

Canadian Online Omni June 18 - 25, 2012

	Women Executives Banner 1
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45 16. Which industries do you feel provide the best opportunities for women to move into managerial/executive positions in the next three to five years?

SS1. What is your employment status?

	AGE					EDUCATION				
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad		
		Α	В	С	D	E	F	G		
Base: All Respondents	500	80	255	165	12	83	195	210		
Weighted	500	80*	257	163	10**	82*	195	212		
	433	69	236	128	8	68	168	189		
Working full time	87%	87%	92%	79%	87%	83%	86%	89%		
			С							
	67	11	21	35	1	14	28	23		
Working part time	13%	13%	8%	21%	13%	17%	14%	11%		
				В						

S1. Are you a manager or executive in your place of work, such that you have budgetary decision-making authority?

			AGE			EDUC	ATION	
	Total	18-34	35-54	55+	<hs< th=""><th>нѕ</th><th>Post Sec</th><th>Univ Grad</th></hs<>	нѕ	Post Sec	Univ Grad
		Α	В	С	D	E	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
Yes	500 100%	80 100%	257 100%	163 100%	10 100%	82 100%	195 100%	212 100%

1. Which of the following has been the biggest source of support/inspiration for you to strive for a managerial/executive position with an organization?

			AGE			FDU	CATION	
			NOL					
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
		Α	В	С	D	Е	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
	186	23	98	65	2	23	71	90
Personal goals/passion	37%	29%	38%	40%	19%	28%	36%	43%
								Е
	118	18	61	39	1	29	42	45
Desire to be self-sufficient	24%	23%	24%	24%	15%	35%	21%	21%
						FG		
	74	10	38	26	3	10	30	30
Financial security/incentive	15%	13%	15%	16%	35%	12%	16%	14%
	48	10	24	13	2	7	22	17
Interest in managerial/executive experience	10%	12%	9%	8%	17%	8%	11%	8%
	1070	1270	370	070	17 70	070	1170	070
	40	7	21	11	0	6	14	20
Strong mentors	8%	9%	8%	7%	-	8%	7%	9%
	35	11	15	8	1	8	16	10
Family/friends	7%	14% BC	6%	5%	13%	9%	8%	5%

2_1. [Managing work and family] How challenging have the following obstacles been to overcome in the progression of your career to management?

		AGE			EDUC	CATION	
Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
	А	В	С	D	E	F	G
500	80	255	165	12	83	195	210
500	80*	257	163	10**	82*	195	212
87	18	45	24	0	12	34	41
17%	23%	17%	15%	-	15%	17%	19%
213	27	115	71	4	37	83	90
43%	35%	45%	43%	43%	44%	42%	42%
		-		<u> </u>			51
25%	27%	24%	27%	44%	26%	26%	24%
72	13	35	24	1	13	28	31
				· .			15%
		, , ,		1070			
300	46	160	95	4	49	117	130
60%	57%	62%	58%	43%	59%	60%	61%
200	24	07	60	6	24	70	90
		-					82
40%	43%	38%	42%	5/%	41%	40%	39%
	500 500 87 17% 213 43% 127 25% 72 14%	A 500 80 500 80* 87 18 17% 23% 213 27 43% 35% 127 21 25% 27% 72 13 14% 16% 300 46 60% 57%	Total 18-34 35-54 A B 500 80 255 500 80* 257 87 18 45 17% 23% 17% 213 27 115 43% 35% 45% 127 21 62 25% 27% 24% 72 13 35 14% 16% 14% 300 46 160 60% 57% 62% 200 34 97	Total 18-34 35-54 55+ A B C 500 80 255 165 500 80* 257 163 87 18 45 24 17% 23% 17% 15% 213 27 115 71 43% 35% 45% 43% 127 21 62 44 25% 27% 24% 27% 72 13 35 24 14% 16% 14% 15% 300 46 160 95 60% 57% 62% 58% 200 34 97 68	Total 18-34 35-54 55+ < HS A B C D 500 80 255 165 12 500 80* 257 163 10*** 87 18 45 24 0 17% 23% 17% 15% - 213 27 115 71 4 43% 35% 45% 43% 43% 127 21 62 44 4 25% 27% 24% 27% 44% 72 13 35 24 1 14% 16% 14% 15% 13% 300 46 160 95 4 60% 57% 62% 58% 43% 200 34 97 68 6	Total 18-34 35-54 55+ < HS A B C D E 500 80 255 165 12 83 500 80* 257 163 10*** 82* 87 18 45 24 0 12 17% 23% 17% 15% - 15% 213 27 115 71 4 37 43% 35% 45% 43% 43% 44% 127 21 62 44 4 21 25% 27% 24% 27% 44% 26% 72 13 35 24 1 13 14% 16% 14% 15% 13% 15% 300 46 160 95 4 49 60% 57% 62% 58% 43% 59% 200 34 97 68	Total 18-34 35-54 55+ < HS Post Sec B C D E F 500 80 255 165 12 83 195 500 80* 257 163 10** 82* 195 87 18 45 24 0 12 34 17% 23% 17% 15% - 15% 17% 213 27 115 71 4 37 83 43% 35% 45% 43% 43% 44% 42% 127 21 62 44 4 21 51 25% 27% 24% 27% 44% 26% 26% 72 13 35 24 1 13 28 14% 16% 14% 15% 13% 15% 14% 300 46 160 95 4 49 117<

2_2. [Outdated perceptions of women in managerial/executive roles] How challenging have the following obstacles been to overcome in the progression of your career to management?

			AGE			EDUC	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
		А	В	С	D	Е	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
Outdated perceptions of women in								
managerial/executive roles								
	71	12	26	34	0	13	27	31
Very challenging	14%	14%	10%	21%	-	16%	14%	15%
				В				
	182	29	92	61	5	33	74	70
Somewhat challenging	36%	37%	36%	38%	56%	40%	38%	33%
	161	23	94	44	2	22	64	73
Not very challenging	32%	29%	37%	27%	21%	27%	33%	34%
That vary analianging	3270	2370	37 /0	21 /0	2170	21 /0	3370	3470
	85	16	46	23	2	14	30	39
Not at all challenging	17%	20%	18%	14%	23%	17%	16%	18%
Summary					<u> </u>			
- Summary	253	41	117	95	5	46	101	101
Top2Box (Very/ Somewhat challenging)	51%	51%	46%	59%	56%	56%	52%	47%
				В				
	247	39	140	68	4	36	94	112
Low2Box (Not very/ Not at all challenging)	49%	49%	54%	41%	44%	44%	48%	53%
	43 /0	43 /0	C	41/0	111 /0	44 /0	40 /0	3370

2_3. [Being welcomed into and trusted in the established senior management team] How challenging have the following obstacles been to overcome in the progression of your career to management?

			AGE			EDU	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
		А	В	С	D	Е	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
Being welcomed into and trusted in the								
established senior management team								
	61	11	29	21	1	7	18	35
Very challenging	12%	14%	11%	13%	8%	8%	9%	17%
								F
	175	33	78	63	3	34	67	70
Somewhat challenging	35%	41%	31%	39%	29%	42%	34%	33%
	176	23	103	50	5	28	73	70
Not very challenging	35%	28%	40%	31%	49%	34%	37%	33%
	00	4.4	40	20	1	40	37	20
Not at all challenging	88 18%	14 17%	46 18%	28 17%	13%	13 16%	19%	36 17%
Not at all origing	1070	1770	1070	17 70	1376	1076	1970	17 70
Summary								
	236	44	108	85	4	41	85	106
Top2Box (Very/ Somewhat challenging)	47%	55%	42%	52%	38%	50%	44%	50%
				В				
	264	36	150	78	6	41	110	106
Low2Box (Not very/ Not at all challenging)	53%	45%	58%	48%	62%	50%	56%	50%
	22,3	.0,0	C		52.5	33,5	3373	33,5

2_4. [Limited opportunities in the Canadian market] How challenging have the following obstacles been to overcome in the progression of your career to management?

			AGE			EDU	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
		А	В	С	D	E	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
Limited opportunities in the Canadian market								
	53	9	26	18	2	8	23	21
Very challenging	11%	12%	10%	11%	20%	9%	12%	10%
	195	33	98	64	5	34	79	77
Somewhat challenging	39%	42%	38%	39%	47%	42%	40%	36%
	168	24	92	52	2	30	65	71
Not very challenging	34%	30%	36%	32%	24%	36%	33%	33%
	84	13	42	28	1	11	29	44
Not at all challenging	17%	17%	16%	17%	10%	13%	15%	21%
Trot at all challenging	17 70	1770	1070	17 70	1070	1370	1370	2170
Summary					ļ			
	248	42	123	82	7	42	101	98
Top2Box (Very/ Somewhat challenging)	50%	53%	48%	50%	67%	51%	52%	46%
Low2Box (Not very/ Not at all challenging)	252	37	134	81	3	40	94	114
2011250x (1701 voly) frot at all origing)	50%	47%	52%	50%	33%	49%	48%	54%

2_5. [Lack of female mentors/training] How challenging have the following obstacles been to overcome in the progression of your career to management?

			405			EDIV	OATION.	
			AGE			EDU	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
		А	В	С	D	Е	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
Lack of female mentors/training								
	63	10	27	25	1	11	28	24
Very challenging	13%	12%	11%	16%	7%	13%	14%	11%
	180	28	97	55	3	28	72	78
omewhat challenging	36%	36%	38%	34%	32%	34%	37%	37%
	163	24	83	55	4	30	61	68
Not very challenging	33%	31%	32%	34%	38%	36%	31%	32%
					_			
	95	17	50	28	2	15	35	43
Not at all challenging	19%	22%	19%	17%	23%	18%	18%	20%
Summary	243	38	124	81	4	38	99	101
Top2Box (Very/ Somewhat challenging)								
Topzbox (very/ Somewhat challenging)	49%	48%	48%	49%	39%	46%	51%	48%
	257	42	133	82	6	44	96	111
Low2Box (Not very/ Not at all challenging)	51%	52%	52%	51%	61%	54%	49%	52%

2_6. [External factors (i.e. recession, overall job loss in Canada)] How challenging have the following obstacles been to overcome in the progression of your career to management?

			AGE			CATION		
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
		А	В	С	D	E	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
External factors (i.e. recession, overall job los Canada)	s in							
	72	17	32	22	3	12	23	34
Very challenging	14%	22%	12%	14%	26%	14%	12%	16%
		В						
	167	30	83	55	3	36	71	57
Somewhat challenging	33%	37%	32%	34%	32%	44%	36%	27%
						G	G	
	169	20	102	47	2	22	72	73
Not very challenging	34%	25%	40%	29%	24%	26%	37%	35%
			AC					
	92	13	40	39	2	13	30	47
Not at all challenging	18%	16%	16%	24%	18%	16%	15%	22%
				В				
Summary								
	239	47	115	77	6	48	94	91
Top2Box (Very/ Somewhat challenging)	48%	59%	45%	47%	59%	58%	48%	43%
		В				G		
Low2Poy (Not yory/ Not at all challenging)	261	32	143	86	4	35	101	121
Low2Box (Not very/ Not at all challenging)	52%	41%	55%	53%	41%	42%	52%	57%
			Α					Е

2. [SUMMARY - TOP2BOX (VERY/ SOMEWHAT CHALLENGING)] How challenging have the following obstacles been to overcome in the progression of your career to management?

			AGE			EDU	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>нѕ</th><th>Post Sec</th><th>Univ Grad</th></hs<>	нѕ	Post Sec	Univ Grad
		А	В	С	D	E	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
	300	46	160	95	4	49	117	130
Managing work and family	60%	57%	62%	58%	43%	59%	60%	61%
					_			
Outdated perceptions of women in	253	41	117	95	5	46	101	101
managerial/executive roles	51%	51%	46%	59% B	56%	56%	52%	47%
	248	42	123	82	7	42	101	98
Limited opportunities in the Canadian market	50%	53%	48%	50%	67%	51%	52%	46%
	243	38	124	81	4	38	99	101
Lack of female mentors/training	49%	48%	48%	49%	39%	46%	51%	48%
External factors (i.e. recognism exertil ich less in	239	47	115	77	6	48	94	91
External factors (i.e. recession, overall job loss in Canada)	48%	59%	45%	47%	59%	58%	48%	43%
oanaa,	40 /0	39 % B	4370	47 /0	J3 /0	36 % G	40 /0	4370
Being welcomed into and trusted in the established	236	44	108	85	4	41	85	106
senior management team	47%	55%	42%	52%	38%	50%	44%	50%
				В				

2. [SUMMARY - LOW2BOX (NOT VERY/ NOT AT ALL CHALLENGING)] How challenging have the following obstacles been to overcome in the progression of your career to management?

			AGE			EDU	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
		А	В	С	D	Е	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
Being welcomed into and trusted in the established	264	36	150	78	6	41	110	106
senior management team	53%	45%	58%	48%	62%	50%	56%	50%
			С					
External factors (i.e. recession, overall job loss in	261	32	143	86	4	35	101	121
Canada)	52%	41%	55%	53%	41%	42%	52%	57%
			Α					Е
	257	42	133	82	6	44	96	111
Lack of female mentors/training	51%	52%	52%	51%	61%	54%	49%	52%
	252	37	134	81	3	40	94	114
Limited opportunities in the Canadian market	50%	47%	52%	50%	33%	49%	48%	54%
Outdated perceptions of women in	247	39	140	68	4	36	94	112
managerial/executive roles	49%	49%	54%	41%	44%	44%	48%	53%
	200	34	97	68	6	34	79	82
Managing work and family	40%	43%	38%	42%	57%	41%	40%	39%

3. When it comes to advancing a career in management, do you think that the decision to raise a family has a greater impact on a man or a woman's career?

			AGE			EDU	CATION	
	Total 500 500 411 82% 57 11%	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
		Α	В	С	D	E	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
	411	57	219	136	7	58	171	175
Greater impact for a woman	82%	71%	85%	83%	75%	71%	87%	82%
			Α	Α			Е	Е
The careers of men and women are equally impacted by the decision to raise a family		13 16%	24 9%	21 13%	2 18%	17 21%	20 10%	19 9%
The decision to raise a family does not impact the career advancement for either a man or a woman	22 4%	5 6%	12 5%	4 3%	1 7%	5 6%	4 2%	12 6%
	10	5	3	3	0	2	1	7
Greater impact for a man	2%	6% B	1%	2%	-	3%	1%	3%

4. How well do you think you're able to balance your career obligations at the same time as your personal and family obligations?

			AGE			EDU	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
		А	В	С	D	E	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
	147	17	69	61	4	29	57	57
Very well	29%	21%	27%	38%	44%	35%	29%	27%
				AB				
	307	55	157	95	4	48	119	136
Fairly well	61%	69%	61%	59%	45%	58%	61%	64%
	44	8	29	6	1	6	18	19
Not very well	9%	10%	11%	4%	11%	7%	9%	9%
			С					
	2	0	2	0	0	0	1	1
Not well at all	0	-	1%	-	-	-	1%	0
Summary								
	454	72	226	157	9	77	176	192
Top2Box (Very well/ Fairly well)	91%	90%	88%	96%	89%	93%	90%	91%
				В				
Low2Box (Not very well/ Not at all well)	46	8	31	6	1	6	19	20
LOWZDOX (NOT VETY WEIL! NOT at all Well)	9%	10%	12%	4%	11%	7%	10%	9%
			С					

5. Do you find it more difficult, less difficult or about as difficult to manage your work and personal life as five years ago?

			AGE			EDU	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>нѕ</th><th>Post Sec</th><th>Univ Grad</th></hs<>	нѕ	Post Sec	Univ Grad
		Α	В	С	D	E	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
Much more difficult	23 5%	7 9%	10 4%	5 3%	0 -	4 4%	6 3%	13 6%
	115	30	57	28	1	20	48	46
Somewhat more difficult	23%	37% BC	22%	17%	11%	24%	25%	22%
	145	19	74	53	3	24	56	62
About the same	29%	24%	29%	32%	35%	30%	28%	29%
	154	11	83	61	2	27	55	69
Somewhat less difficult	31%	14%	32% A	37% A	25%	33%	28%	33%
	63	13	33	16	3	7	30	22
Much more difficult	13%	16%	13%	10%	30%	9%	15%	10%
Summary								
	138	37	67	34	1	23	54	59
Top2Box (More difficult)	28%	46% BC	26%	21%	11%	28%	28%	28%
	217	24	116	77	5	35	85	91
Low2Box (Less difficult)	43%	30%	45%	47%	55%	42%	44%	43%
			Α	Α				

6_1. [New city in the same province] Would you be willing to relocate to any of the following places for a new job opportunity for a 20% increase in your salary?

			AGE			EDU	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>нѕ</th><th>Post Sec</th><th>Univ Grad</th></hs<>	нѕ	Post Sec	Univ Grad
		А	В	С	D	Е	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
New city in the same province								
	228	57	117	54	5	29	96	98
Yes	46%	72%	45%	33%	48%	35%	49%	46%
		BC	С				Е	
	272	23	140	109	5	53	99	114
No	54%	28%	55%	67%	52%	65%	51%	54%
			Α	AB		F		

6_2. [New province] Would you be willing to relocate to any of the following places for a new job opportunity for a 20% increase in your salary?

			AGE			EDU	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>нѕ</th><th>Post Sec</th><th>Univ Grad</th></hs<>	нѕ	Post Sec	Univ Grad
		А	В	С	D	E	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
New province								
	168	45	85	38	4	22	63	79
Yes	34%	57%	33%	23%	39%	27%	32%	37%
		ВС	С					
	332	35	172	125	6	60	133	133
No	66%	43%	67%	77%	61%	73%	68%	63%
			А	AB				

6_3. [New country] Would you be willing to relocate to any of the following places for a new job opportunity for a 20% increase in your salary?

			AGE			EDU	CATION	
	Total	18-34	35-54	55 +	<hs< th=""><th>нѕ</th><th>Post Sec</th><th>Univ Grad</th></hs<>	нѕ	Post Sec	Univ Grad
		А	В	С	D	Е	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
New country								
	115	30	53	32	3	8	47	57
Yes	23%	38%	20%	20%	26%	10%	24%	27%
		ВС					Е	Е
	385	49	205	131	7	74	149	155
No	77%	62%	80%	80%	74%	90%	76%	73%
			Α	Α		FG		

7. Why would you not consider relocating for a job opportunity?

			AGE			EDUC	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
		А	В	С	D	E	F	G
Base: Not Willing To Relocate	232	19	119	94	5	47	88	92
Weighted	234	19**	121	93*	4**	49*	88*	93*
Happy with where I currently live and work	170	11	86	73	4	39	65	64
appy with where i currently live and work	73%	58%	71%	78%	85%	79%	74%	68%
Not interested in a social and a form to the social and	94	6	54	34	1	17	45	31
Not interested in moving away from family/friends	40%	33%	45%	36%	15%	35%	52%	33%
							G	
	71	7	46	18	0	8	25	38
Not interested in relocating my family	30%	37%	38%	19%	-	16%	28%	41%
			С					Е
Not enough financial compensation to make	58	7	30	20	1	9	22	25
relocating an option	25%	38%	25%	22%	29%	18%	25%	27%
	18	4	5	9	0	4	6	8
Other	8%	20%	4%	10%	-	8%	7%	9%

8_1. [Salaries] To what extent do you believe that there is a glass ceiling or divide, when it comes to the differences between men and women in the workplace when it comes to the following aspects:

			AGE			EDUC	CATION	1
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
		А	В	С	D	E	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
Salaries								
	187	22	94	71	2	33	80	71
Very large divide	37%	28%	36%	44%	24%	41%	41%	33%
				Α				
	197	31	100	66	2	30	81	84
Moderate divide	39%	39%	39%	40%	20%	37%	42%	40%
	81	22	43	16	4	8	28	41
Small divide	16%	27%	17%	10%	38%	10%	15%	19%
		BC						
	35	5	20	10	2	10	6	16
Perfectly equal with men	7%	6%	8%	6%	18%	13%	3%	8%
						F		F
Summary								
	384	54	194	137	4	64	161	155
Top2Box (Large/ Moderate divide)	77%	67%	75%	84%	44%	77%	82%	73%
				AB			G	
	116	26	64	26	6	19	34	57
Low2Box (Small/ No divide)	23%	33%	25%	16%	56%	23%	18%	27%
		С	С					F

8_2. [Promotions] To what extent do you believe that there is a glass ceiling or divide, when it comes to the differences between men and women in the workplace when it comes to the following aspects:

			AGE			EDUC	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
		А	В	С	D	Е	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
Promotions								
	130	18	60	52	2	23	52	53
Very large divide	26%	22%	23%	32%	24%	27%	27%	25%
	229	31	124	75	2	38	97	92
Moderate divide	46%	38%	48%	46%	20%	46%	50%	43%
	100	21	54	26	3	12	37	48
Small divide	20%	26%	21%	16%	34%	15%	19%	23%
	40	11	19	10	2	10	9	19
Perfectly equal with men	8%	14%	8%	6%	22%	12%	5%	9%
						F		
Summary		,						
	359	48	184	127	4	60	150	145
Top2Box (Large/ Moderate divide)	72%	61%	72%	78%	44%	73%	77%	68%
				Α				
	141	31	73	36	6	22	46	67
Low2Box (Small/ No divide)	28%	39%	28%	22%	56%	27%	23%	32%
		С						

8_3. [Getting the best jobs/tasks/projects] To what extent do you believe that there is a glass ceiling or divide, when it comes to the differences between men and women in the workplace when it comes to the following aspects:

			AGE			EDUC	EDUCATION		
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad	
		А	В	С	D	E	F	G	
Base: All Respondents	500	80	255	165	12	83	195	210	
Weighted	500	80*	257	163	10**	82*	195	212	
Getting the best jobs/tasks/projects									
	118	15	60	44	2	16	43	58	
Very large divide	24%	19%	23%	27%	24%	19%	22%	27%	
	225	39	113	73	2	44	97	82	
Moderate divide	45%	48%	44%	45%	20%	53%	50%	39%	
						G	G		
	114	17	64	33	3	13	45	53	
Small divide	23%	22%	25%	20%	34%	15%	23%	25%	
	43	9	20	14	2	10	11	19	
Perfectly equal with men	9%	11%	8%	8%	22%	12%	6%	9%	
Summary									
	343	54	173	117	4	60	140	140	
Top2Box (Large/ Moderate divide)	69%	67%	67%	72%	44%	72%	71%	66%	
	157	26	84	46	6	23	56	72	
ow2Box (Small/ No divide)	31%	33%	33%	28%	56%	28%	29%	34%	

8_4. [Travel opportunities] To what extent do you believe that there is a glass ceiling or divide, when it comes to the differences between men and women in the workplace when it comes to the following aspects:

			AGE			EDUC	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
		А	В	С	D	E	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
Travel opportunities								
	75	14	35	27	1	7	33	35
Very large divide	15%	17%	13%	17%	7%	8%	17%	17%
	192	30	90	72	4	37	80	70
Moderate divide	38%	37%	35%	44%	43%	45%	41%	33%
	149	22	85	43	3	25	48	73
Small divide	30%	27%	33%	26%	33%	30%	24%	35%
								F
	84	15	48	21	2	14	35	33
Perfectly equal with men	17%	18%	19%	13%	17%	17%	18%	16%
Summary								
	267	44	124	99	5	44	112	106
Top2Box (Large/ Moderate divide)	53%	55%	48%	61%	50%	53%	58%	50%
				В				
	233	36	133	64	5	39	83	107
Low2Box (Small/ No divide)	47%	45%	52%	39%	50%	47%	42%	50%
			С					

8_5. [Influence in making important decisions] To what extent do you believe that there is a glass ceiling or divide, when it comes to the differences between men and women in the workplace when it comes to the following aspects:

			AGE			EDUC	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
		А	В	С	D	Е	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
Influence in making important decisions								
	95	16	42	37	2	13	34	45
Very large divide	19%	20%	17%	22%	24%	16%	17%	21%
	253	31	134	87	3	47	107	96
Moderate divide	51%	39%	52%	54%	28%	57%	55%	45%
			Α	Α				
	96	22	52	21	4	12	32	47
Small divide	19%	28%	20%	13%	40%	15%	17%	22%
		С						
	57	10	29	18	1	10	22	24
Perfectly equal with men	11%	13%	11%	11%	8%	12%	11%	11%
Summary								
	348	47	177	124	5	60	141	141
Top2Box (Large/ Moderate divide)	70%	59%	69%	76%	52%	73%	72%	66%
				Α				
	152	33	81	39	5	22	54	71
Low2Box (Small/ No divide)	30%	41%	31%	24%	48%	27%	28%	34%
		С						

8. [SUMMARY - TOP2BOX (LARGE/ MODERATE DIVIDE)] To what extent do you believe that there is a glass ceiling or divide, when it comes to the differences between men and women in the workplace when it comes to the following aspects:

			AGE			EDUCATION				
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad		
		Α	В	С	D	E	F	G		
Base: All Respondents	500	80	255	165	12	83	195	210		
Weighted	500	80*	257	163	10**	82*	195	212		
	384	54	194	137	4	64	161	155		
Salaries	77%	67%	75%	84%	44%	77%	82%	73%		
				AB			G			
	359	48	184	127	4	60	150	145		
Promotions	72%	61%	72%	78%	44%	73%	77%	68%		
				Α						
	348	47	177	124	5	60	141	141		
Influence in making important decisions	70%	59%	69%	76%	52%	73%	72%	66%		
				Α						
	343	54	173	117	4	60	140	140		
Getting the best jobs/tasks/projects	69%	67%	67%	72%	44%	72%	71%	66%		
	267	44	124	99	5	44	112	106		
Travel opportunities	53%	55%	48%	61%	50%	53%	58%	50%		
				В						

8. [SUMMARY - LOW2BOX (SMALL/ NO DIVIDE)] To what extent do you believe that there is a glass ceiling or divide, when it comes to the differences between men and women in the workplace when it comes to the following aspects:

			AGE			EDUCATION				
	Total	18-34	35-54	55+	<hs< th=""><th>нѕ</th><th>Post Sec</th><th>Univ Grad</th></hs<>	нѕ	Post Sec	Univ Grad		
		А	В	С	D	E	F	G		
Base: All Respondents	500	80	255	165	12	83	195	210		
Weighted	500	80*	257	163	10**	82*	195	212		
	233	36	133	64	5	39	83	107		
Travel opportunities	47%	45%	52%	39%	50%	47%	42%	50%		
			С							
	157	26	84	46	6	23	56	72		
Getting the best jobs/tasks/projects	31%	33%	33%	28%	56%	28%	29%	34%		
	152	33	81	39	5	22	54	71		
Influence in making important decisions	30%	41%	31%	24%	48%	27%	28%	34%		
5 .		С								
	141	31	73	36	6	22	46	67		
Promotions	28%	39%	28%	22%	56%	27%	23%	32%		
		С								
	116	26	64	26	6	19	34	57		
Salaries	23%	33%	25%	16%	56%	23%	18%	27%		
		С	С					F		

9. What do you feel Canadian organizations/industries can do to provide better resources and more opportunities for women to obtain managerial/executive positions?

			AGE			EDUCATION				
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad		
		Α	В	С	D	E	F	G		
Base: All Respondents	500	80	255	165	12	83	195	210		
Weighted	500	80*	257	163	10**	82*	195	212		
	327	51	168	108	4	49	125	148		
More flexible work arrangements	65%	64%	65%	66%	43%	60%	64%	70%		
	000	00	400	00	_	00	440	440		
Stronger emphasis on diversity in nanagerial/executive positions	260	36	133	90	5	33	110	112		
managenarexecutive positions	52%	45%	52%	55%	47%	40%	56% E	53%		
							<u> </u>			
Better mentorship or advocate programs designed	254	34	132	89	2	38	99	115		
for women seeking managerial/executive experience	51%	43%	51%	54%	23%	47%	51%	54%		
Training and development programs uniquely										
designed for women to develop leadership	207	34	102	71	2	37	81	87		
competencies	41%	42%	40%	44%	23%	45%	41%	41%		
	31	7	18	6	2	7	14	9		
Don't know/unsure	6%	9%	7%	4%	20%	9%	7%	4%		

10. What has been the biggest change in the Canadian business landscape over the past five years that has made managerial/executive positions more obtainable for women?

			AGE			EDU	CATION	
	Total	18-34	25.54	55+	<hs< th=""><th>ше</th><th>Doot Coo</th><th>Univ Grad</th></hs<>	ше	Doot Coo	Univ Grad
	Total	 	35-54 B	55+ C	CHS D	HS E	Post Sec	G G
Base: All Respondents	500	A 80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	210
vveignieu	300	80	251	103	10	02	193	212
More women leaders demanding equal opportunity	142	15	69	58	2	24	55	62
for promotions in organizations	28%	19%	27%	36%	22%	29%	28%	29%
	2070	1070	2170	A	2270	2070	2070	2070
Better work-life balance or flexible working	78	12	39	27	0	13	37	29
arrangements	16%	15%	15%	17%	-	15%	19%	14%
rangomonio	10 /6	1576	1376	17 /0	-	1376	1970	14 /0
	58	11	32	15	1	13	24	21
More opportunities	12%	14%	12%	9%	11%	16%	12%	10%
More focus by your CEOs and media on women in	46	7	20	18	2	3	19	21
leadership	9%	9%	8%	11%	20%	4%	10%	10%
	070	070	370	1170	2070	170	1070	1070
	36	6	21	8	1	5	11	19
More/stronger mentors for women	7%	8%	8%	5%	11%	6%	6%	9%
	20	8	6	6	1	8	5	6
Better incentives for women	4%	11%	2%	4%	8%	10%	3%	3%
		BC				FG		
	12	2	6	4	0	2	4	5
Other	2%	2%	2%	2%	-	2%	2%	3%
I don't think they have become more attainable for	108	18	64	26	3	15	40	50
women	22%	23%	25%	16%	29%	18%	21%	23%
		2570	C	.570	2070	.070	2170	2070

11_1. [Executive Board] Approximately what percentage of the following levels of management in your organization are comprised of women?

			AGE			EDU	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
		Α	В	С	D	E	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
Executive Board								
	75	15	42	18	0	9	32	35
0	15%	18%	16%	11%	-	10%	16%	16%
	43	7	26	10	2	6	12	23
1-5	9%	9%	10%	6%	20%	7%	6%	11%
	34	8	15	11	2	3	11	17
6-10	7%	10%	6%	7%	19%	4%	6%	8%
	10	4	4	3	0	1	4	6
11-15	2%	5%	1%	2%	-	2%	2%	3%
	26	4	13	9	0	5	11	10
16-20	5%	5%	5%	6%	-	6%	6%	5%
	8	2	6	0	0	0	3	5
21-25	2%	3%	2%	-	-	-	2%	3%
		С						
00.00	14	2	10	1	0	2	3	9
26-30	3%	3%	4%	1%	-	2%	2%	4%
	40		7	4.4	0	0	4	40
31-40	19 4%	1 1%	3%	11	0	2 3%	2%	13 6%
31-40	4%	1%	პ %	7% B	-	3%	2%	6%
	26	3	14	9	0	2	10	14
41-50	5%	4%	5%	5%	-	2%	5%	7%
	4	0	3	1	0	1	1	2
51-60	1%	-	1%	1%	-	2%	0	1%

11_1. [Executive Board] Approximately what percentage of the following levels of management in your organization are comprised of women?

			AGE			EDU	CATION	
	Total	40.24	25.54	55.	.110	110	Doot Coo	Hair Crad
	Total	18-34	35-54	55+	<hs< td=""><td>HS</td><td>Post Sec</td><td>Univ Grad</td></hs<>	HS	Post Sec	Univ Grad
61-70	3	0	3	0	0	0	3	1
61-70	1%	-	1%	-	-	-	1%	0
	10	1	5	4	0	1	2	8
71-80	2%	2%	2%	2%	-	1%	1%	4%
	270	270	270	270		170	170	470
	3	1	2	0	0	0	3	0
81-90	1%	2%	1%	-	-	-	2%	-
	19	1	11	7	0	3	7	9
91-100	4%	1%	4%	4%	-	3%	3%	4%
This guestion deponit apply my argenization is your	205	30	96	79	6	48	90	61
This question doesn't apply - my organization is very small	41%	38%	37%	48%	61%	59%	46%	29%
Smail	41/0	30 /6	31 /0	40 76 B	0176	G G	40 % G	2970
Summary		<u> </u>		В		G	9	
	24.5	17.8	24.9	27.6	6.4	22.5	24.6	25.3
Mean (Incl. 0)					911			
Std Dev	29.4	24.5	29.9	30.6	4.3	28.7	30.4	29.1
Std Err	1.7	3.4	2.4	3.3	2.2	4.7	2.9	2.4
Macon (Fixel O)	32.9	25.2	33.8	35.2	6.4	30	35.2	32.9
Mean (Excl. 0)								
Std Dev	29.7	25.7	30.2	30.5	4.3	29.6	30.9	29.2
Std Err	2	4.3	2.8	3.7	2.2	5.7	3.6	2.7
Median	10	10	10	20	5	10	10	15

11_2. [Senior Leadership Team] Approximately what percentage of the following levels of management in your organization are comprised of women?

			AGE			EDU	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
		А	В	С	D	Е	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
Senior Leadership Team								
	49	9	23	17	1	5	23	20
0	10%	11%	9%	10%	8%	7%	12%	9%
	50	7	26	17	2	83 195 82* 195 5 23	22	
1-5	10%	9%	10%	10%	20%	8%	10%	10%
	28	7	14	8	1	5	10	12
6-10	6%	9%	5%	5%	11%			6%
	0 /6	9 /0	376	370	1170	0 /6	376	0 70
	16	2	13	1	0	3	6	6
11-15	3%	2%	5%	1%	-	3%	3%	3%
			С					
	23	3	15	6	0	3	5	16
16-20	5%	3%	6%	3%	-	3%	3%	7%
							F 195 195 23 12% 20 10% 10 5% 6 3% 5 3% 4 2% 5 3% 6 3% 6 3% 9 4%	F
	13	5	8	0	0	0	4	9
21-25	3%	6%	3%	-	-	-	2%	4%
		С	С					
	16	5	8	4	0			8
26-30	3%	6%	3%	2%	-	3%	3%	4%
	16	1	6	9	0	2	6	8
31-40	3%	1%	2%	 6%	-			4%
01 40	3 /0	1 /0	Z /0	U /0	-	3 /0	3 /0	4 /0
	32	6	21	5	0	3	9	21
41-50	6%	7%	8%	3%	-	4%	4%	10%
			С					F
	9	0	3	6	0	0	3	6
51-60	2%	-	1%	4%	-	-	2%	3%

11_2. [Senior Leadership Team] Approximately what percentage of the following levels of management in your organization are comprised of women?

			AGE			EDU	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
	6	0	6	0	0	0	0	6
61-70	1%	-	2%	-	-	-	-	3%
								F
	14	3	6	5	0	1	5	8
71-80	3%	3%	2%	3%	-	2%	2%	4%
	3	1	1	0	0	0	3	0
81-90	1%	2%	0	-	-	-	1%	-
	20	2	11	7	0	2	7	10
91-100	4%	2%	4%	4%	-	2%	4%	5%
This question doesn't apply - my organization is very	205	30	96	79	6	48	90	61
small	41%	38%	37%	48%	61%	59%	46%	29%
				В		G	G	
Summary								
Mean (Incl. 0)	28.4	25.6	29.1	28.6	5.3	22.5	26.4	31.7
·								
Std Dev	29.8	28	29.7	31.5	4	27	31.2	29.5
Std Err	1.7	3.9	2.3	3.4	2	4.4	3	2.4
Mean (Excl. 0)	34.1	31.3	34	35.8	6.7	26.8	33.8	36.5
Std Dev	29.6	27.9	29.3	31.3	2.9	27.5	31.5	28.7
Std Err	1.9	4.3	2.5	3.7	1.7	4.9	3.4	2.5
Median	20	15	20	15	5	10	10	25

11_3. [Senior Management Team] Approximately what percentage of the following levels of management in your organization are comprised of women?

							CATION	
			AGE			EDU	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
D. All D. J. A	500	A	B	C	D	E	F	G
Base: All Respondents Weighted	500 500	80 80*	255	165	12 10**	83 82*	195 195	210
	500	80"	257	163	10***	82"	195	212
Senior Management Team		_			_			
	38	7	15	16	2	4		10
0	8%	9%	6%	10%	18%	5%		5%
	07		00	40	0	7		47
1-5	37	5	20	12	0	7		17
1-5	7%	6%	8%	8%	-	9%	6%	8%
	34	4	22	8	1	3	13	16
6-10	7%	5%	8%	5%	11%	4%		8%
	1 70	370	070	370	1170	770	1 70	070
	10	1	7	2	0	2	3	5
11-15	2%	2%	3%	1%	-	2%		3%
	26	4	14	7	0	3	12	11
16-20	5%	6%	6%	4%	-	4%	6%	5%
	18	9	9	1	0	2	5	11
21-25	4%	11%	3%	1%	-	2%	3%	5%
		BC					6% 5	
	13	3	3	6	1	3		5
26-30	3%	4%	1%	4%	11%	3%	2%	2%
		_			_		_	
31-40	24	5	14	6	0	4		14
31-40	5%	6%	5%	3%	-	5%	3%	6%
	41	5	26	11	0	3	8	31
41-50	8%	6%	10%	7%	-	3%	4%	15%
41-50	0 /0	0 /0	1070	1 /0	-	J /0	470	EF
	14	0	9	5	0	1	3	10
51-60	3%	-	3%	3%	-	1%	2%	5%
	370		370	3 / 0		1 /0	270	370

11_3. [Senior Management Team] Approximately what percentage of the following levels of management in your organization are comprised of women?

			AGE			EDU	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
	3	0	3	0	0	0	0	3
61-70	1%	-	1%	-	-	-	-	1%
	15	1	9	4	0	0	6	8
71-80	3%	2%	3%	3%	-	-	3%	4%
	4	1	2	1	0	0	3	1
81-90	1%	2%	1%	1%	-	-	2%	0
	18	4	9	5	0	2	7	8
91-100	4%	5%	4%	3%	-	2%	4%	4%
This question doesn't apply - my organization is very	205	30	96	79	6	48	90	61
small	41%	38%	37%	48% B	61%	59% G	46% G	29%
Summary				В		G	G	
Mean (Incl. 0)	31.3	30.6	32.9	28.7	10.9	23.4	28.9	35.3
·								E
Std Dev	28.9	28.7	28.7	29.4	14.4	25.3	31.4	27.4
Std Err	1.7	4	2.3	3.2	7.2	4.2	3	2.2
Mean (Excl. 0)	36	35.6	36.3	35.6	20	26.9	36.5	37.8 E
Std Dev	28.1	28	28	28.7	13.9	25.4	31.2	26.6
Std Err	1.7	4.2	2.3	3.4	9.8	4.5	3.3	2.3
Median	25	25	25	20	10	15	20	30

11_4. [Middle Management Team] Approximately what percentage of the following levels of management in your organization are comprised of women?

			AGE			EDU	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
		А	В	С	D	Е	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
Middle Management Team								
	13	3	5	4	0	3	7	3
0	3%	4%	2%	3%	-	3%	4%	1%
	19	1	8	10	0	4	6	9
1-5	4%	2%	3%	6%	-	5%	3%	4%
	15	4	6	5	0	0	8	7
6-10	3%	5%	2%	3%	-	-	4%	3%
	10	3	4	2	0	2	4	4
11-15	2%	4%	2%	1%	-	2%	2%	2%
	16	4	8	3	0	4	4	8
16-20	3%	6%	3%	2%	-	5%	2%	4%
	17	5	9	3	0	2	7	7
21-25	3%	6%	3%	2%	<u> </u>	3%	4%	3%
	17	3	9	4	0	4	9	4
26-30	3%	4%	3%	3%	-	4%	5%	2%
	36	6	20	10	1	3	10	22
31-40	7%	7%	8%	6%	8%	4%	5%	10%
			_					F
44.50	52	6	32	14	2	5	14	31
41-50	10%	8%	12%	9%	20%	7%	7%	14% F
	19	3	12	4	0	1	7	11
51-60	4%	3%	5%	2%	-	1%	3%	5%

11_4. [Middle Management Team] Approximately what percentage of the following levels of management in your organization are comprised of women?

			AGE			EDU	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
	13	1	8	4	0	1	5	7
61-70	3%	2%	3%	3%	-	1%	3%	3%
	31	4	17	9	1	3	12	15
71-80	6%	5%	7%	6%	11%	3%	6%	7%
	14	1	9	4	0	1	2	11
81-90	3%	1%	3%	3%	-	2%	1%	5%
	370	170	370	370		270	170	F
	24	4	14	6	0	1	10	13
91-100	5%	5%	5%	4%	-	2%	5%	6%
	205	20	00	70		40	00	64
This question doesn't apply - my organization is very small	205	30	96	79	6	48	90	61
Siliali	41%	38%	37%	48% B	61%	59% G	46% G	29%
Summary					•			
Mean (Incl. 0)	46.2	39.8	49.2	44.3	54.8	36.3	43.7	49.9
Mean (Inc. 0)			Α					Е
Std Dev	29.2	29.3	28.3	30.5	18.3	28.1	30.5	28.3
Std Err	1.7	4.1	2.2	3.3	9.2	4.6	2.9	2.3
Mean (Excl. 0)	48.3	42.6	50.7	46.7	54.8	39.2	46.9	51 E
Std Dev	28.1	28.2	27.3	29.5	18.3	27.2	29.1	27.7
Std Err	1.7	4.1	2.2	3.2	9.2	4.6	2.9	2.3
Median	50	30	50	45	50	30	40	50

11. [SUMMARY - MEAN (INCL. 0)] Approximately what percentage of the following levels of management in your organization are comprised of women?

			AGE			EDU	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
		Α	В	С	D	E	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
Middle Management Team	46.2	39.8	49.2	44.3	54.8	36.3	43.7	49.9
Middle Management Team			Α					E
Senior Management Team	31.3	30.6	32.9	28.7	10.9	23.4	28.9	35.3
Semon Management Team								Е
Senior Leadership Team	28.4	25.6	29.1	28.6	5.3	22.5	26.4	31.7
Senior Leadership Team								
Executive Board	24.5	17.8	24.9	27.6	6.4	22.5	24.6	25.3

11. [SUMMARY - MEAN (EXCL. 0)] Approximately what percentage of the following levels of management in your organization are comprised of women?

			AGE			EDU	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>нѕ</th><th>Post Sec</th><th>Univ Grad</th></hs<>	нѕ	Post Sec	Univ Grad
		Α	В	С	D	E	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
Middle Management Team	48.3	42.6	50.7	46.7	54.8	39.2	46.9	51
iviludie ivianagement ream								E
Senior Management Team	36	35.6	36.3	35.6	20	26.9	36.5	37.8
Semon Management Team								Е
Senior Leadership Team	34.1	31.3	34	35.8	6.7	26.8	33.8	36.5
Senior Leadership Team								
Executive Board	32.9	25.2	33.8	35.2	6.4	30	35.2	32.9

12. Do you personally aspire to senior executive level position in your organization?

			AGE			EDU(EDUCATION			
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad		
		А	В	С	D	Е	F	G		
Base: All Respondents	500	80	255	165	12	83	195	210		
Weighted	500	80*	257	163	10**	82*	195	212		
	106	33	52	20	2	10	37	57		
Yes	21%	41%	20%	13%	21%	12%	19%	27%		
		BC	С					Е		
	190	24	104	61	3	38	76	73		
No	38%	30%	40%	38%	31%	47%	39%	34%		
	205	23	101	81	5	34	83	83		
Already am a senior executive	41%	28%	39%	50%	48%	41%	43%	39%		
				AB						

13. Has your organization provided you with a sponsor or mentor to help you in your career path?

			AGE			EDIK	ATION				
			AGE			EDUC	CATION				
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad			
		А	В	С	D	Е	F	G			
Base: All Respondents	500	80	255	165	12	83	195	210			
Weighted	500	80*	257	163	10**	82*	195	212			
	82	23	40	19	2	18	28	34			
Yes	16%	29%	15%	12%	17%	22%	14%	16%			
		ВС									
	418	57	217	144	8	65	168	178			
No	84%	71%	85%	88%	83%	78%	86%	84%			
			А	А							

14. Do you expect to see more, less or about the same amount of women in managerial/executive positions in Canada in five years, as compared to today?

			AGE	AGE		EDUCATION		
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
Dane, All Dannandonta	500	A	В	C	D 40	E	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
	32	5	13	14	0	9	13	10
Much more	6%	6%	5%	9%	-	11%	7%	5%
	227	29	115	83	1	38	85	104
Somewhat more	45%	37%	45%	51%	8%	46%	44%	49%
				Α				
	224	35	125	64	7	32	93	92
About the same	45%	44%	48%	39%	68%	39%	48%	43%
	11	6	4	1	1	2	2	5
Somewhat less	2%	8%	2%	0	11%	3%	1%	3%
		BC						
	6	4	0	1	1	1	2	1
Much less	1%	6%	-	1%	13%	1%	1%	1%
		BC						
Summary								
	259	34	128	97	1	47	98	114
Top2Box (More)	52%	43%	50%	59%	8%	57%	50%	54%
				Α				
	17	10	4	2	2	3	4	7
Low2Box (Less)	3%	13%	2%	1%	24%	4%	2%	3%
		ВС						

15_1. [Rational/quick decision making] How important are the following skills/factors to helping more women obtain managerial/executive positions in the next three to five years?

			AGE			EDU	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
		А	В	С	D	E	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
Rational/quick decision making								
	311	43	154	114	4	53	122	133
Very important	62%	53%	60%	70%	36%	64%	62%	63%
				AB				
Somewhat important	171	33	93	45	5	29	66	71
	34%	42%	36%	27%	51%	35%	34%	34%
		С						
	17	3	10	5	0	1	8	8
Not very important	3%	3%	4%	3%	-	2%	4%	4%
	1	1	0	0	1	0	0	0
Not at all important	0	2%	-	-	13%	-	-	-
That at all important	0	270	_	_	1370			
Summary								
	481	76	247	158	9	81	187	204
Top2Box (Very/ Somewhat important)	96%	95%	96%	97%	87%	98%	96%	96%
Lou/2Poy (Not yory/ Not at all important)	19	4	10	5	1	1	8	8
Low2Box (Not very/ Not at all important)	4%	5%	4%	3%	13%	2%	4%	4%

15_2. [Self promotion] How important are the following skills/factors to helping more women obtain managerial/executive positions in the next three to five years?

			AGE			EDUC	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
		А	В	С	D	Е	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
Self promotion								
	234	34	110	90	2	37	94	102
Very important	47%	43%	43%	55%	22%	45%	48%	48%
				В				
	209	39	113	57	4	36	83	85
Somewhat important	42%	49%	44%	35%	41%	44%	43%	40%
		С						
	50	4	32	14	2	7	17	24
Not very important	10%	5%	13%	8%	18%	8%	9%	11%
	7	2	2	2	2	2	1	1
Not at all important	1%	3%	1%	1%	19%	3%	1%	1%
Summary								
	443	73	223	147	6	73	177	187
Top2Box (Very/ Somewhat important)	89%	92%	87%	90%	63%	89%	91%	88%
Low2Pox (Not yory) Not at all important)	57	7	34	16	4	9	18	26
Low2Box (Not very/ Not at all important)	11%	8%	13%	10%	37%	11%	9%	12%

15_3. [Networking skills] How important are the following skills/factors to helping more women obtain managerial/executive positions in the next three to five years?

			AGE			EDU	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
		А	В	С	D	E	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
Networking skills								
-	279	38	138	103	4	38	110	127
Very important	56%	48%	54%	63%	43%	46%	56%	60%
				Α				Е
Somewhat important	187	37	100	50	3	38	70	76
	37%	46%	39%	31%	35%	46%	36%	36%
		С						
	27	3	15	9	1	6	14	6
Not very important	5%	4%	6%	5%	10%	7%	7%	3%
	6	1	4	1	1	1	1	3
Not at all important	1%	2%	1%	1%	13%	1%	1%	1%
Summary								
Summary	467	75	238	153	8	76	180	203
Top2Box (Very/ Somewhat important)	93%	94%	93%	94%	78%	92%	92%	96%
Low 2Doy (Not your) Not at all imports:	33	4	19	10	2	7	15	9
Low2Box (Not very/ Not at all important)	7%	6%	7%	6%	22%	8%	8%	4%

15_4. [Internal sponsors] How important are the following skills/factors to helping more women obtain managerial/executive positions in the next three to five years?

			AGE			EDUC	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
		А	В	С	D	Е	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
Internal sponsors								
	155	22	81	52	2	18	56	78
Very important	31%	28%	31%	32%	22%	22%	29%	37%
								E
	239	37	119	82	4	41	98	96
Somewhat important	48%	47%	46%	50%	39%	50%	50%	45%
	94	17	50	26	2	20	37	35
Not very important	19%	22%	20%	16%	20%	24%	19%	16%
	13	3	7	4	2	4	4	4
Not at all important	3%	3%	3%	2%	19%	4%	2%	2%
Summary								
	393	60	200	133	6	59	155	174
Top2Box (Very/ Somewhat important)	79%	75%	78%	82%	60%	71%	79%	82%
	107	20	57	30	4	24	41	39
Low2Box (Not very/ Not at all important)	21%	25%	22%	18%	40%	29%	21%	18%
	2170	2070	ZZ70	1070	4 U70	2970	Z 1 70	1070

15_5. [Strong leadership abilities] How important are the following skills/factors to helping more women obtain managerial/executive positions in the next three to five years?

			AGE			EDUC	CATION	
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad
		А	В	С	D	Е	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
Strong leadership abilities								
	381	49	190	142	4	61	145	170
/ery important	76%	61%	74%	87%	43%	74%	74%	80%
			Α	AB				
Somewhat important	107	27	61	20	4	20	44	39
	21%	33%	24%	12%	44%	24%	23%	18%
		С	С					
	9	3	5	1	0	1	4	3
Not very important	2%	4%	2%	1%	-	2%	2%	2%
	3	1	1	0	1	0	1	0
Not at all important	1%	2%	0	-	13%	-	1%	-
Summary								
	489	75	251	162	9	81	190	209
Top2Box (Very/ Somewhat important)	98%	94%	98%	99%	87%	98%	97%	98%
				Α				
	11	4	6	1	1	1	6	3
Low2Box (Not very/ Not at all important)	2%	6%	2%	1%	13%	2%	3%	2%
	Z /0	0% C	2 /0	1 /0	13/0	2 /0	3 /0	2 /0

15_6. [Exceptional results] How important are the following skills/factors to helping more women obtain managerial/executive positions in the next three to five years?

		AGE			EDUCATION				
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad	
		А	В	С	D	Е	F	G	
Base: All Respondents	500	80	255	165	12	83	195	210	
Weighted	500	80*	257	163	10**	82*	195	212	
Exceptional results									
	267	32	133	103	5	36	104	122	
Very important	53%	40%	52%	63%	47%	44%	53%	58%	
				AB				Е	
	203	41	108	54	2	42	79	80	
Somewhat important	41%	52%	42%	33%	24%	51%	41%	38%	
		С				G			
	27	5	16	6	2	4	12	9	
Not very important	5%	7%	6%	4%	16%	5%	6%	4%	
	2	1	1	0	1	0	0	1	
Not at all important	0	2%	0	-	13%	-	-	0	
·									
Summary									
	471	73	241	157	7	78	183	202	
Top2Box (Very/ Somewhat important)	94%	92%	94%	96%	71%	95%	94%	95%	
Lou/2Doy (Not your) Not at all important)	29	7	17	6	3	4	12	10	
Low2Box (Not very/ Not at all important)	6%	8%	6%	4%	29%	5%	6%	5%	

15. [SUMMARY - TOP2BOX (VERY/ SOMEWHAT IMPORTANT)] How important are the following skills/factors to helping more women obtain managerial/executive positions in the next three to five years?

			AGE		EDUCATION				
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad	
		А	В	С	D	E	F	G	
Base: All Respondents	500	80	255	165	12	83	195	210	
Weighted	500	80*	257	163	10**	82*	195	212	
	489	75	251	162	9	81	190	209	
Strong leadership abilities	98%	94%	98%	99%	87%	98%	97%	98%	
				Α					
	481	76	247	158	9	81	187	204	
Rational/quick decision making	96%	95%	96%	97%	87%	98%	96%	96%	
	471	73	241	157	7	78	183	202	
Exceptional results	94%	92%	94%	96%	71%	95%	94%	95%	
	467	75	238	153	8	76	180	203	
Networking skills	93%	94%	93%	94%	78%	92%	92%	96%	
	443	73	223	147	6	73	177	187	
Self promotion	89%	92%	87%	90%	63%	89%	91%	88%	
	393	60	200	133	6	59	155	174	
Internal sponsors	79%	75%	78%	82%	60%	71%	79%	82%	

15. [SUMMARY - LOW2BOX (NOT VERY/ NOT AT ALL IMPORTANT)] How important are the following skills/factors to helping more women obtain managerial/executive positions in the next three to five years?

			EDUCATION					
	Total	18-34	35-54	55+	<hs< th=""><th>нѕ</th><th>Post Sec</th><th>Univ Grad</th></hs<>	нѕ	Post Sec	Univ Grad
		Α	В	С	D	E	F	G
Base: All Respondents	500	80	255	165	12	83	195	210
Weighted	500	80*	257	163	10**	82*	195	212
	107	20	57	30	4	24	41	39
Internal sponsors	21%	25%	22%	18%	40%	29%	21%	18%
	57	7	34	16	4	9	18	26
Self promotion	11%	8%	13%	10%	37%	11%	9%	12%
	33	4	19	10	2	7	15	9
Networking skills	7%	6%	7%	6%	22%	8%	8%	4%
	29	7	17	6	3	4	12	10
Exceptional results	6%	8%	6%	4%	29%	5%	6%	5%
	19	4	10	5	1	1	8	8
Rational/quick decision making	4%	5%	4%	3%	13%	2%	4%	4%
	11	4	6	1	1	1	6	3
Strong leadership abilities	2%	6%	2%	1%	13%	2%	3%	2%
		С						

16. Which industries do you feel provide the best opportunities for women to move into managerial/executive positions in the next three to five years?

			AGE			EDU	CATION		
			AGE		EDUCATION				
	Total	18-34	35-54	55+	<hs< th=""><th>HS</th><th>Post Sec</th><th>Univ Grad</th></hs<>	HS	Post Sec	Univ Grad	
		Α	В	С	D	E	F	G	
Base: All Respondents	500	80	255	165	12	83	195	210	
Weighted	500	80*	257	163	10**	82*	195	212	
	290	51	141	98	6	45	117	122	
Healthcare	58%	64%	55%	60%	61%	54%	60%	58%	
	259	46	133	80	5	44	93	117	
Education	52%	57%	52%	49%	55%	54%	48%	55%	
Ladoution	JZ 76	37 76	J2 /6	4370	3376	J 4 /0	4070	3376	
Not for Profit	173	20	97	57	1	18	71	83	
	35%	25%	38%	35%	7%	22%	36%	39%	
			Α				Е	Е	
	158	18	71	69	1	31	67	58	
Financial Services	32%	22%	28%	42%	15%	38%	34%	27%	
				AB					
	147	30	78	40	6	28	60	54	
Hospitality	29%	37%	30%	24%	57%	34%	31%	25%	
		С							
	117	12	56	49	2	20	37	58	
Professional Services	23%	16%	22%	30%	17%	25%	19%	27%	
				Α					
	112	15	62	34	1	10	48	53	
Public Sector	22%	19%	24%	21%	15%	12%	25%	25%	
							E	Е	
	57	5	32	19	1	7	22	28	
Information Technology	11%	7%	12%	12%	7%	8%	11%	13%	
	28	2	17	9	1	1	13	13	
Engineering and Construction	6%	2%	6%	6%	7%	2%	7%	6%	
	0,0	270	070	3 70	1 70	270	1 /0	070	
	15	1	10	5	0	3	8	3	
Oil and Gas	3%	1%	4%	3%	-	4%	4%	2%	
	11	3	4	4	0	6	3	2	

16. Which industries do you feel provide the best opportunities for women to move into managerial/executive positions in the next three to five years?

		AGE			EDUCATION			
	Total	18-34	35-54	55+	<hs< th=""><th>нѕ</th><th>Post Sec</th><th>Univ Grad</th></hs<>	нѕ	Post Sec	Univ Grad
Transportation and Logistics	2%	4%	1%	3%	-	7% FG	2%	1%
Manufacturing	6 1%	2 2%	3 1%	2 1%	1 10%	1 1%	4 2%	1 0
Other	15 3%	5 6%	7 3%	3 2%	0 -	4 5%	7 3%	4 2%