



























### **Enriching Our Work in Culture**

**Professional Development In Ontario's Culture Sector: A Qualitative and Quantitative Study** 





### **Research Plan**

PHASE	RESEARCH / ANALYSIS			RESEARCH OBJECTIVE
PHASE 1	<ul><li>Literature Review</li><li>Qualitative Elite Interviews</li></ul>	$\Rightarrow$	1.	Identify current themes, trends, theories, issues and practices relevant to professional development in Ontario's cultural sector.
PHASE 2	<ul><li>Survey of Organisations</li><li>Survey of Individual Artists</li></ul>		2.	Provide a summary of best practices in professional development.
		$\longrightarrow$	3.	Determine what professional development and skills renewal training is currently being undertaken in Ontario's cultural sector.
			4.	Identify major barriers to, and motivations for, artists pursuing professional development.
			5.	Explore the financial investment being made and the benefits attributed to this investment.
			6.	Explore perceptions within Ontario's cultural sector of what training is needed.
PHASE 3	<ul><li>Integration of Phases</li><li>1 &amp; 2 Findings</li></ul>	$\rightarrow$	7.	Provide a summary of best practices in professional development.
			8.	Provide CCCO with clear recommendations for enhancing professional development and skills renewal in Ontario's cultural sector.



### Methodology – Qualitative Phase

#### ➤ Literature Search.

The qualitative research began with an exploration of literature related to professional development practices. It entailed a review of available research reports, journal articles, websites, and government and charitable sector publications in the cultural sector and outside of the sector.

#### > Elite Interviews.

- 12 elite interviews were conducted with key informants in professional development in Canada, the United States, Australia and the United Kingdom.
- Interviewees were selected for their perceived 'big picture' knowledge of current professional development practices and their understanding of trends.
- Conducted by telephone
- Average of 20 minutes each.



### **Methodology – Survey of Professional Artists**

- > Respondent Selection.
  - CCCO sent out invitations to arts organisations across the province who in turn actively encouraged their membership/contacts to participate.
- ➤ Sample size = 614
  - Includes a representative sample of 200 professional artists, plus
  - An over-sample of 414 professional artists in specific sub-sectors.
- ➤ The survey was conducted online in English and French from September 17 to October 9, 2007.
- ➤ The resulting data were weighted to the expected distribution of professional artists in Ontario across the sub-sectors.
- ➤ Margin of Error. +/- 6.9%



### Methodology – Survey of Cultural Organisations

- ➤ Ipsos Reid conducted a survey of 500 cultural organisations in Ontario.
- ➤ The survey was conducted by telephone in English and French between September 10 and October 17, 2007.
- > Arts & cultural organisations within the following five sub-sectors:
  - Visual arts and crafts
- Performing arts
- Film and new media
- Heritage
- Writing and publishing
- > Respondent Selection.
  - Person in the organisation who is in charge of human resources.
  - Or if no HR, to the owner, managing director or the person most knowledgeable about professional development activities.
- ➤ The resulting data were weighted according to the proportion of organisations in these five categories according to Statistics Canada data.
- ➤ Margin of Error. +/- 5.6%



### **Definitions**

#### **Professional Artist**

 Persons who have developed skills through training and/or practices; are recognized as such by artists working in the same artistic tradition, and seek payment for their work and actively practice their art.

#### **Other Cultural Workers**

Those who are engaged by cultural organisations but are not professional artists.

### **Professional Development**

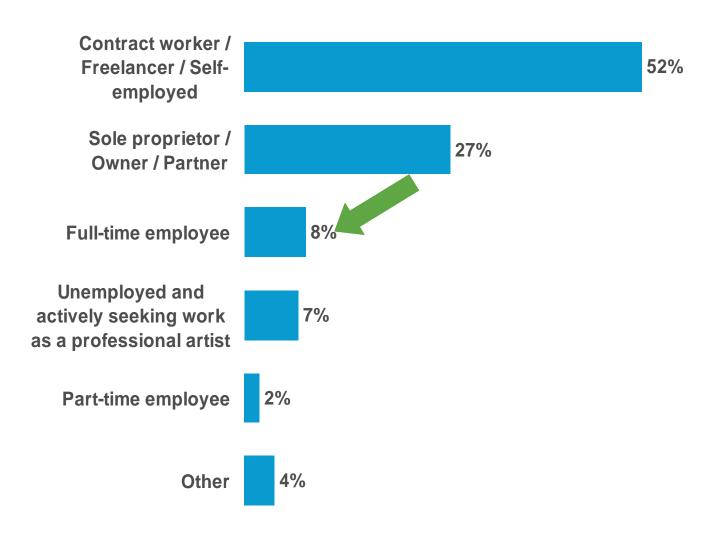
- The deliberate pursuit of training and/or other activities that professional artists undertake to acquire new skills and/or knowledge that will enhance their careers in the cultural sector.
- Professional development may include degree/diploma/certificate programs or other courses, internships, workshops, seminars, paid mentoring/apprenticeship programs, and relevant conferences.



# PART II: PROFESSIONAL ARTISTS PART II: CULTURAL ORGANISATIONS

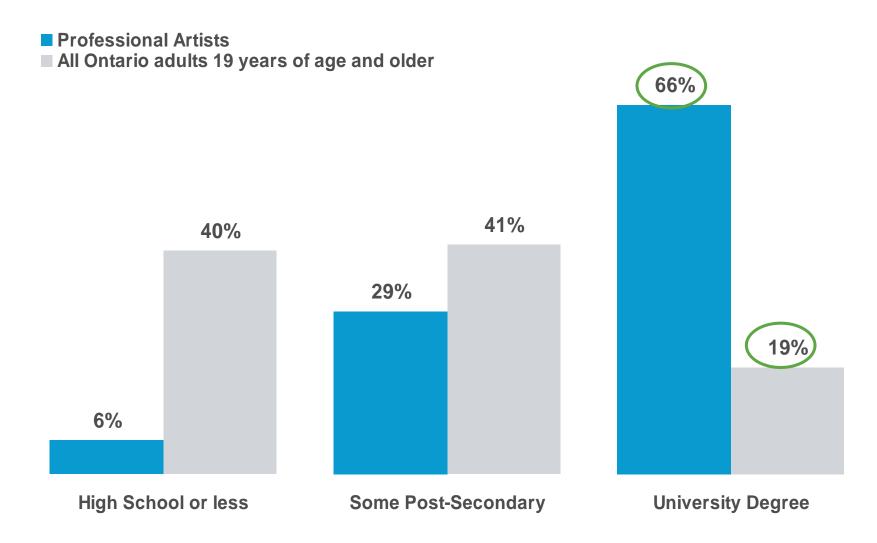


## Half of professional artists are contract workers, freelancers or self-employed



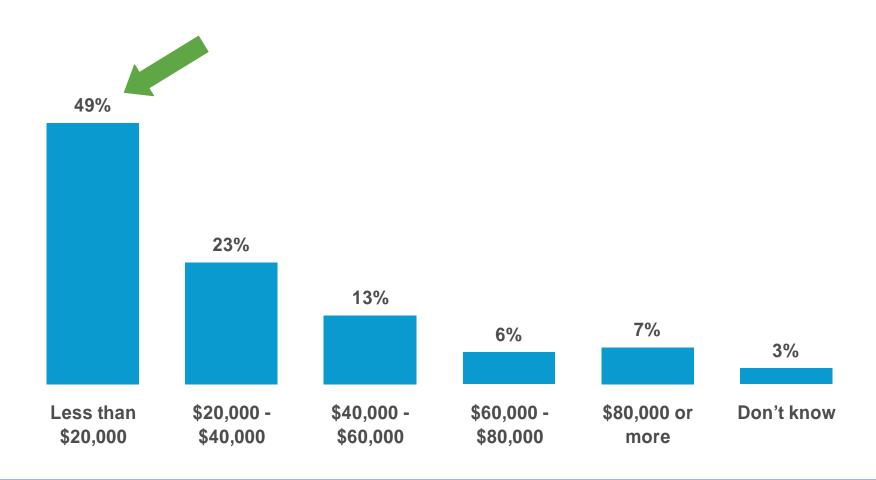


## 3½ half times more professional artists than Ontario adults overall have a university degree



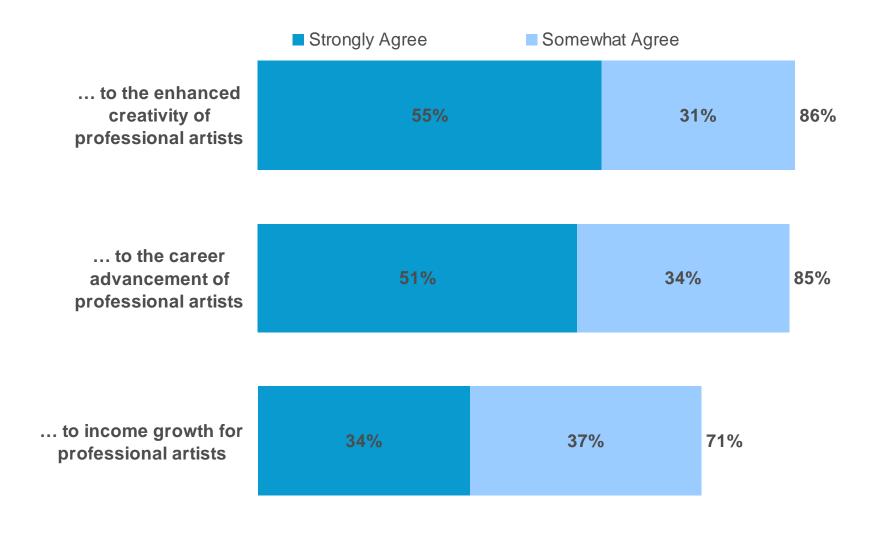


## Half of professional artists make less than \$20,000 per year from their work as an artist



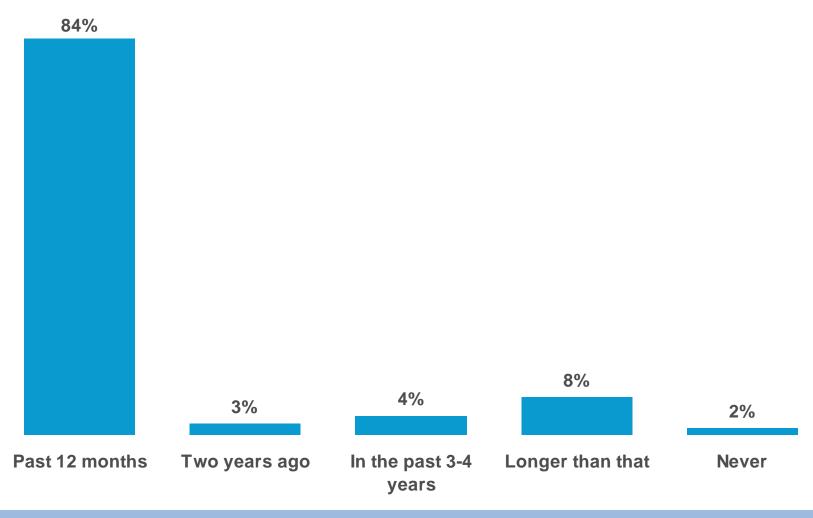


## Professional artists agree professional development contributes substantially ...



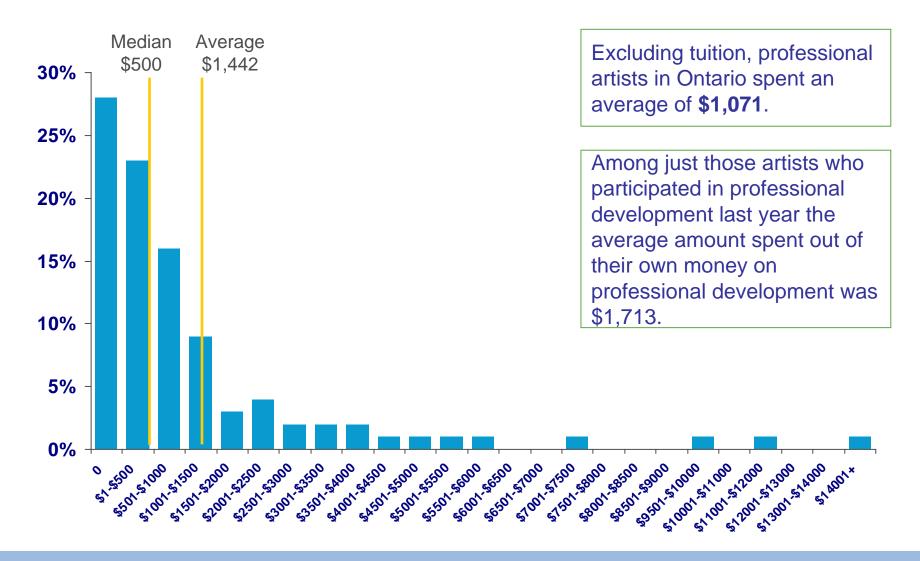


## 84% of professional artists participate in professional development annually





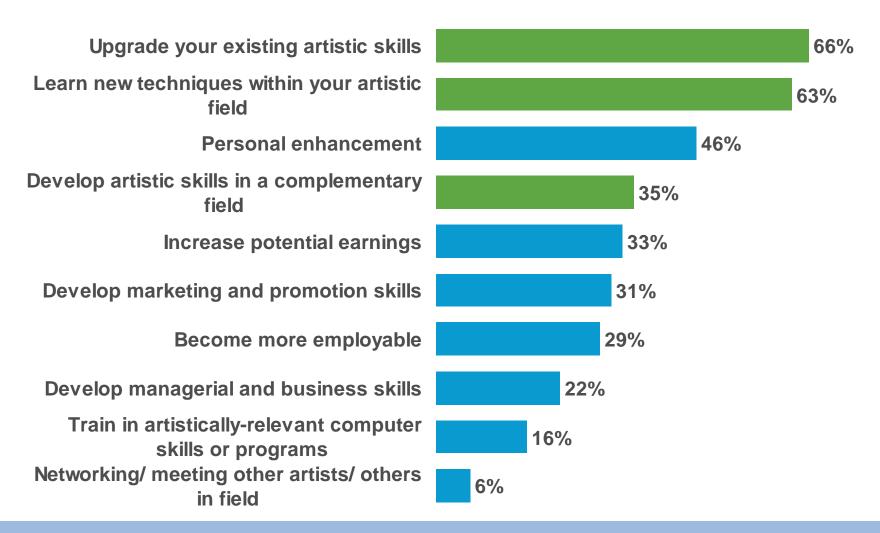
# Overall, professional artists spent an average of \$1,442 out of their own money on professional development in the past year. (median= \$500)





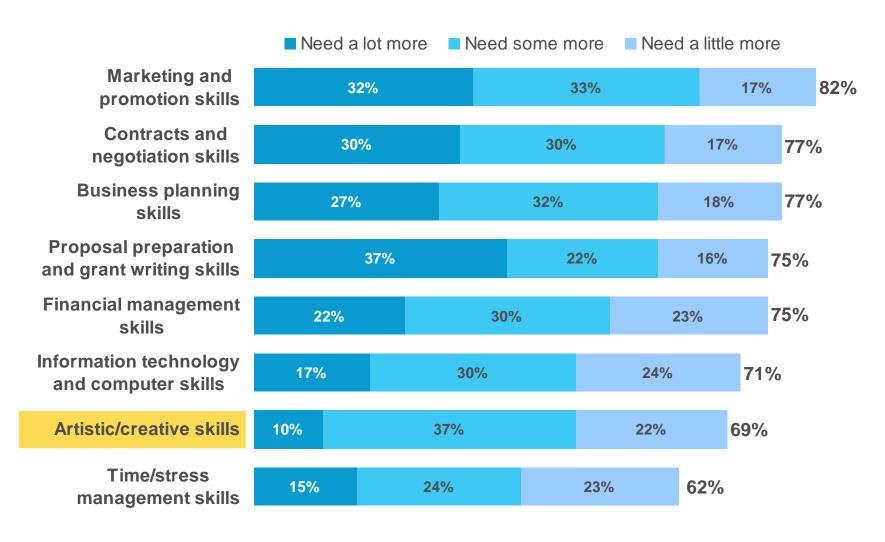
## The main reason for pursuing professional development is artistic development...

Aided; Multi-mention





## But looking forward, most professional artists see a need for business skills





## Costs top the list of important barriers to professional development





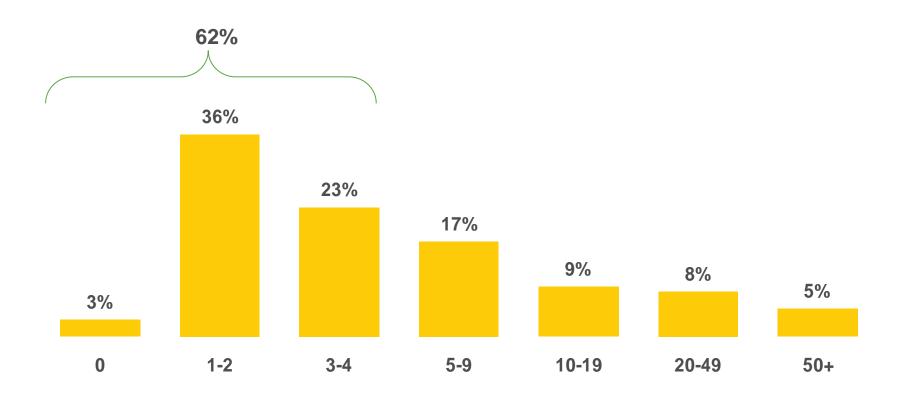
### **PART I: PROFESSIONAL ARTISTS**

PART II: CULTURAL ORGANISATIONS



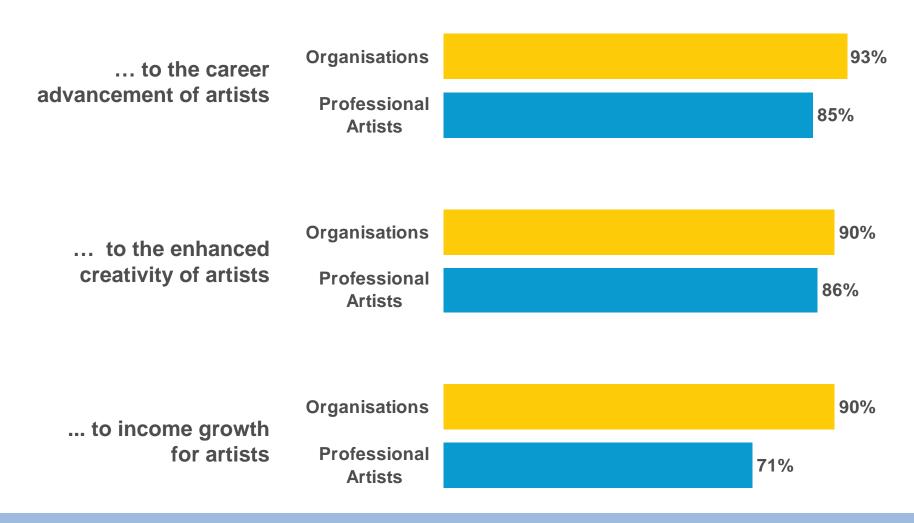


# 3 in 5 cultural organisations employ 4 or less full-time employees.



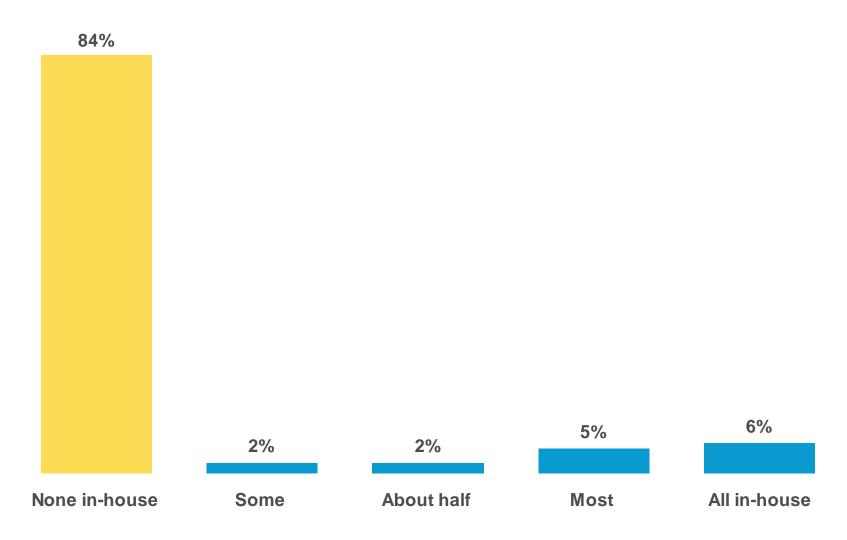


## More organisations than artists agree professional development contributes substantially to ....





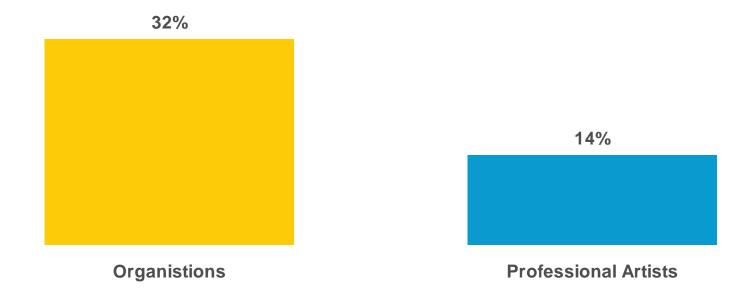
## The vast majority of cultural organisations does not provide any formal in-house training.





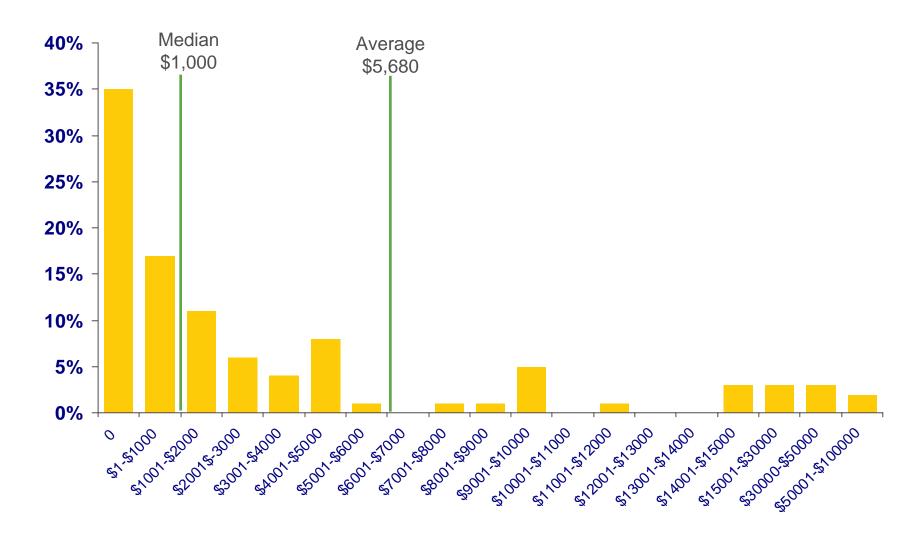
# Organisations are twice as likely as professional artists to strongly agree that informal on-the-job learning is more effective than formal pd for artists.

% saying they strongly agree





## Amount spent on professional development by organisations in their past fiscal year.

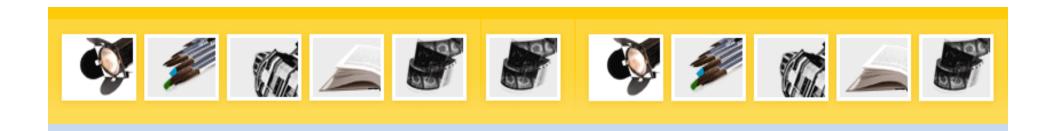




# Top two reasons organisations give for not providing more professional development are both financial barriers.

Unaided; Multi-mention





### **IMPLICATIONS**



### **Implications**

- ➤ Highlight the need for business-type training among professional artists in Ontario
- ➤ Encourage both professional artists and Ontario's cultural organisations to budget a sum of money, however modest, for professional development.
- > Build the economic story for professional development.
- Create a network of like-minded organisations in Ontario, Canada and internationally to develop a Best Practices literature for professional development in the cultural sector



### Thank you

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### NAICS code included in Organisations sample.

Sub-Sector	NAICS Code	Description
Writing/Publishing		
	511120	Periodical Publishers
	511130	Book Publishers
	511190	Other Publishers
	512230	Music Publishers
Film/Media		
	512110	Motion Picture and Video Production
	512290	Other Sound Recording Industries
	512190	Post-Production and Other Motion Picture and Video
Performing Arts		
	711111	Theatre (except Musical) Companies
	711112	Musical Theatre and Opera Companies
	711120	Dance Companies
	711130	Musical Groups and Artists
	711190	Other Performing Arts Companies
	711311	Live Theatres and Other Performing Arts Presenters
	711321	Performing Arts Promoters (Presenters) without Fac
Visual Arts and Crafts and Heritage		
	541430	Graphic Design Services
	541920	Photographic Services
	712111	Non-Commercial Art Museums and Galleries
	712119	Other Museums
	712120	Historic and Heritage Sites