeles -- "livable" cities because of optimism & closeness to nature (oceans and Great Lakes settings)
- · Tokyo's mass transit system and convenience
- · Shanghai and Beijing's economic vitality
- Paris, London and New York's cosmopolitan setting and cultural activities
- New York, Chicago and Los Angeles's diversity of people
- Alexandria, Berlin and Prague's fun-loving social atmosphere and ease in meeting people
- Prague and Chicago's friendliness



• Prague's architecture



